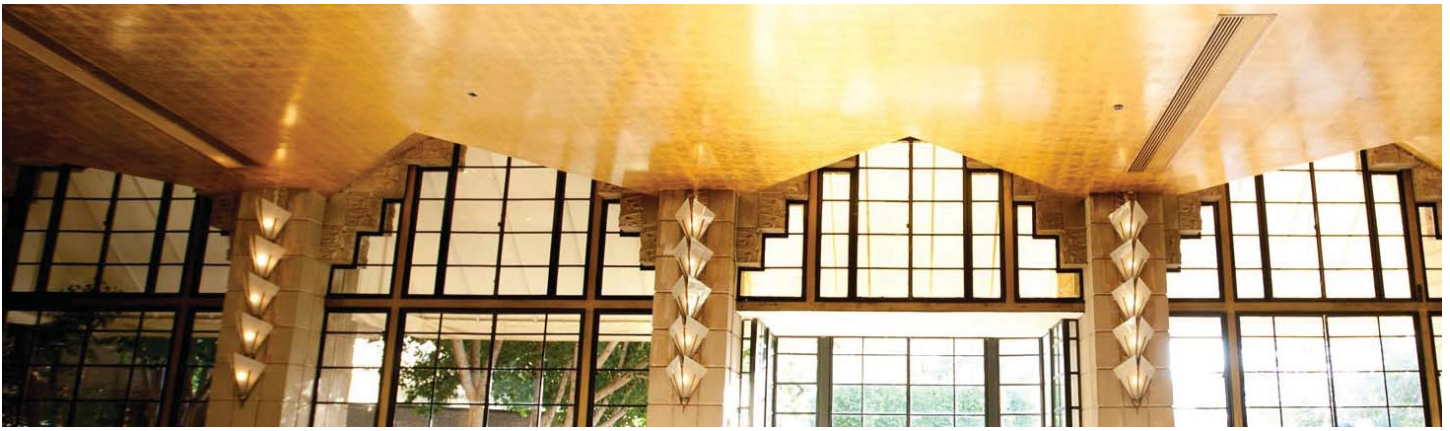


INTO THE LIGHT

2015 Arizona Housing Forum

August 26-28, 2015 | Arizona Biltmore Hotel



PROGRAM HIGHLIGHTS

Wednesday | August 26

Early registration is available starting at 4:00 pm in the lobby of the McArthur Ballroom.
 A welcome reception is planned in the McArthur Ballroom Foyer beginning at 6:00 pm.

Thursday | August 27



Following a welcome by Phoenix Mayor Greg Stanton, ADOH Director Michael Traylor will deliver the 2015 state of housing in Arizona address, Into the Light.

This year's invited keynote speaker, Ilana Preuss, is the founder of Recast City, LLC, a company that works with small scale manufacturing and maker industries to discover their potential and develop opportunities with cities and civic leaders with successful outreach and engagement tools.



Friday | August 28

Our traditional economic forecast breakfast presentation will be delivered by Dr. Lee McPheters, Research Professor in Arizona State University's W.P. Carey School of Business and Director of the school's JPMorgan Chase Economic Outlook Center, which specializes in economic forecasts for Arizona. Dr. McPheters is author of the article, The End (of Recession) is Near, But it Won't Be Pretty, a look at his optimistic but cautious view of the Arizona economy. Save your questions until the end for a brief Q & A period.



Join us at lunch to celebrate the success and innovative spirit of Arizona housing professionals nominated by their peers as "Housing Heros." Seven awards will be presented to nominated individuals and organizations at the annual Housing Hero Luncheon.



Pre & Post **MEETINGS SCHEDULED**

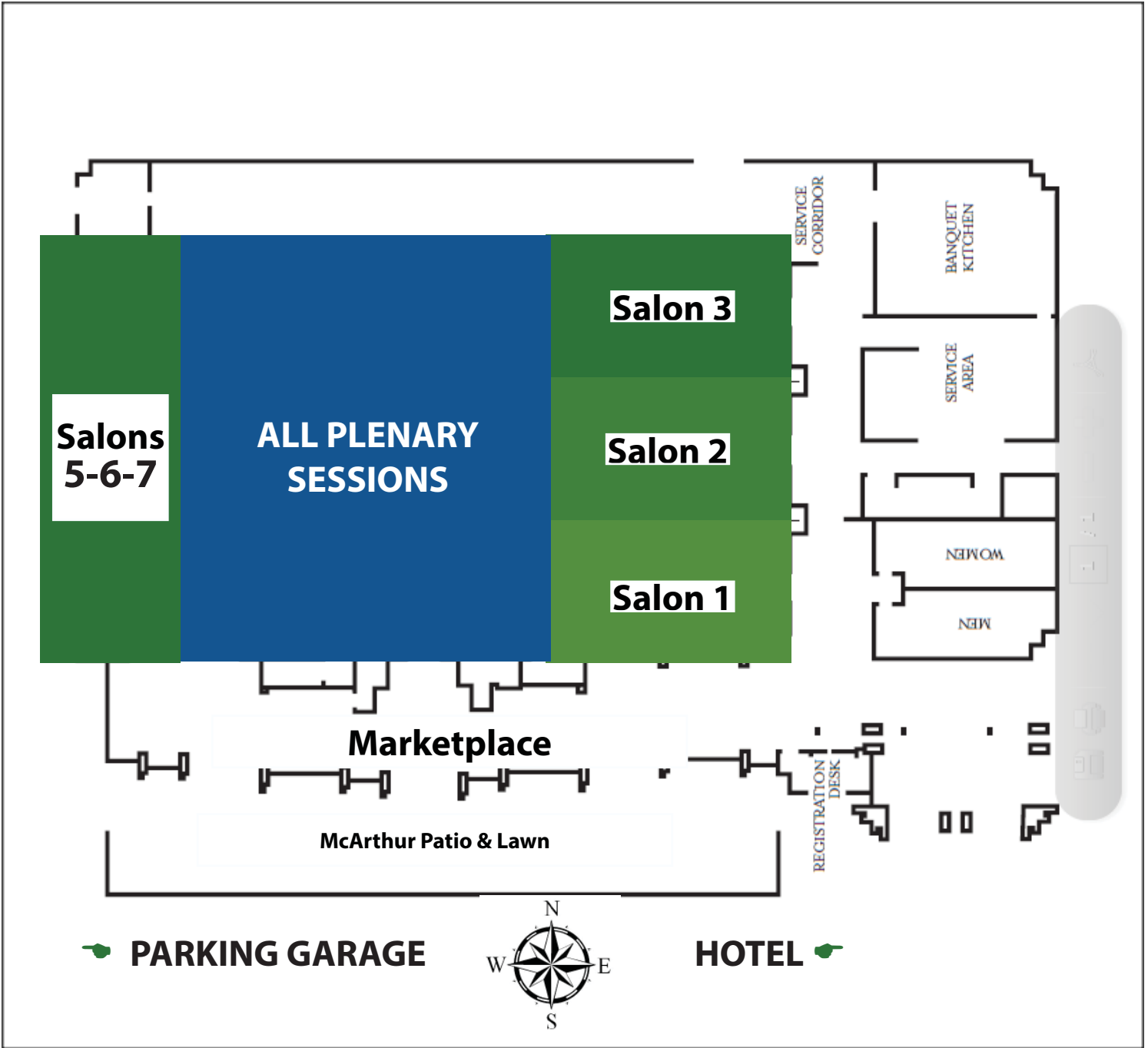
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|---|-----------------------------|----------------|---------------------|
| Council of Governments Meeting | Wednesday, August 26 | 3:00 pm | Salon 1 |
| Public Hearing - 2016 Annual Action Plan | Thursday, August 27 | 4:15 pm | Salon 1 |
| Focus Group - 2016 Qualified Action Plan | Friday, August 28 | 2:15 pm | Salons 5-6-7 |

Agenda at a Glance

| | | | | |
|---|--|---|---|---|
| WEDNESDAY 8/26 Reception & Registration | If you arrive early, join us in the McArthur Ballroom Foyer at 6:00 pm on Wednesday evening for a welcome reception. Check-in and registration will be available from noon to 4:00 pm. | | | |
| THURSDAY 8/27 7:30am-9:00am | Registration will be open until 4:00pm. Buffet breakfast will be served in the McArthur Foyer | | | |
| 9:00 am-10:00am | OPENING SESSION (McArthur Ballroom) | | | |
| Session 1 10:15am-11:30am | CDBG APPLICATION HANDBOOK Salon 1 | COORDINATED ENTRY Salon 2 | THE SCIENCE OF GETTING MORE DONE Salon 3 | CAPITOL HILL UPDATE Salon 5-6-7 |
| 11:45am-1:00pm | KEYNOTE LUNCHEON Ilana Preuss | | | |
| Session 2 1:15pm-2:30pm | STATE CDBG SPECIAL SURVEY Salon 1 | CONNECTING CULTURE AND COMMUNITY Salon 2 | NATIONAL GOALS AND OBJECTIVES TO END HOMELESSNESS Salon 3 | MULTIFAMILY HOUSING: A LONG TERM BUSINESS Salon 5-6-7 |
| Session 3 2:45pm-4:00pm | INCOME QUALIFICATION PROCESS Salon 1 | HOUSING FIRST: HOW IS IT WORKING? Salon 2 | THE SCIENCE OF GETTING MORE DONE WITH YOUR TEAM Salon 3 | DEEPER INTO YEAR 15 Salon 5-6-7 |
| 4:15pm | PUBLIC HEARING ON 2016 ANNUAL ACTION PLAN (Salon 1) | | | |
| FRIDAY 8/28 7:30am-9:00am | Buffet Breakfast in the McArthur Foyer. | | | |
| 8:30 am-9:30am | ARIZONA ECONOMIC FORECAST BREAKFAST Dr. Lee McPheters | | | |
| Session 4 9:45am-11:00am | RURAL WATER & WASTEWATER INFRASTRUCTURE PROJECT Salon 1 | EQUAL ACCESS IS EVERYONE'S RESPONSIBILITY Salon 2 | IRS AUDIT TECHNIQUE GUIDE Salon 3 | CREATING AND SUSTAINING HEALTHY COMMUNITIES Salon 5-6-7 |
| Session 5 11:15am-12:30pm | SHOWCASE OF CDBG PROJECTS Salon 1 | FENG SHUI AND HOUSING Salon 2 | | RAPID RE-HOUSING Salon 5-6-7 |
| 12:45pm | 2015 HOUSING HERO AWARD LUNCHEON | | | |
| 2:15pm | QUALIFIED ALLOCATION PLAN FOCUS GROUP (Salon 5-6-7) | | | |

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McArthur Ballroom



Session DESCRIPTIONS

THURSDAY, August 27

Session 1 | 10:15 am - 11:30 am

CAPITOL HILL UPDATE

Boston Capital Corporation's David Gasson will provide Forum attendees with an in-depth Capitol Hill briefing on the work going on behind the scenes with regards to federal housing legislation. Mr. Gasson will cover possible changes to the Low-Income Housing Tax Credit (LIHTC) program through tax reform, an update on the efforts to fix the floating 9 percent rate for the LIHTC program, and the future of private activity tax exempt bonds.

DAVID GASSON Boston Capital

THE CDBG APPLICATION HANDBOOK: Get To Know This Newly Revised And Friendly Document

New changes to the State non-entitlement CDBG Application Handbook, including state and federal policy changes, will be discussed along with lots of basic helpful hints on how to put together a winning application. Save time and energy and let ADOH staff walk you out of the weeds.

CDBG STAFF Arizona Department of Housing

COORDINATED ENTRY

Arizona has chosen the Vulnerability Index, Service Prioritization Decision and Assessment Tool (VI-SPDAT) to meet its HEARTH Act Coordinated Assessment implementation requirements. The tool prioritizes who to serve next and why, while identifying the areas in the person/family's life where support is most likely necessary in order to avoid housing instability. Come and see how the VI-SPDAT is working.

MATTIE LORD UMOM Day Centers

DAVID BRIDGE Homeless Service Campus



"BILTMORE BLOCK"

As the consulting architect, Frank Lloyd Wright collaborated with another student, Albert Chase McArthur. The Biltmore was created entirely of Biltmore Block, a variation on a textile block first used by Wright to construct private homes. The pre-cast blocks were made from desert sand on-site and created in 34 different geometric patterns inspired by the trunk of a palm tree.

THE SCIENCE OF GETTING MORE DONE

How does a car dealer increase sales by about \$2000 per car with the order of selecting options? Why are we capable of making riskier decisions in the morning? What state of mind is critical for problem solving?

"Time management" is not enough. Mental agility and new strategies are essential to keep pace with today's business demands. Science is learning to manipulate the brain to our advantage and now you can too. Studies show:

- Multitasking costs money!
- Habits don't use brain power!
- Relaxation fosters innovative!

BARBARA BERGERON SOS Organizational Services

Session 2 | 1:15 pm - 2:30 pm

MULTI-FAMILY HOUSING: A Long Term Business

Building and operating multi-family affordable housing requires a long term commitment and Dominion has been working at it since 1972. In the last 3 years they have completed more than 20 bond financed LIHTC Year 15 Preservation projects most of which were properties that were already in their portfolio. Come and listen to Dominion and their finance and legal professionals' share how bonds can work for LIHTC Preservation and also about lessons they have learned that make them focused on long term gain.

FRANK HOGAN

JOHN NOLDE

MARK SWEEN

Dougherty & Company, LLC

Winthrop and Weinstine

Dominium

STATE CDBG SPECIAL SURVEY: When is it Needed? How is it done?

ADOH staff will provide training on how to successfully conduct special surveys for determining CDBG low-moderate income area benefit and the circumstances under which they are required. Learn about recent HUD guidelines for conducting special surveys. Avoid pitfalls and dead-ends by attending this workshop.

CDBG STAFF Arizona Department of Housing

Session DESCRIPTIONS

NATIONAL GOALS & OBJECTIVES TO END HOMELESSNESS

Representatives from the U.S. Interagency Council on Homelessness, HUD and Valley of the Sun United Way will discuss the latest progress in creating a national partnership between the Federal government and the non-profit sector to end homelessness, by maximizing the effectiveness of the Federal Government's contribution. Bring your ideas and comments.

BEVERLEY EBERSOLD US Interagency Council on Homelessness
AMY SCHWABENLENDER Valley of the Sun United Way
STEPHANIE SMELNICK US Department of Housing & Urban Development

CONNECTING CULTURE AND COMMUNITY Sustaining Built, Social and Ecological Qualities of Space

In an increasingly urban culture, successful housing projects reach out—beyond their own sites—to forge connections both locally, and to the larger cultural context. Buildings respect existing rhythms and patterns, and residents rely on links to public transit and communal amenities. Density, when well-crafted, reduces energy consumption and increases social connectivity. Mixing age groups and those with varying needs contributes to a healthier social milieu. This presentation will demonstrate how developers can leverage cultural connection to promote better urban living, avail themselves of unique funding sources, and increase project profitability.

BOB BAUM Gould Evans Architects
ROY ALSTON Strategic Development Partners
TOM CAIN CSV Sustainability Partners, Inc.



ARIZONA BILTMORE OPENS

The Arizona Biltmore welcomed its first guests in 1929. The much-heralded opening was expanded from one day to three days to accommodate the long list of high society partygoers. According to the press it was to be the party of the decades in Arizona and beyond. Invitees felt very privileged as attendance was requested by personal invitation only.

Session 3 | 2:45 pm - 4:00 pm

DEEPER INTO YEAR 15: How to Survive the Transition from Compliance Period to Extended Use

Consider Housing Credit year 15 options for re-syndication after weighing capital gain against depreciation recapture and ordinary income. Come learn how others have waded through structuring the investor exit and re-syndicated despite related party issues, and how seller carryback notes can enhance feasibility.

GARRICK GIBSON Tidwell Group, LLC
ROBIN RAIDA Cesar Chavez Foundation
MARK SWEEN Dominion

INCOME QUALIFICATION PROCESS FOR HOME AND CDBG FUNDED SINGLE FAMILY HOUSING REHABILITATION

Qualifying families and individuals for single family housing rehabilitation can get complicated very quick. Mohave County staff will provide a step-by-step formula for tackling income qualification quickly and effectively.

BARBARA BLYTHE Mohave County

HOUSING FIRST: How is it Working? What are the Obstacles, Especially in Rural Arizona?

Experts in the area of the Housing First Model will discuss the progress with this approach to ending homelessness. Come and learn what is working and what still needs to be done to augment this highly effective model for housing homeless persons.

LLOYD PENDLETON State of Utah
CHARLENE FLAHERTY Corporation for Supportive Housing

THE SCIENCE OF GETTING MORE DONE WITH YOUR TEAM

Are your teams exhilarating and ground-breaking, or frustrating? Leverage the time and costs spent working as a team to dramatically change outcomes. Apply decision-making techniques that enhance innovation and engagement. Learn what the best teams have in common and how to structure your teams for premium results. For example:

- Brainstorming doesn't work! Reserving judgment to get more creative ideas actually produces the fewest and least innovative solutions. Foster "cognitive conflict" not destructive personal criticism and get at least 20% better results.
- Diversity pays! Learn how to structure your team with the right mix of expertise, personalities, and experiences to reach goals faster.
- Bad meetings cost huge dollars! End time-wasting practices and learn the communication habits used by the best teams to accomplish more in less time.

BARBARA BERGERON SOS Organizational Serviv

Session DESCRIPTIONS

FRIDAY, August 28

Session 4 | 9:45 am - 11:00 am

IRS AUDIT TECHNIQUE GUIDE: How it Affects LIHTC Projects Going Forward

The session will analyze the impact of new IRS Audit Technique Guide on determining housing credit qualified basis, credit delivery and project compliance.

DIRK WALLACE **Novogradac & Company, LLP**

RURAL WATER AND WASTEWATER INFRASTRUCTURE PROJECT: Essential Partnership

The demand for water, wastewater and reclamation projects is greater than the amount of available State non-entitlement CDBG funds. Learn how to bridge the divide through utility modeling; capital improvement planning; phased construction; and leveraged funding. Staff from ADOH, WIFA and GOE will present very workable solutions for success.

SARA KONRAD **Water Infrastructure Finance Authority**
LISA HENDERSON **Governor's Office of Energy**
NOEL SCHAUS **Arizona Department of Housing**

EQUAL ACCESS IS EVERYONE'S RESPONSIBILITY

Ensuring equal access to housing, employment, public accommodations, commercial facilities, transportation, and telecommunications is everyone's responsibility. The Session provides a refresher as to who is protected and what you can do to be part of the solution.

DARREL CHRISTENSON **Arizona Bridge to Independent Living**
CHERI HORBACZ **Southwest Fair Housing Council**

CREATING AND SUSTAINING HEALTHY COMMUNITIES

Ensuring that health, transportation, community development and economic development are components of housing planning and design is the first step to creating healthy communities. Come and listen to leaders of the Arizona Partnership for Healthy Communities, St. Luke's Health Initiative and LISC talk about their experiences in creating and sustaining this important collaboration.

TERRY BENELLI **LISC Phoenix**
C.J. EISENBARTH HAGER **St. Luke's Health Initiatives**
SERENA UNREIN **Arizona Partnership for Healthy Communities**

Session 5 | 11:15 am - 12:30 pm

STATE CDBG PROJECTS: Showcasing the Most Innovative and Successful Around Arizona

ADOH has put together a panel of representatives from communities that have completed very innovative and successful State non-entitlement CDBG projects. Come and review these projects and share some of your own success stories.

MICHELE AXLUND **Encompass Health Services**
MARY DAHL **Santa Cruz County**
BILL LEE **City of Somerton**
JENNY TORRES **Town of San Luis**

SOLUTION FOR ENDING HOMELESSNESS? RAPID RE-HOUSING

Come and listen to representatives from organizations in Arizona that have used Rapid Re-housing effectively to reduce homelessness. Learn what has worked and what the future holds for this housing type.

RIANN BALCH **City of Phoenix**
SANDI FLORES **Catholic Charities Community Services**
SCOTT HALL **Community Bridges, Inc.**

FENG SHUI AND HOUSING

Come 'into the light' of understanding the impact that the physical form can have on the residents of the spaces we create. This session will introduce the attendees to Feng Shui, and the concept of 'energy' on a broad scale, helping us to expand the way we perceive the world.

KEVIN WALTERS **Feng Shui Planning**



THE SPRITES

Designed in 1914 by Frank Lloyd Wright for the Midway Gardens in Chicago, the Sprites were sculpted by an Italian artist named Alfonso lanelli. When the Midway Gardens were demolished, the Sprites were lost until 1945 when they were unearthed in Wisconsin. How they ended up there still remains a mystery. At the request of Wright, a mold was made of the "solemn Sprites." From this distinctive statute, six new Sprites were cast and gifted to the Biltmore in 1985.

Program **SPEAKERS**



ROY ALSTON is the co-founder and Principal of Strategic Development Partners. Mr. Roy Alston brings more than 21 years of experience as a strategy and policy consultant in areas of public policy, economic and community development, entrepreneurship, as well as within public and private sector leadership positions. Mr. Alston is also presently assisting PolicyLink, a national policy and communications firm, focused on developing State and Local Equitable Policy issues with the State of Louisiana and the City of New Orleans, as well as providing advocacy support for many community based organizations involved in the Gulf Coast Recovery.



TERRY BENELLI is the Executive Director at LISC Phoenix, coming to LISC in 2014 after eight years as the Executive Director at Neighborhood Economic Development Corporation. Ms. Benelli studied Political Science at Arizona State University. She filled an interim position on the Mesa City Council in 2014 and remains active in the city as a member of the Economic Development Advisory Board. She is a Fellow of the Flinn-Brown Civic Leadership Academy.



MICHELE AXLUND



BARBARA BERGERON is President of SOS Organizational Services, which specializes in personal productivity training for businesses and professionals. She founded SOS in 1995 to help businesses nation-wide achieve higher productivity with less stress. Barbara has a long track record of success with companies of all sizes including numerous Fortune 500 companies. Her expertise in personal productivity training places her in the unique position of drawing on the commonality of today's business challenges from a cross section of industries.



RIANN BALCH serves as the Human Solutions Coordinator for the City of Phoenix Human Services department where she focuses on large-scale, high-impact change initiatives. Riann earned her Master's in Social Work from Arizona State University and is in the process of completing a Doctorate of Education in Organizational Leadership at Grand Canyon University. She is also a Certified Public Manager. Riann also has executive experience in non-profit management and public advocacy.



BARBARA BLYTHE is the Grants Coordination Specialist for Mohave County and brings over 30 years' experience in income eligibility. Barbara has developed and managed CDBG, HOME and HTF programs for Mohave County for almost 20 years. Prior to that Barbara worked with Section 8 and tax credit properties in New York City as a Director of Operations.



BOB BAUM is a principal, urban living practice leader, and member of the Board of Directors of Gould Evans, an award winning architecture firm. He has spent his entire career focusing on contextual design and improving the communities in which he serves. Based in San Francisco for over 35 years, he has worked on projects throughout the Bay area as well as southern California, Arizona, Alberta, New Jersey and Florida.



DAVID BRIDGE is the Managing Director of the Homeless Services Campus in Phoenix and has 18 years of experience in non-profits and homeless issues. During his career, Mr. Bridge has served in numerous managerial positions including Director of Administration and Chief Program Officer for Central Arizona Shelter Services. Prior to his non-profit career, Mr. Bridge earned his Juris Doctorate from the University of Southern California.

Program **SPEAKERS**



TOM CAIN is CEO of GSV Sustainability Partners Inc. Launched out of GSV Capital, GSV SP is a high yield, real asset infrastructure fund of highly diversified, noncorrelated investments. For the past decade, Cain has been managing partner of venture capitalist funds focused on sustainability technologies. He is currently a Managing Partner of EFW Partners, a multistrategy investment fund focused on energy, food and water. Mr. Cain's postgraduate education was with HBS and Sloan/MIT through YPO and ASU for abstract mathematics.



CHARLENE FLAHERTY is the Director of the Southwest Program for the Corporation for Supportive Housing where she provides training, technical support and policy advisement to the supportive housing industry. Prior to joining CSH, Ms. Flaherty served as Regional Coordinator for the U.S. Interagency Council on Homelessness, and as the Community Services Program Administrator for the Arizona Department of Economic Security,



DARREL CHRISTENSON has been the Vice President of Community Integration for Arizona Bridge to Independent Living (ABIL) the largest of the 600+ Centers for Independent Living nationwide for over 17 years. Mr. Christenson was also elected to the National Council on Independent Living's (NCIL) Board of Directors and has served on their Housing Sub-Committee for the past seven years which addresses national issues of increasing and promoting accessibility in all housing nationally.



SANDRA FLORES is the Senior Program Manager for Catholic Charities Community Services in Flagstaff. Ms. Flores obtained a Bachelor's Degree in Social Work from Northern Arizona University in 1990 and her Master's Degree in Human Services in August 2015. She has been supervising the Supportive Housing and Homeless Outreach Programs at Catholic Charities for the last nine years, and prior to that worked in the construction lending and banking industries in Arizona.



DAVID GASSON is Vice President and Director of Corporate Communications at Boston Capital Corporation. Mr. Gasson joined Boston Capital in 1995. He is responsible for all external communications for Boston Capital including community affairs, state and federal legislative issues, housing policy and public relations. He also directs Boston Capital's philanthropic outreach through the Boston Capital Foundation.



MARY DAHL currently oversees planning, building and airport functions for Santa Cruz County. Her "other duties as assigned" function for four other rural Arizona counties over the past years has usually been working the CDBG program. She attended the University of Minnesota exiting with a major in English. Mary made some side trips to Southeast Asia and Alaska before striking out for Arizona in the early 1980s. In the interim, she also obtained a Master of Science degree in forestry.



GARRICK GIBSON is a partner in Tidwell Group's Austin office and a member of the Firm's Real Estate and Tax Consulting Practice. His primary focus is within the real estate industry, and his clients include residential and commercial real estate developers, real estate syndicators, construction companies, and not-for-profit organizations. He also works closely with developers on tax planning and structuring. Mr. Gibson has a BS from the University of Texas and earned a Master of Accountancy from Texas State University.



BEVERLEY EBERSOLD currently serves as a Regional Coordinator at the United States Interagency Council on Homelessness (USICH), a principal representative and bridge between the work of the full Council and states and communities. In this role, she is responsible for facilitating the strategic implementation of Opening Doors specifically in the upper Midwest and Northwest regions

Program **SPEAKERS**



C.J. EISENBARTH HAGER is Director, Healthy Community Policies for St. Luke's Health Initiatives (SLHI). Her work centers on promoting public policies that support healthy lifestyles. Her current work includes developing health recommendations for Reinvent PHX, supporting the establishment of a food policy coalition in Maricopa County. She also works with partners to bring health into the public policy decision-making process through tools like health impact assessments and health in all policies. Ms. Hager received her Bachelor's degree in Economics from Marquette University and a Master's degree in Regional and Community Planning from Kansas State University.



CHERI HORBACZ leads the Education & Outreach program of the Southwest Fair Housing Council (SWFHC) as a Certified Statewide Instructor since 2006. Ms. Horbacz holds professional certificates from NCHEC-NeighborWorks® as a Certified Post purchase Homeownership Educator, Certified Foreclosure Intervention and Default Counselor, and is a Certified Instructor with the Az Dept of Real Estate.



SARA KONRAD is an Environmental Program Supervisor with the Water Infrastructure Finance Authority of Arizona where she manages projects and leads the agency's environmental review efforts. Ms. Konrad holds a Masters degree in Watershed Management from the University of Arizona and a Bachelors degree in Geology from the University of Wisconsin.



SCOTT HALL is the Senior Manager for Peer Support and Outreach Services with Community Bridges, Inc. With over 10 years' experience, he has been part of developing a highly recognized Peer Support and Navigation program with CBI, including programs such as H3 Veteran, Rapid Rehousing, and Comprehensive Community Health Program.



BILL LEE has been the City Manager for the City of Somerton, Arizona since 2009. Mr. Lee has served city governments around the state for over 20 years. He currently represents Somerton as a member of the Yuma County Intergovernmental public Transportation Authority.



LISA HENDERSON has been with the State of Arizona for over 30 years. Her background in Project Management and Grant Administration are essential in a time when planning and funding are essential to program success. Hired on to the Energy Office just five years ago, it was Lisa's experience working with Arizona's rural communities in the preservation of their traditional commercial districts that provides an understanding of limited resources and the unique funding opportunities.



DR. LEE MCPHETERS Lee McPheters is Research Professor of Economics in the W. P. Carey School of Business at Arizona State University and Director of the school's JPMorgan Chase Economic Outlook Center. His recent research has emphasized issues in economic development, with support from the U. S. Department of Transportation, the Arizona Department of Transportation, Phoenix Sky Harbor International Airport, Boeing, and other public and corporate sources. Dr. McPheters completed his undergraduate studies at San Francisco State University and received his Ph.D. from Virginia Tech. He has been at ASU since 1976.



FRANK HOGAN is a Senior Vice President in the Public Finance Department at Dougherty & Company LLC, a Minneapolis-based investment bank incorporated in 1977. Mr. Hogan has over eighteen years of experience serving as investment banker on financings for multifamily and senior housing. Mr. Hogan is a graduate of Carleton College and also received a Master of Management degree from the J. L. Kellogg Graduate School of Management at Northwestern University.

Program **SPEAKERS**



MATTIE MCVEY LORD currently serves as the Chief Program Officer at UMOM New Day Centers. Ms. Lord chaired the 100,000 Homes Campaign Task Force on Family Homelessness, served on the Board for the Arizona Coalition to End Homelessness, and led interagency efforts to prevent and end homelessness as the State Homeless Coordinator at the Arizona Department of Economic Security. She also served as the State Coordinator for the Education of Homeless Children and Youth at the Arizona Department of Education. Ms. Lord holds her Bachelor of Arts degree in Interdisciplinary Studies from the University of Arizona and a Masters in Education from Chapman University.



ILANA PREUSS is Founder and CEO of Recast City, LLC and is this year's Keynote Speaker. Ms. Preuss has over 20 years experience working with communities across the country to assist them in building strong places by adopting and implementing smart growth policies. She brings a wealth of experience with federal, state and local real estate policy, creating national networks, leading trainings on communications and community engagement practices, and is an expert at direct engagement of local elected, business and other community leaders on infill development. Ms. Preuss has a Masters degree from the University of Maryland in Environmental Planning, as well as a City Planning degree from Cornell University.



JOHN D. NOLDE joined Winthrop & Weinstine, P.A., in 2000 and is a shareholder with the firm. Mr. Nolde practices primarily in the areas of real estate and corporate finance with an emphasis in multifamily housing development and finance. He serves as counsel to numerous real estate owners, developers and tax credit investors. Prior to joining Winthrop & Weinstine, Mr. Nolde worked in the office of Minnesota Governor Arnie Carlson and with the Minnesota Department of Commerce.



ROBIN RAIDA is the Director of Asset Management in Los Angeles, California for the Cesar Chavez Foundation. Ms. Raida also oversees the Compliance department, which ensures regulatory compliance with all housing programs and financial partners. Ms. Raida has an extensive history in the field of housing and real estate, with over sixteen years of experience in real estate and over fourteen years of experience in affordable housing. She has a Master's degree in Real Estate Development from Columbia University and a Bachelor's degree in Engineering from Penn State University.



LLOYD PENDLETON is the Director of the Homeless Task Force for the State of Utah. Lloyd has been honored with numerous awards for his efforts to end chronic homelessness by 2015, including the Governor's Award for Excellence, and selection to work with the Department of Justice through the U.S. Interagency Council on reducing homelessness for newly released prison parolees. Lloyd is a graduate of Brigham Young University and holds a B.A. in Political Science and a Masters of Business Administration.



AMY SCHWABENLENDER is the Valley of the Sun United Way Vice President of Community Impact and leads the organization's Community Objectives to End Hunger, Homelessness and Increase Financial Stability. She oversees United Way's Project Connect monthly events. Ms. Schwabenlender joined United Way in 2005 and holds a Master's in Business Administration from Marquette University and a Bachelor of Science degree in Business Administration and Communication from Trinity University.

Program **SPEAKERS**



STEPHANIE SMELNICK is the Arizona Field Office Director for the U.S. Department of Housing and Urban Development. Ms. Smelnick has been with HUD over 25 years and has served in leadership positions in Single Family and Multifamily Housing. Ms. Smelnick manages an office with 70 employees that represents all areas of HUD and promotes connections with the communities we serve. Her current focus has been the initiative Dedicating Opportunities to End Homelessness.



DIRK WALLACE is a partner in the Dover, Ohio office of Novogradac & Company LLP. Mr. Wallace has extensive experience in developer consulting and real estate syndication with an emphasis in real estate partnership audit and taxation. Mr. Wallace is experienced in affordable housing projects and specializes in the low-income housing tax credit (LIHTC), including properties financed through NAHASDA, and the historic rehabilitation tax credit. He received his Bachelor's degree in Accounting from Ohio University and is licensed as a certified public accountant in the state of Ohio.



MARK SWEEN is a Vice President and Project Partner at Dominion, responsible for locating and closing acquisition opportunities. Prior to joining Dominion, Mr. Sween worked for two national low income tax credit syndicators where he was responsible for originating and closing more than \$300,000,000 of equity. He was also a principal in a development and property management firm that syndicated existing apartment projects, completed low income tax credit and historic rehab projects.



KEVIN WALTERS is the founder of Feng Shui Planning—Feng Shui and Urban Design. He is a graduate of the Masters of Urban and Regional Planning program at Virginia Commonwealth University. Mr. Walters received a Bachelor of Business Administration from The College of William and Mary. Mr. Walters has studied Black Hat feng shui with the Western School of Feng Shui and Classical feng shui at the Golden Gate School of Feng Shui. He is the author of several articles on Feng Shui, including "The Feng Shui of Seaside" published in the New Urbanism Division Newsletter of the APA.



JENNY TORRES serves as the Community Development Director for the City of San Luis. For the past eighteen years, she has worked for nonprofit organizations, government entities and for profit companies in both Arizona and California. Mrs. Torres holds a Bachelor degree in Business Administration and a Master degree in Public Management from Northern Arizona University.



SERENA UNREIN is the Director of the Arizona Partnership for Healthy Communities, a statewide collaboration of more than 30 non-profits, businesses, government agencies, and foundations working to make Arizona's communities healthier by design. Ms. Unrein has been quoted in The New York Times, The Arizona Republic, and numerous other media outlets. Ms. Unrein has a degree in Marketing from Arizona State University.

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