

## Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

# 1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

**1A-1. CoC Name and Number:** AZ-500 - Arizona Balance of State CoC

**1A-2. Collaborative Applicant Name:** Arizona Department of Housing

**1A-3. CoC Designation:** UFA

**1A-4. HMIS Lead:** Arizona Department of Housing

1A-5.	<b>New Projects</b>	
	Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	<b>Unsheltered Homelessness Set Aside</b>	Yes
2.	<b>Rural Homelessness Set Aside</b>	Yes

## 1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

<b>1B-1.</b>	<b>Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)</b>	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/26/2022

<b>1B-2.</b>	<b>Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)</b>	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
	1. Established total points available for each project application type.	Yes
	2. At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
	3. At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

<b>1B-3.</b>	<b>Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)</b>	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
	1. Did your CoC reject or reduce any project application(s)?	No
	2. Did your CoC inform the applicants why their projects were rejected or reduced?	No
	3. If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	

1B-3a.	<b>Projects Accepted–Notification Outside of e-snaps. (All Applicants)</b>	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022
1B-4.	<b>Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)</b>	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC’s website or affiliate’s website–which included: 1. the CoC Application, and 2. Priority Listings.	10/17/2022

## 2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1.	<b>Reduction in the Number of First Time Homeless—Risk Factors.</b>	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
2.	how your CoC addresses individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1) AZBOSCOC in continued dialogue and communication within the COC, LCEHs and HMIS and with sister state agencies; the AZDVS (Veterans), ADES, AZ Dept. of Corrections, AHCCCS (AZ’s Medicaid Administrator), and the Governor’s Office to develop strategies to address homelessness statewide. One key strategy has been data sharing to better understand the risk factors related to both first time and recidivism to homelessness, particularly issues related to institutional setting discharge and the impact of mental health, chronic health, substance abuse, and racial disparities. A number of risk factors have been identified related to first time homelessness: domestic violence forcing the survivors to flee from their perpetrators; returning veterans; those over the age of 50, race, especially Native Americans and African Americans in rural AZ; formerly incarcerated and recently released, financial insecurity and eviction data (e.g., AZ has one of the highest eviction rates in the U.S.) behavioral health and discharge from physical and mental health facilities.

2) The strategy to address first time homelessness currently has been to utilize funding from new resources through the CARES Act or ARPA and state funding to increase eviction prevention, outreach, shelter capacity and PH options. ADES has provided over \$100 million in ARP/ERAP funding statewide for eviction prevention and maximized it’s flexibilities to assist households to avoid homelessness. AZ is also working within the AZBOSCOC and statewide on strategies to reduce institutional discharges that result in homelessness. ADOC and ADOH worked on a pilot project in this area and the final report is still being written but we know finding immediate housing and employment is crucial. The CoC is collaborating with agencies that have received CARES Act or ARP funds to identify households that would benefit from homelessness prevention(HP). A workgroup met and developed a simple assessment that the LCEHs can use as a part of identifying households. Households may be offered assistance including utility and diversion activities, i.e. move to be closer to families and/or job opportunities. All providers work closely together to support each other and make appropriate referrals to veteran programs, senior providers, DV etc. so that a household has resources before the situation becomes a crisis.

3) The Arizona Department of Housing, David Bridge, Special Needs Administrator.

2A-2.	Length of Time Homeless–Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

- 1)The challenge of reducing LOT households experience homelessness has increased significantly during the pandemic. Some LCEHs have a broader range of resources in their communities and are able to obtain PH for those prioritized on the BNL while others have very few resources. The goal is to get them housed within the first 6 months as their risk to remain homeless greatly increases if the experience exceeds that time. There is funding for PH but there are limited units available at sustainable rents in most of the BOS communities. The ADOH will make three (3) 9% LIHTC awards to applicants proposing to construct new housing (including adaptive re-use) in the Balance of State in the coming year if there are sufficient eligible applications. The AZBOSCO is reaching out to dialogue with potential applicants to make sure there are sufficient eligible applications.
- 2)The BNL is used since LOT is a factor applied in prioritization and that information is garnered at the time of initial assessment.
- 3) Arizona Department of Housing. David Bridge, Special Needs Administrator

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
Special NOFO Section VII.B.2.d.		
Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:		
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

(limit 2,500 characters)

1)The AZBOSCOC is challenged currently by lack of available affordable units throughout the geographic area. Earlier this year, the AZBOSCOC provided a webinar for our LCEH networks to introduce them to funding options for permanent housing. It is recognized that communities have to develop long term options in communities to build or rehabilitate buildings/units to increase the amount of affordable, safe housing. This is not an issue limited to those experiencing homelessness and leadership at the state level seems to be increasing.

An increase in funding for motel vouchers would assist in providing immediate shelter for those engaged during street outreach and can also be used for transitional housing for households that need more time with intensive services or increasing income, or any myriad of challenges that reduce stabilization. The LCEHs continue to explore house sharing (a project is included in this NOFO response) and roommate matching in order to increase the rate people are housed. We are submitting two projects that include motel vouchers in 3 rural counties; Apache, Navajo and Gila. With additional permanent housing and staff the AZBOSCOC would be able to provide increased navigation to more households towards obtaining PH and follow through on retention activities through ongoing connection and general support.

2) Agencies in the CoC, match households with case managers and the housing type that offers the best opportunity for permanent housing. There are nine PHAs in the LCEH. MOUs were executed with each of them related to the Emergency Housing Vouchers. These MOU's have assisted in bringing the PHA's to the table on an ongoing basis to work to end homelessness. The MOU requires ongoing collaboration through identifying households appropriate for the vouchers through coordinated entry and case conferencing. Agencies provide life skills and financial management training to individuals and family members to prepare them for managing and affording permanent housing settings. Follow up, and regular contact with households is crucial to their stability. This includes helping with any resource applications, and meeting deadlines. Additional stability vouchers would be used similarly. This is a factor analyzed during monitoring particularly as well as analyzing monthly HMIS exit reports. A short narrative for each negative exit is reviewed to see how it might have gone differently and TA provided. The more immediate the TA, the more it results in positive exits.

2A-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate. (All Applicants)	
Special NOFO Section VII.B.2.e.		
Describe in the field below:		
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)



- 1) If households return to homelessness, and 14% is our current two year rate, outreach and engagement takes place. HMIS assists in identifying if households have been homeless multiple times. LCEHs look at the data and will communicate with a provider who has high negative exits to provide TA and see how services will differ to increase chances of stability. We look to see that the household is obtaining all the benefits they are eligible for and that there isn't a stressor that has been overlooked or not identified that is contributing to this household's inability to stay housed.
- 2) Households are identified through outreach, case management and check-ins so that stress and issues that may result in a return to homelessness are identified early. Our sub-recipients and partners communicate regularly so that households are assisted to maintain their housing. There is no closure or end to assisting households to maintain their housing. Recidivism rates have continually declined since 2015, so we know this works.
- 3) Arizona Department of Housing. David Bridge, Special Needs Administrator

<b>2A-5.</b>	<b>Increasing Employment Cash Income–Strategy. (All Applicants)</b>	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase employment cash sources;	
	2. how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

**(limit 2,500 characters)**

- 1) Our subrecipients and the LCEHs have strong collaborations with training programs and the AZ@Work program has offices in all the counties. Participants are assisted with accessing employment training, both in person and online, skill building for employment search, assistance with appropriate clothing and tools needed for employment, along with developing and maintaining employment retention.
- 2) Employment agencies, Goodwill, community colleges, trade programs, AZ@Work representatives all participate in the LCEHs either as regular participants or by conducting a presentation to ensure that all agencies are familiar with available training and employment resources available to participants throughout the services system. Each CoC provider is required by contract to have at least one SOAR trained staff to assist with SSI applications for clients experiencing homelessness. DES offices are in each county and clients are provided transportation if necessary or helped with online applications for food stamps and TANF. The LCEHs have broad community support and are the hubs for networking and providing information to a network of local service agencies. This facilitates coordination around employment, job fairs that are occurring, availability of employment. AZ@Work, a part of DES has offices throughout the BOS geographic area and are key partners in assisting participants in finding and retaining employment.
- 3) Arizona Department of Housing, David Bridge, Special Needs Administrator.

2A-5a.	Increasing Non-employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;	
	2. your CoC's strategy to increase access to non-employment cash sources; and	
	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

- 1) All subrecipients and many partner agencies have established relationship and protocols to assist participants in enrolling in a variety of benefit programs. Subrecipients either have a SOAR expert on staff or collaborates with an agency that assists participants in applying for SSI/SSDI. Other programs that are a part of the standard non-employment assistance includes TANF, SNAPs Food Stamps, and childcare. Increasing access is not necessarily an issue. All clients are assisted to apply for any and all resources. There are DES offices in each county (TANF, SNAPs, childcare) and one can also apply online. If a client doesn't have access to the internet, the case manager assists.
- 2) In most cases it is structural barriers where agencies can have the most impact. Soon as a relationship is established participants are assisted to see for what benefits they are eligible and are assisted to apply. Case managers make sure participants have the means to communicate with agencies in order to apply for non cash benefits and also provide the transportation if needed. They assist the participants to follow through so that benefits are not denied due to a missed deadline for paperwork or the inability to mail a document or send it via computer.
- 3) Arizona Department of Housing, David Bridge, Special Needs Administrator.

## 2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2B-1.	<b>Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)</b>	
	Special NOFO Sections VII.B.3.a.(1)	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	No	No	No
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes	No	No
13.	Law Enforcement	Yes	Yes	Yes
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	No	No
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	No
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Nonexistent	No	No
23.	Organizations led by and serving LGBTQ+ persons	Nonexistent	No	No
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Veteran Service Providers	Yes	Yes	Yes
34.	Medicaid/Medicare providers	Yes	Yes	Yes

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1) Participation in the AZBOSCOC is an open and transparent process. Annual vacancies on the Governance Advisory Board (GAB) level are posted publicly through the statewide ADOH email and web posted bulletins and shared locally through the 11 Local Coalitions to End Homelessness (LCEH). Participation in the LCEHs is open and promoted locally for new stakeholders. Current GAB terms were extended through 2022 to ensure continuity through COVID and staffing changes within ADOH, as the CA, and facilitate UFA implementation. AZBOSCOC participation requirements for the GAB and LCEH are included in the AZBOSCOC Governance Charter.

2) New CoC members are solicited through the ADOH Special Needs Webpage and are accessible to those who are hearing impaired through TTY and to offer alternative accessibility formats to those with disabilities. Materials can be requested in alternative formats to promote access and inclusivity.

3) As a part of action plan development, the AZBOSCOC LCEHs specifically recruited individuals with lived experience to participate in the planning and join the LCEHs. As of this application submission, sixteen individuals with lived experience, with most being new to the LCEH, were involved in planning. However, people with lived experience have been on the GAB and participating in LCEH's on a regular basis for the past decade.

4) To ensure equity, in addition to general publication, both the GAB and LCEHs conduct targeted outreach and recruitment of key stakeholders including organizations and individuals serving specific communities and populations experiencing homelessness. This includes recruitment of peer run organizations and persons with lived experience with homelessness, mental illness or disabilities, domestic violence and substance abuse history as well as cultural diversity. The GAB currently has 2 of its 13 members and the LCEHs have 16 members who have self-disclosed their lived experience with homelessness. Please note, the AZBOSCOC does not require disclosure of lived experience to avoid invoking any trauma or perceived stigma a member may feel from their experience. In the past year, the CoC has established a standing Social Equity and Racial Justice Workgroup to ensure there is equity and transparency at all levels of CoC policy making and programming. In the upcoming year, with communities returning to in-person activities, recruitment for the GAB and LCEHs will be coordinated to maximize and expand reach and representation.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1)The AZBOSCOC solicits opinion and guidance from a broad array of organizations and individuals with a knowledge of homelessness or engaged in efforts to end homelessness. The GAB membership represents a diverse array of sectors including state agencies, behavioral health partners, providers, and persons with lived experience. The AZBOSCOC is diverse and the LCEHs are critical for soliciting opinions in the unique needs of our local communities. AZBOSCOC's 11 LCEHs include participation of almost 400 individuals and organizations throughout the CoC. Through regular local meetings, statewide convenings and dialogue, between ADOH, the GAB, open CoC Workgroups and LCEHs, opinions, strategies and needs are identified, and solutions implemented.

2)In addition to regular public meetings of the GAB, LCEHs, and workgroups, which are publicly noticed, and minutes posted, the GAB and ADOH as CA/UFA directly solicit stakeholder feedback. Strategies implemented in the past year include inter-governmental meetings with other state and local partners and constituents, requests for information or stakeholder surveys related to specific issues or topics of concern or interest, development of LCEH local strategic planning processes, and ADOH sponsored convenings of AZBOSCOC stakeholder groups including providers, tribal entities and other similar organizations and public notices through the ADOH email and website bulletin process (distribution list of 3,992 persons and organizations affiliated or engaged in housing and homeless services).

3)Through the processes and strategies described above, information is gathered and integrated in GAB and CA/UFA planning and implementation. Key examples of use of feedback or participation of CoC stakeholders in the past year includes: use of LCEH strategic plans to identify and develop HUD CoC Supplemental NOFO projects, expansion of LCEH coverage to additional communities (94% of CoC population now covered), creation of local HMIS dashboard and data tools and participation in annual COC application review process. In addition, locally gathered information and CoC stakeholder commitment also resulted in leveraging additional non CoC resources including annual investment of over \$20 million in state and ARPA funding to supplement identified homeless and housing priorities, and inclusion of homelessness, special populations, and rural set asides in state LIHTC funding.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)	
	Special NOFO Section VII.B.3.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

**(limit 2,500 characters)**

1)When the announcement of the Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness NOFO, hereinafter referred to as the Special NOFO, was released, ADOH prepared and notified the public that the competition was open to all eligible organizations including those not previously funded on August 26, 2022 through the ADOH Bulletin (circulation of almost 4,000 individuals and organizations throughout AZ) and posted publicly on the ADOH/AZBOSCOC web page. The notice was also shared through the GAB and the LCEH distribution lists. ADOH also met with the LCEH's to identify potential projects and strengthen existing partnerships. Proposals to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs needed to be submitted by September 19. The bulletin on the website included the process, instructions, and links to publicly posted templates for the bonus project application stating that all entities (nonprofit, local government, and Tribal Nations)are eligible to apply. The ADOH as CA/UFA also conducted a public webinar on the process, application instructions, and Q and A for all applicants on September 1, 2022.

2/3)As with the application and AZBOSCOC process, the scoring matrices, review process and notification process were publicly noticed and posted through the ADOH bulletins and website postings. These processes were also discussed, and questions taken at the webinar. After completion of the scoring and review process, new project applicants were directly notified and a public bulletin and posting of accepted projects was made.

4. Eleven applications were initially received. One applicant later withdrew when regulations were further explained. The remaining ten projects received were accepted and approved to be included in this application by the GAB. These applications included six current or previously funded CoC subrecipients and four new agencies who have not previously been funded by the AZBOSCOC.

5)All communication about the competition occurred electronically and contact information was provided if additional formats were required to accommodate persons with disabilities.

## 2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	<b>Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)</b>	
	Special NOFO Section VII.B.3.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		



2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

- 1) ADOH, as UFA, along with the ESG Recipient for balance of state communities, (except entitlements), the Arizona Department of Economic Security (ADES), work closely to align ESG/CoC activities, planning, funding and project performance. Coordination includes regular monthly coordination meetings and participation in bi-weekly Coffee Talk sessions hosted by ADES. ADES is a member of the AZBOSCOG GAB and ESG funded agencies participate in the LCEHs. As the HMIS Lead, ADOH coordinates to ensure all ESG funded providers are participating in HMIS and have appropriate reporting. This has resulted in increased geographic coverage and coordination of ESG funded components with CoC activities and housing. This coordination extends beyond CoC and ESG funding to allocation and disbursement of COVID, ARPA and additional state funding administered by ADES and ADOH.
- 2) Key strategies for program evaluation include: a) ESG staff participate in CoC project Ranking and Review committee and ADOH CoC staff participate in DES ESG funding application review processes; b) as the HMIS lead, ADOH provides DES/ESG with HMIS data c) DES ESG has a seat on the GAB, attends LCEH lead agency meetings, HMIS and other Committee meetings, d) creation of shared ESG/CoC program standards for PH-RRH; e) a shared Performance Management Plan for both programs; and f) creation of a data warehouse between ADES, AZ's state Medicaid Program and the three AZ CoCs to create a standardized system and project reporting based on HUD HMIS reports (ex: CAPER, SPM, APRs) by constructing a data warehouse.
- 3) Local homelessness information is addressed in the Consolidated Plan which is annually reviewed and updated by CoC and ESG staff. ADOH as UFA also shared unsheltered and sheltered data summaries from the PIT count with the LCEHs and jurisdictions to inform local planning and consolidated plan development for other entitlement communities in the BOS.
- 4) The LCEHs provide additional information to local consolidated plans and annual updates. In addition to BOS there are 7 other Con Plan regions. Many of the jurisdictions participate in the LCEH meetings. In addition to PIT count information, ADOH worked with its HMIS provider to create county level HMIS reporting including local system performance measures, by name lists by county, and Community Solutions inflow/outflow tracking dashboards. These tools are available to the LCEHs and their stakeholders to inform local planning, reporting and coordination.

<b>2C-3.</b>	<b>Discharge Planning Coordination. (All Applicants)</b>
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

	1. Foster Care	No
	2. Health Care	Yes
	3. Mental Health Care	Yes
	4. Correctional Facilities	Yes

<b>2C-4.</b>	<b>CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. (All Applicants)</b>
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

	1. Youth Education Provider	Yes
	2. State Education Agency (SEA)	Yes
	3. Local Education Agency (LEA)	Yes
	4. School Districts	Yes

<b>2C-4a.</b>	<b>CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts–Formal Partnerships. (All Applicants)</b>
	Special NOFO Section VII.B.3.d.

Describe in the field below:

	1. how your CoC collaborates with the entities checked in Question 2C-4; and
	2. the formal partnerships your CoC has with the entities checked in Question 2C-4.

**(limit 2,500 characters)**

1. The LCEHs collaborate with School Districts and Youth Services Providers based upon their geographic locations. a) LCEH membership consists of homeless liaisons from the school districts that receive McKinney Vento funds. Some LCEH's have participation from Head Start, Homeless Youth Connections, Juvenile Court Services, Runaway Homeless Youth, First Things First, Boy's and Girl's Club, Native American Community Action to name a few. The partnerships are cultivated through outreach and education to address family or individual needs, for those who are accessing homeless services for the first time. b) One LCEH, Coconino County, has a formal partnership (Memorandum of Understanding) with schools related to participation in Coordinated Entry. c) The Arizona Department of Education State Coordinator of Homeless Education Programs, who oversees the McKinney-Vento liaisons, is a member of the GAB and assists in strategizing how to increase the number of school districts involved at the local level in order to fill gaps in service delivery. d) Some of the LCEHs have youth service providers including school programs present during LCEH meetings as a means to educate all members. A few LCEHs are having discussions with school districts to establish a Memorandum of Understanding to work with the Homeless Service Providers. e) In most cases as is common in smaller communities, it is a matter of personal relationships so that communication occurs about families in need and assisting with keeping children in the same school district and filling gaps with services. An additional access site is where GED and continuing education classes are offered. f) LCEHs are engaged with local school districts to establish/maintain collaborations. The formal partnership is through membership in the LCEH.

2. The AZBOSCOC currently has no formal partnerships but our LCEHs are actively collaborating with schools and school districts. In addition, the AZ State Department of Education McKinney Vento Homeless Liaison is a permanent member of the AZBOSCOC Governance Advisory Board.

2C-4b.	CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

LCEHs have engaged with McKinney Vento school liaisons for several years. As the UFA for the AZBOSCO, ADOH assures that all Scopes of Work(SOW) include language about collaborating with all local school districts and to ensure that households are informed about their eligibility for educational services. LCEH lead agencies are in contract with ADOH through the use of planning funds. The SOW of work for the LCEH planning grants includes language about collaborating with McKinney Vento liaisons and promoting participation by school personnel. The ADOH Special Needs Housing Manual, that is part of all CoC contracts, delineates collaboration with Homeless School Liaisons, as appropriate, to ensure all children participating in the program are enrolled in the most suitable educational program and are connected to the related services within the community. This requirement is monitored annually by ADOH Contract Specialists. In addition, the Arizona Department of Education State Coordinator of Homeless Education Programs is a member of the GAB and assists in strategizing how to increase the number of school districts involved at the local level in order to fill gaps in service delivery.

2C-5.	Mainstream Resources–CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	

**You must select a response for elements 1 through 6 in question 2C-5.**

2C-5a.	Mainstream Resources–CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Describe in the field below how your CoC:	
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and
4.	works with projects to promote SOAR certification of program staff.

**(limit 2,500 characters)**

1)DES, the state agency overseeing TANF, SNAPs/Food Stamps and Employment Services holds regular homeless provider “Coffee Talks” on a biweekly basis covering coordination topics, mainstream program access, program changes and trainings. The AZBOSCOC, Arizona Housing Coalition and the state VA programs also held trainings on coordination of AZ Long Term Care Benefits and Medicaid enrollment with AHCCCS. The LCEH’s membership include staff from mainstream resource agencies that provide training and regular updates about policy and program changes. Arizona’s Managed Care Organizations (MCOs) all participate in the GAB and the local LCEHs within their geographic service areas.

2)In 2021, AZ’s Governor created a Goal Workgroup around interagency coordination that includes the Arizona Departments of Housing (ADOH), Economic Security (DES), Medicaid (Arizona Health Care Cost Containment System or AHCCCS), Corrections (ADOC), and Veterans Services (AZDVS). This group meets bi weekly. AHCCCS is a partner in an initiative with all three AZ CoCs initially funded by Robert Wood Johnson Foundation to develop a data sharing system to increase the ability to serve participants in a more holistic manner driven by Social Determinants of Health. All subrecipients are required to assist participants in enrolling in healthcare services. Healthcare networks are members of the LCEHs. Two of the GAB members represent the Regional Behavioral Health Authorities (RBHA). AZBOSCOC utilizes HMIS data to identify gaps in benefit assistance to increase enrollment and engagement for persons experiencing homelessness.

3) ADOH has provided consultation to AHCCCS on its 1115 CMS waiver (<https://www.azahcccs.gov/Resources/Federal/HousingWaiverRequest.html>) to increase Medicaid reimbursement for homeless outreach, and all housing supports. AZBOSCOC and AHCCCS are working to establish additional CoC based Community Assistors to expand access to Medicaid enrollment and services. ADOH and AHCCCS also participated in Federal TA around Housing and SUD services through a SAMHSA and Housing and Health Care integration through NASHP.

4)Periodically, Social Security staff are asked to attend LCEH meetings and present along with DES Workforce Development. It is a CoC contract requirement that every agency have at least one SOAR trained staff person to assist homeless clients with applying and ADOH is the state SOAR coordinator promoting and coordinating TA around SOAR implementation.

### 3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs–New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
	If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.	
	Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

### 3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
	1. how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
	2. how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

Not Applicable

## 4A. Attachments Screen For All Application Questions

Please read the following guidance to help you successfully upload attachments and get maximum points:

- |  |    |   |
|--|----|---|
|  | 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.  |
|  | 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'   |
|  | 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
|  | 4. | Attachments must match the questions they are associated with.  |
|  | 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.  |
|  | 6. | If you cannot read the attachment, it is likely we cannot read it either.<br>- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).<br>- We must be able to read everything you want us to consider in any attachment.                           |
|  | 7. | Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.  |

Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes	1B 1 Local Compet...	10/17/2022
1B-2. Local Competition Scoring Tool	Yes	1B 2 Local Compet...	10/17/2022
1B-3. Notification of Projects Rejected-Reduced	Yes	1B 3 Notification...	10/17/2022
1B-3a. Notification of Projects Accepted	Yes	1B 3a Notificatio...	10/17/2022
1B-4. Special NOFO CoC Consolidated Application	Yes	1B-4 Special NOFO...	10/17/2022
3A-1. CoC Letter Supporting Capital Costs	No	CoC Letter Suppor...	10/17/2022
3B-2. Project List for Other Federal Statutes	No	Project List for ...	10/17/2022
Plan. CoC Plan	Yes	AZBOSCOC CoC Plan	10/19/2022
P-1. Leveraging Housing Commitment	No	P 1 Leveraging Ho...	10/19/2022
P-1a. PHA Commitment	No	P-1a PHA Commitment	10/18/2022
P-3. Healthcare Leveraging Commitment	No	P-3 Healthcare Le...	10/17/2022
P-9c. Lived Experience Support Letter	No	P-9c Lived Experi...	10/18/2022



## **Attachment Details**

**Document Description:** 1B 1 Local Competition Announcement

## **Attachment Details**

**Document Description:** 1B 2 Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** 1B 3 Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** 1B 3a Notification of Projects Accepted

## **Attachment Details**

**Document Description:** 1B-4 Special NOFO CoC Consolidated Application

## **Attachment Details**

**Document Description:** CoC Letter Supporting Capital Costs

## **Attachment Details**

**Document Description:** Project List for Other Federal Statutes

## **Attachment Details**

**Document Description:** AZBOSCOC CoC Plan

## **Attachment Details**

**Document Description:** P 1 Leveraging Housing Commitment

## **Attachment Details**

**Document Description:** P-1a PHA Commitment

## **Attachment Details**

**Document Description:** P-3 Healthcare Leveraging Commitment

## Attachment Details

**Document Description:** P-9c Lived Experience Support Letter

## Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/28/2022
1B. Project Review, Ranking and Selection	10/17/2022
2A. System Performance	10/18/2022
2B. Coordination and Engagement	10/18/2022
2C. Coordination and Engagement–Con't.	10/18/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	09/28/2022
4A. Attachments Screen	10/19/2022
Submission Summary	No Input Required

**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**1B-1 Web Posting of CoC Local Competition Deadline**

**From:** Arizona Department of Housing <azhousing@arizonadepartmentofhousing.ccsend.com> on behalf of Arizona Department of Housing <newsletter@azhousing.gov>  
**Sent:** Friday, August 26, 2022 2:28 PM  
**To:** candee.stanton@gmail.com  
**Subject:** ADOH Information Bulletin



## INFORMATION BULLETIN

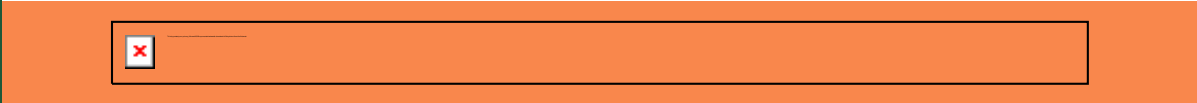
*ADOH Information Bulletins are designed to provide important program information to Arizona communities, contractors, recipients, etc. who receive funding through CDBG, LIHTC, State Housing Fund (SHF) HOPWA Continuum of Care and National Housing Trust Fund.*

**INFORMATION BULLETIN: 59-22**  
**ISSUED: AUGUST 26, 2022**  
**RE: FY 2022 HUD SPECIAL NOTICE OF FUNDING OPPORTUNITY - ARIZONA BALANCE OF STATE CONTINUUM OF CARE**

Through the US Department of Housing and Urban Development (HUD) 2022 Supplemental to Address Unsheltered and Rural Homelessness (FR-6500-N-25S) Special NOFO) under the Continuum of Care Program, the Arizona Department of Housing (ADOH) as the United Funding Agency for the Arizona Balance of State Continuum of Care (AZBOSCO) expects to conditionally allocate up to \$3,898,712 through the Unsheltered Homelessness Set Aside and \$1,212,764 through the rural set aside.

Please download the Information Bulletin for more information.

[Download Bulletin](#)



**2022 LIHTC Compliance Virtual Workshop**



## Arizona Department of Housing 2022 Information Bulletin

**REGARDING PROGRAMS: Balance of State Continuum of Care**

**REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care**

**INFORMATION BULLETIN No. 60-22**

**ISSUED: August 26, 2022**

**RE: FY 2022 HUD Supplemental Notice of Funding Opportunity – Arizona  
Balance of State Continuum of Care – Timeline**

Note: The Arizona Department of Housing as United Funding Agency for the Arizona Balance of State Continuum of Care is administering two HUD NOFOS concurrently:

- The 2022 Homeless Set Aside NOFO and
- The 2022 Regular NOFO

**This Timeline pertains to the 2022 Homeless Set Aside (Special/Supplemental) NOFO**

The HUD 2022 Special NOFO process requires publication of a timeline of key processes.

Item	Release Date (if applicable)	Due Date
AZBOSCOC Special Bonus Application Released	8/26/2022	9/19/2022
AZBOSCOC Scoring Matrix for Bonus Projects posted at <a href="https://housing.az.gov/documents-links/forms/special-needs-continuum">https://housing.az.gov/documents-links/forms/special-needs-continuum</a>	8/26/2022	
AZBOSCOC Special Bonus Application Webinar 1:00pm-3:00pm <a href="https://us02web.zoom.us/j/89523122468?pwd=QTIZWnRhQldXOS94blhsYVFpTnN1dz09">https://us02web.zoom.us/j/89523122468?pwd=QTIZWnRhQldXOS94blhsYVFpTnN1dz09</a>		9/1/2022
ADOH ensures all project applications have been submitted to the AZBOSCOC at least 30 days prior to Collaborative Application due date.		9/19/2022
Bonus Project Review and Ranking Workgroup completes review		9/19/2022- 9/23/2022
Governance Advisory Board Meets to finalize ranking		9/28/2022
Formal Notification about final ranking and scoring of renewal and bonus applications including listing of those accepted to be a part of the collaborative application. (Must take place outside of ESNAPS at least 15 days prior to Collaborative Application due date to HUD).		9/30/2022
AZBOSCOC Collaborative Application Posted on ADOH Website at least two days prior to submission in ESNAPS.	10/17/2022	
ADOH submits AZBOSCOC Collaborative Application on or before due date.		10/20/2022

The [ADOH Special Needs Continuum webpage](#) will be updated regularly with documents pertaining to the AZBOSCOC HUD 2022 Special NOFO process. It is the responsibility of potential applicants for bonus projects to familiarize themselves with these and all HUD documents and to check frequently for updates.

All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins. If you have immediate questions, please contact:

David Bridge  
Special Needs Administrator  
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007  
david.bridge@azhousing.gov  
(602) 309-6542



*The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or [602-771-1000](tel:602-771-1000) or [602-771-1001](tel:602-771-1001) TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY*



1110 W. Washington, Suite 280 | Phoenix, AZ 85007  
Telephone (602) 771-1000 Facsimile (602) 771-1002 TDY (602) 771-1001  
<https://housing.az.gov>



**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**1B-2 Project Review and Ranking Process  
CoC Used in it Local Competition**

**For the Supplemental NOFO, the AZBOSCO, through the Local Coalitions/Continuums to End Homelessness requested members from the LCEH to volunteer to review applications.**

- **There were a total of 12 individuals who volunteered from throughout the AZBOSCO geographic area including three Governance Advisory Board members. Of the 12 reviewers, two were individuals who disclosed they had lived experience. The 12 reviewers were divided into teams of three. Three teams each reviewed three applications that were not from the communities where they reside. The fourth team reviewed one application. (Originally they would have reviewed two applications, but one applicant withdrew their application from consideration prior to the review process beginning).**
- **Scores were aggregated by project for final ranking which was approved by the Governance Advisory Board on 10.4.2022**
- **The scoring matrix, which was used by all reviewers is attached.**

**2022 Balance of State Continuum of Care Application**  
**Unsheltered and Rural Set Aside Bonus Project Scoring Worksheet**  
(Please complete one scoring worksheet for each application)  
August 2022, approved by the Governance Advisory Board 8/11/2022

Name of Agency \_\_\_\_\_

Project Name \_\_\_\_\_

Type of application

- PH-PSH: Permanent Supportive Housing with Supportive Services  
PH-RRH: Rapid Re-Housing with Supportive Services  
Supportive Services Only (SSO-CE): Coordinated Entry  
Supportive Services Street Outreach  
Supportive Services -Other

Area	Criteria	Scale	Score	Notes
<b>A.. Financial Management Structure</b>	Did the applicant demonstrate that they have a functioning accounting system operated in accordance with generally accepted accounting principles?	<ul style="list-style-type: none"> <li>Applicant demonstrated functioning accounting system—4 points</li> <li>Applicant did not demonstrate functioning accounting system-0 points</li> </ul>		
<b>B. Local Continuum to End Homelessness (LCEH) involvement</b>	<ul style="list-style-type: none"> <li>Is the applicant involved with LCEH in the communities they serve?</li> </ul>	<ul style="list-style-type: none"> <li>Not Scored</li> </ul>		
<b>C. Leveraging Funds</b>	Did the applicant demonstrate <ul style="list-style-type: none"> <li>Current experience in leveraging funds from multiple sources (i.e., federal, state, local, private sector)</li> </ul>	<ul style="list-style-type: none"> <li>Applicant provided clear examples of how they leverage funds-4 points</li> <li>Applicant provided minimal examples about how they leverage funds-2 point</li> <li>Applicant provided no examples of leveraging funds-0 points</li> </ul>		
<b>D. Project Description</b>	Did the applicant provide a complete and clear description about the project and target population?	<ul style="list-style-type: none"> <li>Project Description was complete-8 points</li> <li>Project Description was adequate-4 points</li> </ul>		

Area	Criteria	Scale	Score	Notes
		<ul style="list-style-type: none"> <li>Project Description was insufficient and did not provide a full overview—0 points</li> </ul>		
<b>E. Unmet Need</b>	How did the agency consult with the LCEH related to need and gaps that were identified in the LCEH Plan developed for the Special NOFO?	<ul style="list-style-type: none"> <li>Unmet need information was complete and compelling—8 points</li> <li>Unmet need was adequate—4 points</li> <li>Unmet need did not provide a compelling reason for the project—0 points</li> </ul>		
<b>Fa. Supportive Services</b>	Did the applicant explain how they will provide supportive services	<ul style="list-style-type: none"> <li>Applicant demonstrated clear plans to meeting program participants service needs-4 points</li> <li>Applicant demonstrated basic plans to provide minimal support to program participant service needs 2 points</li> <li>Applicant demonstrated no understanding of how to provide support services to program participants-0 points</li> </ul>		
<b>Fb Housing</b>	Did the applicant explain relationships, what strategies will be used to locate reasonable/affordable rents and what actions the agency will take to promote affordable housing such as shared housing strategies?	<ul style="list-style-type: none"> <li>Applicant demonstrated clear plans to implement strategies to ensure community has units that have reasonable rents. 4 points</li> <li>Applicant demonstrated basic plans to provide minimal support to ensure community has units that have reasonable rents. 2 points</li> <li>Applicant demonstrated no understanding about how to contribute to the community to promote reasonable rents-0</li> </ul>		
<b>G. HMIS</b>	Did the applicant explain how they will use HMIS or if a DV provider, use a comparable database?	<ul style="list-style-type: none"> <li>HMIS use or comparable database description was complete and clear—4 points</li> <li>HMIS use or comparable database description was adequate—2 points</li> </ul>		

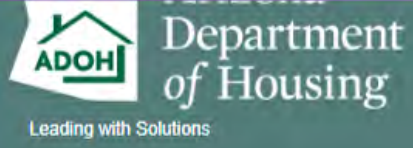
Area	Criteria	Scale	Score	Notes
		<ul style="list-style-type: none"> <li>Agency did not provide sufficient information to indicate competent use of a client level database—0 points</li> </ul>		
<b>H. Coordination with Other Agencies, Partnerships</b>	Did the applicant clearly demonstrate how referrals and outreach will occur and how the agencies and programs that they coordinate and collaborate with to ensure program participants access need services and resources	<ul style="list-style-type: none"> <li>Applicant demonstrated clear collaborations and partnerships-4 points</li> <li>Applicant demonstrated basic minimal partnerships and collaborations 2 points</li> <li>Applicant demonstrated partnerships or collaborations</li> </ul>		
<b>I. Coordinated Entry (CE) and Case Conferencing (CC)</b>	Did the applicant include the use of the local coordinated entry process? Did the agency describe how it participates in case conferencing?	<ul style="list-style-type: none"> <li>CE/CC activity and collaborations were clearly articulated—8 points</li> <li>CE/CC activities and collaboration was adequate—4 points</li> <li>CE/CC activities description was incomplete—0 points</li> </ul>		
<b>J. Housing First</b>	Did the applicant demonstrate an understanding of Housing First principles and how they will be implemented through the project? <ul style="list-style-type: none"> <li>No barriers to entry</li> <li>No preconditions</li> <li>Does not terminate program participants for lack of participation in services beyond normal tenancy rules.</li> <li>Supportive services participation is voluntary</li> </ul>	<ul style="list-style-type: none"> <li>Applicant demonstrated clear understanding of Housing First and strategies to implement—8 points</li> <li>Applicant demonstrated basic of understanding of Housing First and will need support for implementation—4 points</li> <li>Applicant demonstrated no understanding of Housing First -0 points</li> </ul>		
<b>K. Social Justice and Racial Equity Equitable processes—services</b>	Did the applicant describe how strategies to ensure social justice and racial equity will be implemented as a part of the program? <ul style="list-style-type: none"> <li>Use of appropriate assessments</li> </ul>	<ul style="list-style-type: none"> <li>Applicant clearly explained and proposed activities that will promote social justice and racial equity—8 points</li> <li>Applicant demonstrated basic of understanding of implementing services through a social justice and racial equity lens but will need</li> </ul>		

Area	Criteria	Scale	Score	Notes
	<ul style="list-style-type: none"> <li>How outreach and referral will take place with to ensure racial equity</li> <li>How individuals coming from the justice system (i.e., jail or corrections) or other institutions will be served through the program.</li> </ul>	<ul style="list-style-type: none"> <li>additional support for implementation –4 points</li> <li>Applicant demonstrated no understanding of how to implement strategies through a social justice/racial equity lens –0 points</li> </ul>		
<b>L. Cultural Understanding</b>	Did the applicant demonstrate cultural understanding and sufficient resources to effectively serve individuals with different cultures including cultures i.e., ethnic, elder, military, and languages?	<ul style="list-style-type: none"> <li>Cultural Understanding was clearly demonstrated –4 points</li> <li>Cultural Competency description was adequate –2 points</li> <li>Agency did not provide sufficient information to indicate that it has policies and practices that demonstrate cultural competence. –0 points</li> </ul>		
<b>M. Outreach and Referral</b>	Did the applicant describe how outreach and referral will take place?	<ul style="list-style-type: none"> <li>Outreach descriptions was complete –4 points</li> <li>Outreach description was not adequate –0 points</li> </ul>		
<b>N. Permanent Housing</b>	Did the applicant describe how program participants will be supported in remaining or obtaining permanent housing?	<ul style="list-style-type: none"> <li>Description articulated clearly how connections to permanent housing will be implemented--8 points</li> <li>Description was adequate –4 points</li> <li>Description was incomplete –0 points</li> </ul>		
<b>O. Mainstream Resources</b>	Did the applicant describe how the program participant will be connected to mainstream resources including SSI, SSDI, Food Stamps, Veteran Benefits and others?	<ul style="list-style-type: none"> <li>Description articulated clearly how connections to mainstream resources will be implemented--4 points</li> <li>Description was adequate –2 points</li> <li>Description was incomplete –0 points</li> </ul>		
<b>P. Social Services</b>	Did the applicant describe how the program participant will be connected/provided social services to assist with obtaining childcare, food assistance, TANF, early childhood	<ul style="list-style-type: none"> <li>Description articulated clearly how socials services will be implemented--4 points</li> <li>Description was adequate –2 points</li> <li>Description was incomplete –0 points</li> </ul>		

Area	Criteria	Scale	Score	Notes
	education, and access to health care benefits and resources			
<b>Q. Education</b>	Did the applicant describe how the agency works with homeless school liaisons or help clients/tenants in enrolling in education activities?	<ul style="list-style-type: none"> <li>• Description articulated clearly how connections to education will be implemented--4 points</li> <li>• Description was adequate—2 points</li> <li>• Description was incomplete—0 points</li> </ul>		
<b>R. Insurance SSDI/SOAR</b>	Did the applicant describe how clients/tenant are connected to insurance and social security (SSI/SSDI) benefits or a SOAR trained individual to apply for benefits?	<ul style="list-style-type: none"> <li>• Description articulated clearly how individuals are connected--4 points</li> <li>• Description was adequate—2 points</li> <li>• Description was incomplete—0 points</li> </ul>		
<b>S. Employment</b>	Did the applicant describe how the program participant would be connected to employment support and what types of employment support are provided?	<ul style="list-style-type: none"> <li>• Description articulated clearly how connections to employment will be implemented--4 points</li> <li>• Description was adequate—2 points</li> <li>• Description was incomplete—0 points</li> </ul>		
		Total		

### Summary Scoring Matrix

Question	Maximum Points
A. Financial Management Structure	4
B. Local Continuum/Coalition to End Homelessness	NA
C. Leveraging Funds	4
D. Project Description	8
E. Unmet Need	8
Fa. Supportive/Wraparound Services	4
Fb. Reasonable Rents/Affordable Housing	4
G. HMIS	4
H. Coordination with Other Agencies	4
I. Coordinated Entry/Case Conferencing	8
J. Housing First	8
K. Social Justice	8
L. Cultural Understanding	4
M. Outreach and Referral	4
N. Permanent Housing	8
O. Mainstream Resources	4
P. Social Services	4
Q. Education	4
R. Insurance/SSDI/SOAR	4
S. Employment	4
	100



- ABOUT
- GENERAL PUBLIC
- MANUFACTURED HOUSING & BUILDING
- HOUSING PARTNERS
- DOCUMENTS & LINKS
- TRAINING & EVENTS
- ONLINE SERVICES
- PORTALS
- ESPAÑOL

### Special Needs-Continuum of Care

- Fair Housing Forms
- Rent & Income Limits
- CDBG
- Weatherization
- State Housing Fund
- Rental Asset Management
- Rental Development LIHTC
- Rental Development Bonds
- Rental Development Supportive Housing
- Rental Compliance
- Special Needs
- Special Needs-Continuum
- Public Housing Authority
- Forms

Balance of State Continuum of Care Special NOFO

#### BALANCE OF STATE CONTINUUM OF CARE SPECIAL NOFO

- [AZBOSCOC Final Ranking and Scoring Special NOFO](#)
- [2022 AZBOSCOC Special NOFO Bonus Project Template](#)
- [2022 AZBOSCOC Special NOFO Scale for Scoring Bonus Projects](#)
- [HUD Special NOFO Bonus Project Overview 2022](#)

For questions concerning the Special Needs, contact [Special Needs Division](#)

### LINKS

[SPECIAL NEEDS ARCHIVES](#)

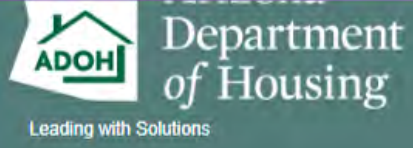




**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**1B-3 Projects Rejected/Reduced  
Notification Outside of ESNAPS**

**No projects were rejected or reduced. The ADOH Information Bulletin was used for notification outside of ESNAPS and is included in this attachment. Please note the bulletin indicates 11 projects. Concurrent to the bulletin posting, one of the applicants withdrew their application for consideration. As a result, 10 projects were accepted—The AZBOSCO did not reject or reduce projects**



- ABOUT
- GENERAL PUBLIC
- MANUFACTURED HOUSING & BUILDING
- HOUSING PARTNERS
- DOCUMENTS & LINKS
- TRAINING & EVENTS
- ONLINE SERVICES
- PORTALS
- ESPAÑOL

### Special Needs-Continuum of Care

- Fair Housing Forms
- Rent & Income Limits
- CDBG
- Weatherization
- State Housing Fund
- Rental Asset Management
- Rental Development LIHTC
- Rental Development Bonds
- Rental Development Supportive Housing
- Rental Compliance
- Special Needs
- Special Needs-Continuum
- Public Housing Authority
- Forms

Balance of State Continuum of Care Special NOFO

#### BALANCE OF STATE CONTINUUM OF CARE SPECIAL NOFO

- [AZBOSCOC Final Ranking and Scoring Special NOFO](#)
- [2022 AZBOSCOC Special NOFO Bonus Project Template](#)
- [2022 AZBOSCOC Special NOFO Scale for Scoring Bonus Projects](#)
- [HUD Special NOFO Bonus Project Overview 2022](#)

For questions concerning the Special Needs, contact [Special Needs Division](#)

### LINKS

[SPECIAL NEEDS ARCHIVES](#)



**candee stanton**

**From:** Arizona Department of Housing <azhousing@arizonadepartmentofhousing.ccsend.com> on behalf of Arizona Department of Housing <newsletter@azhousing.gov>  
**Sent:** Tuesday, October 04, 2022 4:54 PM  
**To:** candee.stanton@gmail.com  
**Subject:** ADOH Information Bulletin



## INFORMATION BULLETIN

*ADOH Information Bulletins are designed to provide important program information to Arizona communities, contractors, recipients, etc. who receive funding through CDBG, LIHTC, State Housing Fund (SHF) HOPWA Continuum of Care and National Housing Trust Fund.*

**INFORMATION BULLETIN: 71-22**  
**ISSUED: OCTOBER 4, 2022**  
**RE: HUD SPECIAL NOFO (UNSHELTERED AND RURAL HOMELESSNESS)**  
**AZBOSCOC PROJECT RANKING AND REVIEW**

The Arizona Department of Housing (ADOH), as the Collaborative Applicant and United Funding Agency (UFA) for the Arizona Balance of State Continuum of Care (AZBOSCOC), provides notice outside of ESNAPS that 11 projects are accepted for inclusion in the 2022 AZBOSCOC Collaborative Application in response to U.S. Department of Housing and Urban Development HUD NOFO FR-6600-N-25S Continuum of Care Supplemental/Special to Address Unsheltered and Rural Homelessness.

Please download the Information Bulletin for more information.

[Download Bulletin](#)



**2022 LIHTC Compliance Virtual Workshop**



## Arizona Department of Housing 2022 Information Bulletin

**REGARDING PROGRAMS: Balance of State Continuum of Care**

**REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care  
Special NOFO**

**INFORMATION BULLETIN No. 71-22**

**ISSUED: October 4, 2022**

**RE: HUD Special NOFO (Unsheltered and Rural Homelessness)  
AZBOSCOC Project Ranking and Review**

The Arizona Department of Housing (ADOH), as the Collaborative Applicant and United Funding Agency (UFA) for the Arizona Balance of State Continuum of Care (AZBOSCOC), provides notice outside of ESNAPS that 11 projects are accepted for inclusion in the 2022 AZBOSCOC Collaborative Application in response to U.S. Department of Housing and Urban Development HUD NOFO FR-6600-N-25S Continuum of Care Supplemental/Special to Address Unsheltered and Rural Homelessness. As required, the Planning and UFA applications are also ranked.

A detailed list of project ranking, project score and amount is available on ADOH’s website. *AZBOSCOC Final Ranking and Scoring Special NOFO* can be found at <https://housing.az.gov/documents-links/forms/special-needs-continuum>

No projects were rejected.

<b>Project Priority Listing in Ranked Order</b>		
<b>Unsheltered Homeless Set Aside</b>	<b>County(ies) Covered</b>	<b>Rank</b>
U.S. Veterans Initiative – Supportive Services	Yavapai	1
Horizon – PSH with Supportive Services	Gila	2
CAHRA – RRH with Supportive Services	Pinal	3
CBI – Supportive Services	Gila (Santa Cruz pending)	4
Coalition for Compassion & Justice-Supportive Services	Yavapai	5
Verde Valley Coalition – Supportive Services	Yavapai-	6
Achieve - PSH with Supportive Services	Yuma	7
HMIS	AZBOSCOC	8
Planning	AZBOSCOC	9
UFA-(contingent on available funds)	AZBOSCOC	10
<b>Rural Set Aside</b>	<b>County(ies) Covered</b>	<b>Rank</b>
Gila County – Supportive Services	Gila	1
Re-Center – Supportive Services	Apache/Navajo	2
CBI-Santa Cruz – Supportive Services	Santa Cruz	3

All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins.

If you have immediate questions, please contact:

David Bridge, Special Needs Programs Administrator  
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007

[David.Bridge@azhousing.gov](mailto:David.Bridge@azhousing.gov)

(602) 309-6542



*The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or [602-771-1000](tel:602-771-1000) or [602-771-1001](tel:602-771-1001) TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY*



Arizona  
Department  
of Housing

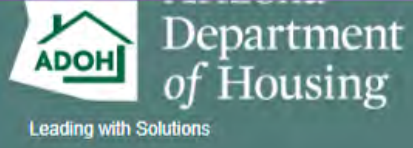
1110 W. Washington, Suite 280 | Phoenix, AZ 85007  
Telephone (602) 771-1000 Facsimile (602) 771-1002 TDY (602) 771-1001  
<https://housing.az.gov>

**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**1B-3a Projects Accepted  
Notification Outside of ESNAPS**

**The ADOH Bulletin is used to provide notification outside of ESNAPS about projects accepted.**





- ABOUT
- GENERAL PUBLIC
- MANUFACTURED HOUSING & BUILDING
- HOUSING PARTNERS
- DOCUMENTS & LINKS
- TRAINING & EVENTS
- ONLINE SERVICES
- PORTALS
- ESPAÑOL

### Special Needs-Continuum of Care

- Fair Housing Forms
- Rent & Income Limits
- CDBG
- Weatherization
- State Housing Fund
- Rental Asset Management
- Rental Development LIHTC
- Rental Development Bonds
- Rental Development Supportive Housing
- Rental Compliance
- Special Needs
- Special Needs-Continuum
- Public Housing Authority
- Forms

Balance of State Continuum of Care Special NOFO

#### BALANCE OF STATE CONTINUUM OF CARE SPECIAL NOFO

- [AZBOSCOC Final Ranking and Scoring Special NOFO](#)
- [2022 AZBOSCOC Special NOFO Bonus Project Template](#)
- [2022 AZBOSCOC Special NOFO Scale for Scoring Bonus Projects](#)
- [HUD Special NOFO Bonus Project Overview 2022](#)

For questions concerning the Special Needs, contact [Special Needs Division](#)

### LINKS

[SPECIAL NEEDS ARCHIVES](#)



**candee stanton**

**From:** Arizona Department of Housing <azhousing@arizonadepartmentofhousing.ccsend.com> on behalf of Arizona Department of Housing <newsletter@azhousing.gov>  
**Sent:** Tuesday, October 04, 2022 4:54 PM  
**To:** candee.stanton@gmail.com  
**Subject:** ADOH Information Bulletin



## INFORMATION BULLETIN

*ADOH Information Bulletins are designed to provide important program information to Arizona communities, contractors, recipients, etc. who receive funding through CDBG, LIHTC, State Housing Fund (SHF) HOPWA Continuum of Care and National Housing Trust Fund.*

**INFORMATION BULLETIN: 71-22**  
**ISSUED: OCTOBER 4, 2022**  
**RE: HUD SPECIAL NOFO (UNSHELTERED AND RURAL HOMELESSNESS)**  
**AZBOSCOC PROJECT RANKING AND REVIEW**

The Arizona Department of Housing (ADOH), as the Collaborative Applicant and United Funding Agency (UFA) for the Arizona Balance of State Continuum of Care (AZBOSCOC), provides notice outside of ESNAPS that 11 projects are accepted for inclusion in the 2022 AZBOSCOC Collaborative Application in response to U.S. Department of Housing and Urban Development HUD NOFO FR-6600-N-25S Continuum of Care Supplemental/Special to Address Unsheltered and Rural Homelessness.

Please download the Information Bulletin for more information.

[Download Bulletin](#)



**2022 LIHTC Compliance Virtual Workshop**





## Arizona Department of Housing 2022 Information Bulletin

**REGARDING PROGRAMS: Balance of State Continuum of Care**

**REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care  
Special NOFO**

**INFORMATION BULLETIN No. 71-22**

**ISSUED: October 4, 2022**

**RE: HUD Special NOFO (Unsheltered and Rural Homelessness)  
AZBOSCOC Project Ranking and Review**

The Arizona Department of Housing (ADOH), as the Collaborative Applicant and United Funding Agency (UFA) for the Arizona Balance of State Continuum of Care (AZBOSCOC), provides notice outside of ESNAPS that 11 projects are accepted for inclusion in the 2022 AZBOSCOC Collaborative Application in response to U.S. Department of Housing and Urban Development HUD NOFO FR-6600-N-25S Continuum of Care Supplemental/Special to Address Unsheltered and Rural Homelessness. As required, the Planning and UFA applications are also ranked.

A detailed list of project ranking, project score and amount is available on ADOH’s website. *AZBOSCOC Final Ranking and Scoring Special NOFO* can be found at <https://housing.az.gov/documents-links/forms/special-needs-continuum>

No projects were rejected.

<b>Project Priority Listing in Ranked Order</b>		
<b>Unsheltered Homeless Set Aside</b>	<b>County(ies) Covered</b>	<b>Rank</b>
U.S. Veterans Initiative – Supportive Services	Yavapai	1
Horizon – PSH with Supportive Services	Gila	2
CAHRA – RRH with Supportive Services	Pinal	3
CBI – Supportive Services	Gila (Santa Cruz pending)	4
Coalition for Compassion & Justice-Supportive Services	Yavapai	5
Verde Valley Coalition – Supportive Services	Yavapai-	6
Achieve - PSH with Supportive Services	Yuma	7
HMIS	AZBOSCOC	8
Planning	AZBOSCOC	9
UFA-(contingent on available funds)	AZBOSCOC	10
<b>Rural Set Aside</b>	<b>County(ies) Covered</b>	<b>Rank</b>
Gila County – Supportive Services	Gila	1
Re-Center – Supportive Services	Apache/Navajo	2
CBI-Santa Cruz – Supportive Services	Santa Cruz	3

All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins.

If you have immediate questions, please contact:

David Bridge, Special Needs Programs Administrator  
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007

[David.Bridge@azhousing.gov](mailto:David.Bridge@azhousing.gov)

(602) 309-6542



*The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or [602-771-1000](tel:602-771-1000) or [602-771-1001](tel:602-771-1001) TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY*



Arizona  
Department  
of Housing

1110 W. Washington, Suite 280 | Phoenix, AZ 85007  
Telephone (602) 771-1000 Facsimile (602) 771-1002 TDY (602) 771-1001  
<https://housing.az.gov>



**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**1B-4 Web Posting of CoC Approved Special NOFO**

- **CoC Consolidated Application**
- **Priority Listing**

**Posting took place on October 17, 2022-**

**candee stanton**

---

**From:** Arizona Department of Housing <azhousing@arizonadepartmentofhousing.ccsend.com> on behalf of Arizona Department of Housing <newsletter@azhousing.gov>  
**Sent:** Monday, October 17, 2022 5:20 PM  
**To:** candee.stanton@gmail.com  
**Subject:** ADOH Information Bulletin



## INFORMATION BULLETIN

*ADOH Information Bulletins are designed to provide important program information to Arizona communities, contractors, recipients, etc. who receive funding through CDBG, LIHTC, State Housing Fund (SHF) HOPWA Continuum of Care and National Housing Trust Fund.*

**INFORMATION BULLETIN: 75-22**

**ISSUED: OCTOBER 17, 2022**

**RE: FY 2022 HUD NOTICE OF FUNDING OPPORTUNITY - ARIZONA BALANCE OF STATE CONTINUUM OF CARE SUPPLEMENTAL TO ADDRESS UNSHELTERED AND RURAL HOMELESSNESS**

---

The Arizona Department of Housing as a Collaborative Applicant and United Funding Agency for the Arizona Balance of State Continuum of Care (AZBOSCOG) announces the posting of the consolidated application. As required by the U.S. Department of Housing and Urban Development in the 2022 Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness NOFO Competition-- FR-6500-N-25S.

Please download the Information Bulletin for more information.

[Download Bulletin](#)



**2022 HOME Compliance Virtual Workshop**  
November 2022



---

## Arizona Department of Housing 2022 Information Bulletin

**REGARDING PROGRAMS: Balance of State Continuum of Care**

**REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care**

**INFORMATION BULLETIN No. 75-22**

**ISSUED: October 17, 2022**

**RE: FY 2022 HUD Notice of Funding Opportunity – Arizona Balance of State Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness**

The Arizona Department of Housing as a Collaborative Applicant and United Funding Agency for the Arizona Balance of State Continuum of Care (AZBOSCO) announces the posting of the consolidated application. As required by the U.S. Department of Housing and Urban Development in the 2022 Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness NOFO Competition-- FR-6500-N-25S.

The consolidated application is posted and includes:

- [AZBOSCO Unsheltered and Rural Set Aside Consolidated Application Narrative and Attachments](#)
- [AZBOSCO Unsheltered and Rural Set Aside Priority Listing](#), which includes the ranking of the unsheltered set aside projects, the rural set aside projects, In addition it includes the listing of the UFA application and Planning application.

Documents are available on ADOH's website:

<https://housing.az.gov/documents-links/forms/special-needs-continuum>

As was indicated in the Arizona Department of Housing Information Bulletin dated October 4, 2022--All applications were accepted. No projects or applications were rejected or reduced. Note: One applicant withdrew their application from consideration.

This public posting is in compliance with the requirement that The AZBOSCO Collaborative Application be posted at least two days before the submittal deadline of September 30, 2022. The Governance Advisory Board approved the submission of the application in response to the Special NOFO on August 24, 2022.

If you have immediate questions, please contact:

David Bridge, Special Needs Programs Administrator  
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007

[David.bridge@azhousing.gov](mailto:David.bridge@azhousing.gov)

(602) 309-6542



*The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or [602-771-1000](tel:602-771-1000) or [602-771-1001](tel:602-771-1001) TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY*



1110 W. Washington, Suite 280 | Phoenix, AZ 85007  
Telephone (602) 771-1000 Facsimile (602) 771-1002 TDY (602) 771-1001  
<https://housing.az.gov>



- ABOUT
- GENERAL PUBLIC
- MANUFACTURED HOUSING & BUILDING
- HOUSING PARTNERS
- DOCUMENTS & LINKS
- TRAINING & EVENTS
- ONLINE SERVICES
- PORTALS
- ESPAÑOL

### Special Needs-Continuum of Care

- Fair Housing Forms
- Rent & Income Limits
- CSBO
- Weatherization
- State Housing Fund
- Rental Asset Management
- Rental Development LIHTC
- Rental Development Bonds
- Rental Development Supportive Housing
- Rental Compliance
- Special Needs
- Special Needs-Continuum
- Public Housing Authority
- Forms

Balance of State Continuum of Care Special NOFO

#### BALANCE OF STATE CONTINUUM OF CARE SPECIAL NOFO

- [AZBOCOC Unsheltered and Rural Set Aside Consolidated Application Narrative and Attachments](#)
- [AZBOCOC Unsheltered and Rural Set Aside Priority Listing](#)
- [AZBOCOC Final Ranking and Scoring Special NOFO](#)
- [2022 AZBOCOC Special NOFO Bonus Project Timeline](#)
- [2022 AZBOCOC Special NOFO Scale for Bonus Bonus Projects](#)
- [HUD Special NOFO Bonus Project Overlay 2022](#)

For questions concerning the Special Needs, contact Special Needs Division

### LINKS

[SPECIAL NEEDS ARCHIVES](#)





**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**3B-2. Serving Persons Experiencing Homelessness as defined  
by Other Federal Statutes**

**Not applicable. The AZBOSCO did not submit any applications that proposed serving persons experiencing homelessness as defined by Other Federal Statutes.**

**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**3B-2. Serving Persons Experiencing Homelessness as defined  
by Other Federal Statutes**

**Not applicable. The AZBOSCO did not submit any  
applications that proposed serving persons experiencing  
homelessness as defined by Other Federal Statutes.**

**Plan in Support of AZBOSCOC Collaborative Application  
In response to HUD CoC Supplemental to Address  
Unsheltered and Rural Homelessness- FR-6500-N-25S  
October 20, 2022**

**Note: For this plan, rural is used to indicate the seven counties in the AZBOSCOC identified by HUD. All of the AZBOSCOC is primarily rural/frontier in nature, with some counties having larger population centers (e.g. Flagstaff (Coconino), Sierra Vista (Cochise), and Apache Junction/City of Maricopa (Pinal))**

**AZBOSCOC BACKGROUND**

The Arizona Balance of State Continuum (AZBOSCOC) includes thirteen (13) of Arizona's 15 counties: Apache, Coconino, Cochise, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma. The AZBOSCOC covers over 95,000 square miles (83% of state). Seven of the covered counties were HUD designated as rural for this NOFO (Apache, Gila, Graham, Greenlee, La Paz, Navajo and Santa Cruz). Within this vast area, the 2022 PIT count identified 2,300 unduplicated individuals across all thirteen counties of which 1,349 (58.7%) were unsheltered.

**AZBOSCOC GOVERNANCE AND STRUCTURE**

The AZBOSCOC provides an inclusive structure that incorporates input from multiple partners, stakeholders, beneficiaries and organizations across the CoC in our shared goal of ending homelessness in the AZBOSCOC. The AZBOSCOC uses a multi-layer approach to empower participations and input.

The AZBOSCOC is governed by the Governance Advisory Board (GAB) and is responsible for overall planning, coordination, guidance, and direction for the AZBOSCOC. The GAB supports policies and protocols to meet the requirements of U.S. Department of Housing and Urban Development (HUD) HEARTH CoC regulations. GAB participation is open to all interested parties and stakeholders in filling its current thirteen (13) seats. To ensure input from critical partners, the GAB participation/membership includes some designated representation:

- The Special Needs Administrator from the Arizona Department of Housing (ADOH).
- The Arizona State McKinney/Vento State Homeless School Liaison from Arizona Department of Education
- Representative from the Arizona Department of Economic Security (ADES) who has direct responsibility for the state HUD Emergency Solutions Grant (ESG) Program and Domestic Violence Services.
- A representative from each of the two Medicaid Regional Behavioral Health Authorities (RBHA) Managed Care Organizations (MCOs) under the Arizona Health Care Cost Containment System (AHCCCS), AZ's Medicaid program, AZBOSCOC geographic area.
- At least one individual with lived experience (homeless or formerly homeless).
- The remaining seven (7) board positions are open positions and include subrecipients and at-large members. An open recruitment process that takes place in November/December of each year to fill vacant positions . A solicitation for candidates is widely distributed through email and the ADOH Bulletin process as well as through referrals from the community and Local Coalitions to End Homelessness (LCEHs – see more below). A diverse range of participation to reflect the breadth of the AZBOSCOC is the focus of filling vacant positions. This includes geographic diversity from all regions of the CoC, demographic diversity (including race, ethnicity, and gender) consistent with the population of the CoC and the homeless population, representatives from other institutional stakeholders addressing homelessness (e.g., domestic violence advocates, veterans, youth), and a broad range of experiences and expertise including persons with lived experience. Please note, while the AZBOSCOC encourages participation from persons with lived experience, disclosure of such history or experience is not required and is at the discretion of the individual in order to avoid any trauma or stigma the individual may feel or associate with their lived experience.

- Individuals interested in becoming members complete the GAB application form and submit to the AZBOSCOC Coordinator. Selection takes place through GAB review and approval of new members.

The Arizona Department of Housing (ADOH) is the AZBOSCOC United Funding Agency, the Collaborative Applicant, and HMIS Lead. Collaboration and inclusivity related to policies, protocols, and processes is achieved through the AZBOSCOC committee structure which includes key standing committees: and inclusive process, the AZBOSCOC, with ADOH administrative support, also utilizes committees to coordinate AZBOSCOC work. Key standing committees include Veterans Coordination, HMIS and Data, Coordinated Entry, Subrecipients and the Social Justice and Racial Equity. Ad hoc committees are also utilized as needed for annual PIT count coordination, annual HUD CoC NOFO renewal and new project review, as well as other CoC strategies. Committee participation is open to the public and incorporates participation from a diversity of stakeholders and all levels of governance.

The Local Coalitions to End Homelessness (LCEHs) are a critical component in the AZBOSCOC to implement strategies to end homelessness. The counties that comprise the AZBOSCOC are demographically and geographically diverse creating unique challenges related to solving homelessness. These challenges are further compounded by the disparity in both specific homeless resources and funding in each county as well as access to mainstream programs and housing stock, especially in rural counties.

While each county faces unique challenges, each also boasts a unique collection of local stakeholders, advocates and resources to meet these challenges. To incorporate these stakeholders into the larger coordinated work of the AZBOSCOC, CoC planning and state funds are used to fund Lead agencies to coordinate LCEH activities including convening and coordinating local resources including CoC and other mainstream funded programs into the coherent strategic plan described here and for performing HUD CoC required activities including establishing coordinated entry, use of HMIS, and coordination with mainstream resources. The AZBOSCOC currently has active LCEHs in 11 of the 13 counties covering 95% of the AZBOSCOC population and geography. Plans are in place to add LCEH activity for the remaining two counties by the end of the current fiscal year. Through the LCEH network, the AZBOSCOC has active participation by almost 300 individuals and organizations statewide. ADOH convenes quarterly statewide meetings of LCEH leadership to gather local feedback, discuss strategic goals, and coordinate CoC activities. The LCEHs are also responsible for submitting local plans to inform and ultimately align with the AZBOSCOC strategic plan presented here. ADOH and the AZBOSCOC work closely with our HMIS provider to provide LCEH level reporting and data to empower local coordination around AZBOSCOC goals and priorities. Key reports available at an LCEH level include: By name lists sortable by county, HUD system performance measures by county, and demographic/equity reporting.

Through GAB, ADOH, Committees, and the LCEHs, opportunities are also provided to incorporate other Federal, State and local partners funded agencies including two Veteran's Administration hospitals, AHCCCS, Public Housing Authorities, school districts, County and City Governments, HOPWA, Councils of Government, the USDA, and the Runaways and Homeless Youth Assistance (RHYA) programs. Through this network, the AZBOSCOC coordinates and leverages additional housing and service resources including VASH and SSVF VA resources, HUD mainstream housing vouchers (including HCV, 811, EHV and Stability vouchers), Low Income Housing Tax Credit (LIHTC), CDBG, HOME, ESG, HOPWA, Arizona Housing Trust Funds, SAMHSA funded Projects for Assistance in Transition from Homelessness (PATH) outreach teams and more recently ADOH, ADES and other locally administered CARES Act and ARP funding.

Finally, as noted above, the AZBOSCOC was designated as a Unified Funding Agency (UFA) under HUD CoC rules beginning in 2022. ADOH serves as the UFA on behalf of the AZBOSCOC and is responsible for UFA duties related to subrecipients, contracting, financial oversight, monitoring, performance evaluation, and general administration of the CoC.

## **SPECIAL NOFO STRATEGIC PLANNING DEVELOPMENT**

When the announcement of the Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness NOFO (Special NOFO) was released, ADOH prepared and held a webinar on July 15, 2022 for all the LCEHs to review the Special NOFO priorities for available funding. Each LCEH was tasked with developing a local plan which would be used as the foundation for the plan presented here. The LCEHs established local planning committees incorporating persons with lived experience, 1) update local activities that address Special NOFO priorities and requirements; 2) identify potential local proposals and projects to respond to the Special NOFO opportunities; and 3) provide input into the creation of the Plan presented here. Responses from all 11 LCEH/counties as well as from the GAB and other stakeholders were combined into this comprehensive plan to provide guidance how AZBOSCOC will incorporate Special NOFO goals to serve individuals and families experiencing homelessness with severe service needs and in rural communities. All project applications submitted by agencies for this NOFO, were aligned with the LCEH plans and were included as part of those plans to through a required listing of potential agencies and projects.

A request for proposal was released through the ADOH Bulletin and project applications that were aligned with the LCEH plans were submitted by September 19<sup>th</sup> through the ADOH portal.

In preparation for receipt of proposals an email went out through LCEHs asking for volunteers to review applications. A total of 12 volunteers (including those with lived experience) from throughout the AZBOSCOC participated in application review—Each volunteer reviewed up to 3 applications. A standard review scoring sheet was used. Eleven proposals were received, ten are being submitted (one application was withdrawn by the applicant based on inability to meet HUD requirements).

### **IDENTIFIED NEEDS**

Through the Special NOFO process and historical feedback provided by the LCEH as well as HMIS and other data sources the following challenges in the AZBOSCOC are:

- 1) **Service Disparities:** Programs and resources in the AZBOSCOC are not evenly distributed across our geographic service areas. Many of the traditional homeless services including shelters, drop-in centers, outreach services, food banks, mainstream service offices and affordable housing stock are available but focused in the more urban areas and counties. Some key challenges this present include:
  - a. **Engagement/Outreach/Navigation:** Dedicated full time, professional PATH and ESG funded homeless outreach services are only available in seven of the thirteen AZBOSCOC counties and do not include two of the four largest counties by population and there is no dedicated routine coverage in four of the seven “rural” AZBOSCOC counties. There is minimal formal outreach to tribal areas. The lack of outreach combined with lack of traditional homeless services like shelter (need described below) means it is difficult to identify and engage populations for assessment, enrollment in Coordinated Entry, and prioritization for housing and services. PIT count and by name lists for uncovered counties are artificially low due to lack of engagement resources. There is a Homeless Outreach Hotline project that provides 211 like coverage for counties that have limited outreach options. This is operated by Solari which is also the HMIS Systems Administrator.
  - b. **Emergency Shelter/Basic Needs:** Again, most Emergency Shelter resources are focused in the more populated areas of the AZBOSCOC. Three counties including three rural counties, have no recorded Emergency Shelter in the HIC. An additional three counties (all rural) have only DV shelter, no general emergency shelter in the HIC for single adults or non DV families. This lack of shelter makes it difficult to engage, provide basic needs or coordinate persons experiencing homelessness and is part of the reason for the increases in unsheltered homelessness in AZBOSCOC.
  - c. **Mainstream Resources –** As with other resources, not all mainstream resources are available across all counties or if available may require transportation to access. There are counties without a hospital, public

housing authority, VA services or other mainstream resources that are critical to meet the needs of persons experiencing homelessness.

- d. Geography – four of AZBOSCOC’s counties are larger than 7 US states. Many others are large and contain large areas of desert and/or forest. These geographical issues make both homeless outreach and identification as well as service access difficult. In almost all counties what limited services that may be available, are centered in the larger, more urban areas and may be over an hour by car from more rural areas. In many rural counties, what outreach or service coverage may be available, may be delivered from out of county providers driving from Tucson or Phoenix and is not available on a consistent or regular basis.
- e. The AZBOSCOC includes 23 tribal communities, some of which are vast. This presents challenges and opportunities to resolve service disparities through collaboration and coordination with tribal communities.

2. Lack of Affordable Housing – As in many national, and in particular Arizona communities, there is a critical lack of affordable housing rental units in the AZBOSCOC. Vacancy rates statewide are under 5%. The shortage of units is also driving increases in rents. The shortage of units is particularly acute in much of the AZBOSCOC. In addition, much of the housing stock in very rural areas of the CoC do not meet basic HQS including lack of running water and connection to the grid.

### **ALIGNMENT OF SPECIAL NOFO GOALS PRIORITIES WITH AZBOSCOC STRATEGIC PLAN**

The priority of the Special NOFO is to address unsheltered and rural homelessness and target efforts to reduce unsheltered homelessness, particularly in communities with very high levels of unsheltered homelessness and homelessness in rural areas.. In comparing Special NOFO priorities and opportunities with AZBOSCOC strategies, resource needs and capacity, the LCEHs and GAB identified three key areas of focus within the Special NOFO priorities: 1) the need for additional regular “street”/unsheltered outreach towards goal of 100% coverage across all communities; 2) use Special NOFO housing opportunities to expand capacity and leverage mainstream housing and Medicaid service resources; and 3) fill gaps in emergency shelter and other interventions. In addressing these strategies, the AZBOSCOC has an additional focus on 1) targeting these resources on traditionally underserved counties or populations; 2) covering as many counties as possible; and 3) engaging new non-traditional service partners. Based on discussion with applicants, LCEHs, the GAB and other stakeholders, each applicant was asked if they were willing to amend their proposal to focus on these three greatest identified needs.

Ultimately, all ten submitted projects, approved by the LCEHs as consistent with their local needs and plans, met threshold and aligned with HUD Special NOFO priorities of focusing on street outreach/engagement to underserved populations and expanding shelter and housing options. In doing so, the AZBOSCOC is proposing to fund all ten projects to maximize the coverage and impact of these funds on underserved populations and areas. If funded, key impacts of these projects consistent with AZBOSCOC and Special NOFO priorities, will be:

- Dedicated street/unsheltered outreach will be made available in eight counties including five rural counties that previously had no outreach capacity or homeless intake capacity. This also includes outreach in two of the four largest counties by population that currently have no outreach services. Outreach will also include AZBOSCOC first dedicated outreach to tribal nations on tribal land. This outreach was combined with navigation in all proposed projects and are not standalone street outreach projects.
- Permanent Supportive Housing capacity will be increased in two counties both being rural communities, although only one project is being submitted under the rural set aside. Moreover, these projects will also:
  - Leverage Housing Stability Vouchers through executed MOUs with the local Public Housing Authority in two counties (one rural, one not)
  - Leverage Medicaid funded supportive services and resources in two projects.

- Emergency housing for households and individuals experiencing homelessness is proposed in two rural counties through hotel/motel vouchers which currently have no year-round emergency shelter facilities.
- Overall, if awarded, four of the ten projects will be awarded to new subrecipients who have not previously been funded by the CoC despite being participants in LCEH and other AZBOSCOC efforts. Within the ten funded agencies, many come from other systems of care including the Medicaid/behavioral health services thereby expanding capacity and leveraging new systems of care into the CoC.
- Funds have been requested for HMIS, UFA and planning to provide for training and capacity building especially with new subrecipients and in counties where the service continuum will expand.
- Proposed projects, when practical were developed to complement each other. This is true for projects proposed in Santa Cruz, Yavapai, and Gila Counties.

## RESPONSES TO SPECIAL NOFO STRATEGIC PLAN INQUIRIES

IMPORTANT: In the following responses to the required inquiries in Section VII.4 of the Special NOFO, we describe current practices, circumstances, and efforts to continuously improve our system of care, but the single biggest barrier to doing so is the disparity in resources and lack of all resources uniformly across all AZBOSCOC geographies, especially as it impacts our underserved and rural counties and communities. As described above, the AZBOSCOC Special NOFO prioritization of projects was deliberately proposed based on local needs to specifically broaden services coverage as wide as possible to our underserved or under resourced communities. If awarded, Special NOFO funding will go a long way in enabling the AZBOSCOC to ensure that the successes and strategies described below, especially around outreach, housing navigation, emergency shelter coordination and permanent supportive housing strategies would be available to all AZBOSCOC households regardless of geography.

### *4.a – Leveraging Housing Resources--(1) Development of New Units and creation of housing opportunities (2) Landlord recruitment (Required for Rural Set Aside)—(P-1)*

The AZBOSCOC faces two issues regarding housing opportunities. First, across the AZBOSCOC, there is an extreme shortage of affordable rental units. The limited rental units has resulted in rapidly rising rents. In some communities, rents have increased almost 25% in a single year. In almost every county, the COC and other subsidy programs are being forced to pay up to 10 to 20% above HUD FMRs to have any access to rental units. Since COC funds are limited, this often results in reduced voucher capacity. It has also been reported that due to rising rents and demand, many landlords have elected to no longer accept vouchers including COC and mainstream vouchers. Second, especially in many rural communities, traditional multi-family rental facilities that meet Housing Quality Standards in which to utilize vouchers are limited. AZBOSCOC is utilizing two strategies to address this challenge:

- 1) Work with all available mainstream, local and private sector strategies to secure and/or develop affordable housing units and opportunities. Key strategies include:
  - a. **PHA Collaboration (P-1b):** In counties with Public Housing Authorities, the COC and LCEHs are working closely to leverage traditional HCV vouchers, CARES Act and ARP vouchers and resources (including HUD EHV vouchers) and soon, Emergency Stability vouchers (ESV). PHAs in nine counties in which Special NOFO funds are being requested have committed ESV vouchers in support of the Special NOFO projects if awarded. This includes four rural counties. State HTF funds are also committed by ADOH to provide PSH/RRH units in AZBOSCOC. (All PHAs in the AZBOSCOC are signatories to MOUs related EHV that included a commitment to participate in coordinated entry.
  - b. **Create New Housing Options (P-1a):** Through HOME ARP, investment of AZ State Housing Trust Funds (HTF), CDBG and LIHTC strategies, ADOH is working closely with local communities and LCEHs to develop more housing units. Within these funding streams, key strategies include: 1) homeless and special population set asides within LIHTC QAP to incentivize development of new units (in 9%

LIHTC round, resulted in 308 new affordable housing units including 42 designated for homeless and persons with disabilities). State HTF and ARP funding have been used to provide gap financing to qualify additional shovel ready projects to maximize use of 4% LIHTC funding; 2) Use of HTF and ARP funding to hotel to housing conversion projects set aside \$40 million in rural funding to acquire and rehab hotels for non-congregate shelter as well as PSH units. All funds are committed and in development in at least three AZBOSCOG counties; and 3) State HTF and ARP funding is being used to develop new housing options, especially in communities with limited housing stock. This includes modular, prefabricated, and/or tiny home communities for persons experiencing homelessness.

2) **Landlord Recruitment—(P-Ic)** – Where housing is available, the AZBOSCOG works to engage landlords. Much of this effort is focused within the LCEHs and local stakeholders who know their local communities and resources. Some key efforts include:

- a. Block Leasing – Many AZBOSCOG projects elect to block lease units from supportive landlords. Landlords are incentivized to participate by subrecipients’ commitments to provide consistent/timely rent payment at a fixed rate, commitment to provide supportive service support to ensure tenant stability and reduce administrative costs since the subrecipient manages all screening, placement and terminations. These strategies have allowed AZBOSCOG to maintain consistency in availability of leasing units.
- b. Housing Locator Services – Through HUD EHV funding and AZ State HTF funding, PHAs and ADOH have contracted for designated housing locator services, designated staff responsible for identifying, outreaching and recruiting landlords for participation in voucher and subsidy programs for persons experiencing homelessness. This is a new strategy started in the last year and is limited in geographic coverage. Data on impact will be available later in the year, although early anecdotal discussions suggest potential success in those counties covered.
- c. AHCCCS, the state Medicaid program, manages almost 500 units in AZBOSCOG for persons experiencing homelessness designated SMI. In the past three months, they have set aside state funding to pilot landlord incentives.
- d. Some LCEHs that have more rentals available in their county are organizing landlord and property manager focus groups to identify new strategies for increasing access to rentals. LCEHs have also created a survey and exit interview to gather feedback on concerns and barriers to participating in voucher and homeless subsidy programs.
- e. ADOH had provided a damage reimbursement program to incentivize landlord participation by reducing risk to their property. The program operated for four years with minimal impact. The program has been terminated due to lack of utilization.
- f. The landlord incentive program funded through ESG has had mixed results around the state. For many landlords the additional sign on bonuses aren’t worth it when their market rental rates are way above what a program can pay, and rents are way more than what a potential RRH client would be able to afford.
- g. Programs on the eastern side of the state have years long relationships with property owners and other than the occasional sale and educating the new owner, there hasn’t been a loss of units.

With changes in the Arizona housing and rental market, AZBOSCOG and ADOH will continue current efforts to acquire, construct and expand dedicated housing units for special populations including persons experiencing homelessness instead of investment in incentives. ADOH is tracking these developments as part of its larger goals around reducing the shortage of affordable housing in AZ. In regard to recruitment, there is no definitive evidence on the success of current strategies, especially those recently initiated. Instead of incentives, the AZBOSCOG and LCEHs will continue to evaluate and expand landlord recruitment/locator services, improve supportive services to better support persons in housing and improve landlord trust and reduce anxiety related to renting to special populations, and simplify and standardize housing processes to facilitate landlord participation. AZBOSCOG and ADOH has created HMIS reporting tools and SEMAP data from PHAs will be used to track timing of subsidy search times, move in timelines and other housing process to see if efforts are increasing housing availability (i.e., shorter search and move in times).



**4.b - Leveraging Healthcare Resources– (Required for Rural Set Aside) (P-2)**

AZBOSCOC is submitting two new housing projects (PSH and RRH) that will directly leverage health care resources. Letters of commitment are included totaling \$112,117 annually in physical and behavioral health care services primarily funded through the AHCCCS with Medicare dollars and/or federal Substance Abuse Block Grant funding. Through the combined use of Medicaid and SABG funding, these programs will provide supportive services to Medicaid and non Medicaid eligible persons experiencing homelessness.

It is worth noting, that Arizona’s Medicaid program, the Arizona Health Care Cost Containment System (AHCCCS), was awarded an 1115 Waiver to expand Social Determinant of Health services for homeless and other high risk populations. This includes housing based supportive services, outreach and other housing supports. AZBOSCOC will be working to continue its current efforts to work with Medicaid and AHCCCS to braid these new resources into its projects.

**4.c - Current Strategy to Identify, Shelter, and House Individuals and Families Experiencing Unsheltered Homelessness. 1) Current Street Outreach Strategy; 2) Current Strategy to Provide Immediate Access to Low Barrier Shelter and Temporary Housing for Individuals and Families Experiencing Unsheltered Homelessness; 3) Current Strategy to Provide Intermediate Access to Low Barrier PH for Individuals and Families Experiencing Unsheltered Homelessness. (P-3)**

1) **Outreach (P-3a)**The AZBOSCOC covers a massive geographic area including higher density, rural and frontier settings as well as significant physical barriers (i.e.; deserts, mountains, rivers, forests, public land) and many counties are larger than some US States making coverage difficult and outreach transportation availability critical. Within this area, there are dedicated full-time outreach teams funded through SAMHSA PATH and HUD ESG funding in seven of the thirteen AZBOSCOC counties. Through temporary ESG-CV funding available through 2023 an additional three counties are currently covered. For those counties with dedicated outreach teams, outreach is generally conducted daily on general weekday business hours although arrangements for evening, early morning or weekend hours can be made for special outreach projects or targeted engagement strategies. For those counties, without dedicated outreach teams, the AZBOSCOC funds a Rural Homeless Outreach line with dedicated staffing. While the phone line is available 24/7 and can provide immediate access to 211 services, staffing is available during business hours to take calls or return calls made after hours. Through the combination of physical outreach and the phone line, there is minimal access to AZBOSCOC resources including coordinated entry screening and placement on the by name list across the entire AZBOSCOC.

All formal outreach is conducted in coordination with the LCEH stakeholders in their communities and collaboration is involved with cooperation between various providers, law enforcement, national park rangers, faith-based organizations, and veterans’ services. It involves Federal, state, local government, and nonprofits to work at engaging the unsheltered population. Outreach is also coordinated with larger AZBOSCOC activities including the use of HMIS, coordinated entry system, placement of outreach engaged individuals on the prioritized by name list for housing opportunities, in reach and coordination with shelter placement, and case conferencing. Outreach engagement strategies vary by county based upon what shelter, housing or other services may be available in the community. Due to the size and diversity of resources within counties in the AZBOSCOC, outreach efforts are primarily coordinated within the LCEHs. For example, each county has the ability to run its own county-specific by name list within HMIS to identify and prioritize individuals for outreach efforts, housing follow up or other engagement as well as for coordinated entry. Again, all full-time outreach teams participate in HMIS and the CE system within the communities they serve for coordination purposes and place engaged individuals in CE/By Name list for housing opportunities. Formal outreach teams also work with informal outreach efforts including local faith based, VA and/or community

programs. PATH funding is provided through AHCCCS, so PATH teams also coordinate with the behavioral health systems.

It should also be noted, that while all dedicated outreach teams focus primarily on unsheltered populations who often have more acute behavioral health or other barriers, the PATH teams in particular, focus on persons who are or may potentially be determined Seriously Mentally Ill and others with high behavioral health acuity. PATH and other AZBOSCOC full time outreach teams heavily rely upon “peer” cohorts of persons with lived experience and cultural familiarity with homelessness and persons experiencing homelessness. Most of these peers are certified through the behavioral health system. Certified peers and all outreach workers also receive training in evidence-based training required by their funding sources. These trainings include trauma-informed care, motivational interviewing and assertive engagement among others.

Outreach also does its best to connect engaged individuals into PSH and other appropriate services. In 2021, per AZBOSCOC System performance measure, street outreach teams exited 118 individuals from their programs with only an 8% return rate within a year. AZBOSCOC utilizes HMIS data including the HUD SPMs, which our HMIS Administrator can provide at a LCEH level to promote local coordination, phone system data, and PATH data to measure outreach effectiveness.

- 2) ***Shelter Coordination (P-3.b)*** – To the degree shelter exists in the outreach team’s County or is accessible from a nearby county, outreach teams coordinate closely with shelters to place engaged individuals and families who are willing to go into shelter. All the counties have a variety of access points for shelter. Depending on the county and the richness of resources this may include low barrier emergency shelter, DV/SV emergency shelter, transitional shelter, non-congregate emergency shelter for individuals, youth services and motel vouchers. At least half the counties have also used motel vouchers for immediate shelter needs as they do not have a congregate shelter. Increased motel vouchers and non-congregate family emergency shelters are among the most significant new shelter strategies in several of the LCEH’s. One strategy ADOH is currently implementing is expanding non-congregate shelter options through State and ARP funding. There are currently three hotels being converted to transitional shelter or PSH facilities in AZBOSCOC to meet the demand for both services. This investment was heavily based on the success of the COVID response funded hotel non-congregate facilities which demonstrated high levels of success in engagement, stabilization and ultimately housing placement during the COVID epidemic. The AZBOSCOC is also working with ADOH on integrating and coordinating transitional SUD treatment facilities funded through CDBG and other mainstream resources to provide additional specialized resources for persons in need. Again, participation in all of these programs is voluntary and while SUD programming and transitional programs require SUD history or condition for services, in all other ways they work to be low barrier. Outreach/shelter coordination is also especially critical in the winter or summer in mountain or desert communities respectively where seasonal facilities are sometimes available for emergency shelter on a low demand basis.

To the degree shelters are HUD or state HTF funded, ADOH works with ADES in contracting and monitoring to require facilities to be low barrier and not use substance abuse, mental health, income or other pre-requirements for eligibility. Many emergency shelter facilities are not HUD or state funded and may have specific requirements or eligibility criteria. ADOH works with LCEHs and local providers to promote low barrier and other evidence-based shelter practices in all shelters but cannot force compliance if not government funded. Other outreach/shelter coordination efforts include outreach teams providing transportation to shelter and other facilities, shelter in-reach and follow up with engaged members in shelter to continue support of service plan goals and leveraging outreach rapport with persons to coordinate housing and service efforts to assist shelter staff in ending members homelessness. Through case conferencing, outreach teams also work to re-connect individuals or families who may leave shelter and return to homelessness. Again, through HMIS,

by name list reports and other shared tools, outreach teams can coordinate with shelter providers to ensure engagement. This is generally successful as shown by the less than 10% return to homelessness rate within a year of individuals exited from outreach.

- 3) ***Low Barrier Permanent Housing (P-3.c.)*** Outreach teams directly support members in attaining low barrier permanent housing or other appropriate housing options or service settings. The primary conduit to housing for persons experiencing homelessness is through the AZBOSCOC CE system. All identified outreach contacts are entered into HMIS as appropriate and by extension are placed on the HMIS generated BNL which can be sorted by county to enable coordination with local LCEH resources. Outreach teams may also work with clients on CE processes and documentation for housing prioritization (i.e., Chronic Homeless determination, CE assessments). The BNL is prioritized and reviewed on a weekly basis or as housing openings arise in the LCEH case conferencing meetings to match households on the BNL with appropriate COC and other housing opportunities incorporated in the local process including any mainstream vouchers or special programs (i.e., VASH, state funded RRH) which may be coordinated through CE. Outreach workers support their members on the BNL by working with the client to gather identification or other legal documents, reducing housing barriers, housing eligibility, connect persons to shelter or other temporary housing for ongoing engagement, assisting with housing applications or processes and advocating in case conferencing. Case conferencing with multiple participating stakeholders is also an opportunity to work with community colleagues to explore all possible housing options, including diversion, relocation, family reunification, connecting with community supports and discussing other mainstream housing solutions external to the BNL referral process. This may include state funded behavioral health PSH units, faith-based programs or other local resources.

To facilitate and reduce barriers to housing for persons coming through the CE system, the AZBOSCOC and ADOH require, as part of all CoC contracts, a commitment to, “universal implementation of Housing First principles utilizing the Housing-Based Case Management model.” The commitment to Housing First is also stated again in the Scope of Work for each contract. To ensure commitment to Housing First, ADOH, as the UFA and collaborative applicant, conducts monthly desk and annual on-site monitoring of all providers. This includes review of sub-contractor/provider policies, files and other contract requirements to identify any potential barriers. As part of this process, compliance with Housing First is reviewed. Subrecipient Housing First fidelity, use of low barrier practices and number of persons with presenting issues including chronic homelessness, behavioral health, SUD or no income are incorporated into NOFO renewal objective scoring. In addition to focusing on Housing First, all AZBOSCOC programs also are required to prioritize chronically homeless persons. HMIS and files are reviewed to identify number of participants presenting issues at intake including disabilities, mental health status, income levels (including no income) and SUD history (if disclosed). ADOH also tracks exit destinations in HMIS as well as requires programs to inform ADOH when a housing participant is being terminated from the program to ensure that the project provided adequate supports, is not basing the decision on a mental, disability or SUD condition, or systemically weeding out members with presenting issues.

The AZBOSCOC implemented Housing First principles over five years ago so there has not been major changes in policy. Based on experience over this period, AZBOSCOC biggest goals in reducing barriers and increasing access to housing that will be implemented in the next year include: 1) to work with HMIS and our CE system to identify additional metrics around individuals not accepted to programs and by name list data to ensure no implicit bias or passive barrier to housing are involved in the CE system; 2) expanding the number of units available through the AZBOSCOC CE process to provide additional low barrier housing options especially in underserved or rural areas with limited physical housing options or subsidies; and, 3) providing ongoing training and TA around Housing First practices and implementation to providers to ensure ongoing fidelity.

**4.d - Updating the CoC's Strategy to Identify, Shelter, and House Individuals Experiencing Unsheltered Homelessness with Data and Performance. 1) Updating the Strategy Using Data and Performance (P-4)**

a) Evaluating Outreach Effectiveness – The AZBOSCOC is proposing a significant expansion of outreach/navigation services across our underserved and rural counties through the Special NOFO. Key evaluation strategies to ensure integration into the COC and CE process will focus on the by name list. In many counties with limited outreach or homeless services, BNL's are not consistent with numbers reporting in PIT and other homeless counts since there is no one to engage or enroll persons experiencing homelessness into HMIS and by extension the CE system and housing prioritization. First, the AZBOSCOC will track outputs to ensure new investments are resulting in the intended full coverage. Key outputs AZBOSCOC will continue to track for existing and new outreach/navigation partners will include increases or changes in the composition and contact points for persons on the LCEH BNL for each county, it will be possible to evaluate increases in engagement, outreach, first time and recidivist contacts, and reduced time from contact to engagement to the BNL. Through LCEH rosters and case conferencing logs, the AZBOSCOC will ensure that outreach teams are participating in COC and CE activities and engaging other stakeholders and COC partners in their communities of services. Finally, using STELLA and the underlying HMIS data, the AZBOSCOC can track outreach outcomes through flow of persons through our COC to ensure individuals and families engaged via outreach are utilizing low barrier emergency shelter, transitional and PSH resources within the COC and participating programs. In regard to housing connectivity, AZBOSCOC will review key system performance measures and metrics including length of time from BNL placement to housing placement, percent of eligible households from outreach placed in PSH, positive exits from outreach to housing, average length of time homeless or in shelter, and recidivism to homelessness.

b/c) Evaluating Outreach Connection to Low Barrier Shelter and Settings and Permanent Housing – As noted above, the AZBOSCOC will rely heavily on HMIS and tools such as STELLA to track success in moving outreach engaged persons and households through shelter. In addition, to HMIS metrics and benchmarking, the AZBOSCOC will be doing significant training and TA this coming year. This will be of particular importance if any new projects are funded through the Special NOFO.

Five of the ten projects proposed in response to this NOFO will be new AZBOSCOC subrecipients and in some cases may be the first or second COC homeless project in the rural county. It will be critical to establish a strong program foundation and use of data both in the operation of the projects as well as in establishing the core of a service system in the geographic area. ADOH has committed \$2 million in state funding for TA, LCEH support and other activities necessary to strengthen local homeless coordination and infrastructure in the AZBOSCOC geographic area to support these activities. Similarly, as described above, ADOH is currently investing a minimum of \$40 million in new AZBOSCOC projects including the aforementioned hotel shelter/housing conversion projects, LIHTC units, and new PSH units. Similarly, through PHA and Medicaid coordination, a number of new housing partners and stakeholders will potentially be added to the current service network and will need support with mandatory HMIS, LCEHs and other COC processes. Again, the AZBOSCOC has invested in HMIS reporting to allow for most of these key HMIS and other evaluation tools to be used at both the COC and local LCEH/county level so the evaluation and system improvements can be provided to LCEH leadership and stakeholders to address specific issues and barriers unique to the diverse local communities. Finally, it should be noted that the AZBOSCOC also has new experienced leadership at ADOH. New leadership has been specifically tasked with establishing performance benchmarks and strategies for improving performance and outcomes related to the AZBOSCOC.

One key project that the AZBOSCOC intends to pilot this year is to increase the flow of persons from outreach, through CE and to positive exits including PSH. The plan is to increase the ability of CE to not only make housing referrals but to assign high priority individuals/families, especially those who are on the street, to dedicated housing navigators to ensure ongoing support for housing and service goals. Traditionally, housing services have

been provided by the PSH providers for persons referred to their programs. This would ensure all members (or at least those with the highest acuity) had navigation regardless of a PSH referral. A dedicated navigator would also allow handoffs from outreach providers allowing them to return to their focus on identifying, and engagement of unserved individuals. With any COC funded outreach/navigation services, this model will be implemented. This model will be based in EBP identified within the State of Washington's Apple Health Medicaid 1115 waiver program for serving homeless and other high-cost, high needs health populations. In one county, the dedication of navigation to the CE BNL process increased housing placements from the COC BNL from 30% to almost 80%.

#### ***4.e - Identify and Prioritize Households Experiencing or with Histories of Unsheltered Homelessness. (P-5)***

##### ***1) Prioritize Households Experiencing or with Histories of Unsheltered Homelessness***

AZBOSCOC strategies to ensure Special NOFO resources, if awarded, will prioritize and reduce unsheltered and rural homelessness include the following:

- a) Increasing outreach/navigation coverage – as described throughout this application, one of the primary service gaps within the AZBOSCOC and particularly in our rural communities is the lack of access points to directly engage and connect persons to the available resources. These communities not only lack outreach, they generally lack shelter, drop in centers or other traditional access points. The Special NOFO would increase not only outreach but shelter options and expand contact points for persons experiencing unsheltered homelessness. Emergency shelter hotel vouchers requested will also address unsheltered homeless since they will be targeted to communities that currently lack any low barrier shelter capacity.
- b) Data and Evaluation – Again, as described above, the AZBOSCOC will utilize current and develop new tools to measure system performance. This includes tracking of outputs to measure activity levels, but also outcome measures and system performance measures to evaluate impact on unsheltered and underserved counts. AZBOSCOC is requesting HMIS funding as part of the Special NOFO request to be able to scale existing HMIS coverage to new projects and necessary reporting.
- c) TA and Monitoring - ADOH as the UFA and Collaborative Applicant for the AZBOSCOC has established performance standards in current contracts around these goals that will be included in any new subrecipient contracts. ADOH will also be investing additional state funds to augment training, capacity building and TA support for the AZBOSCOC and the LCEHs including those counties that would receive enhanced services through the Special NOFO.
- d) Eligibility Standards– Within any awarded AZBOSCOC contracts, subrecipients will accept eligibility standards and requirements established by the GAB and enforced by ADOH in monitoring and oversight of subrecipients. While unsheltered households are already prioritized for housing and shelter, the GAB may approve additional eligibility to more precisely target unsheltered or underserved populations based on data or other concerns.
- e) Coordinated Entry Processes – It is a goal of this Special NOFO awards that the possible addition of more outreach, navigation and emergency shelter services in underserved and rural counties will increase engagement and access to the AZBOSCOC CE system. The GAB has a standing CE committee that is responsible for evaluating data, updating policies, and ensuring that CE standards align with both HUD CoC regulations as well as AZBOSCOC standards and objectives. Once in place, the CE Committee can review the data elements described above and opt to update CE prioritization standards or processes to ensure access and prioritization of unsheltered or rural populations into the appropriate resources.
- f) Chronic Homeless Focus – Chronic Homeless households are already prioritized in our policies and subrecipient contracts. While 26.1% (600 out of 2,300) of all persons experiencing homelessness in the 2022 PIT count were identified as chronic, 75% of this population was unsheltered. A continued focus on chronic individuals and ongoing review of HMIS data, project performance and new resources should be able to impact both chronic homeless numbers as well as unsheltered numbers.
- g) Outreach/Housing Coordination – As described throughout this plan, as with existing outreach programs, Special NOFO funded outreach programs will be integrated into existing LCEH and CE functions including

outreach use of CE assessments for prioritization and housing eligibility, attending case conferencing, coordinating with navigators and housing providers, data sharing and HMIS reporting, and participating in local LCEH coordination meetings related to coordination between local stakeholders including other mainstream housing and homeless service programs that participate in the LCEH.

- h) Accessing Other Services (IDs, housing navigation and other housing programs and services) – Based on available funding and depending on existing funds available in the community, outreach/navigation staff proposed here would be responsible not just for street outreach and engagement, but in continuing assistance or “navigating” engaged members to housing or until another appropriate service provider/navigator is identified (i.e.; VA, Behavioral Health Case Manager through Medicaid). As part of the navigation, outreach/navigators would be responsible for assisting with securing identification (also critical to outreach), connecting engaged members to food, health care or other emergency services, connecting to mental health or SUD treatment if willing (or using petition process if client meets involuntary treatment regulations of being danger to self or others due to behavioral health), and assisting with applying for housing processes. ADOH is working with State funding on strategies to supplement this navigation effort including additional RRH vouchers, housing search, funding ID assistance, promoting SOAR and other income coordination, especially for underserved and rural communities that would potentially receive Special NOFO funding. Since COC and ESG funded programs alone are not sufficient to meet the demand for housing or persons on the BNL, outreach workers will also work to leverage mainstream resources and other non-COC housing programs including securing income to affordable market rate housing if appropriate.
- a. Medicaid Coordination – Arizona’s Medicaid administrator, AHCCCS, was recently approved for an 1115 waiver by CMS to utilize Medicaid funding for Social Determinants of Health Services related to persons experiencing homelessness, SMI determined individuals, persons with co-morbidities or other high cost/high needs populations requiring housing supports. Approved activities include street outreach funding, transitional shelter funding for up to six months, housing move in expenses, and dedicated housing navigation. Approved this year, implementation is expected in the next fiscal year giving ADOH and the AZBOSCOG time to align its practices to incorporate these new Medicaid services and providers into the COC as required by both HUD and CMS. These services will augment Special NOFO funded services and provide additional opportunities for coordination and housing.

***4.f - Involving Individuals with Lived Experience of Homelessness in Decision Making Meaningful Outreach. (P-6 and P-6.a.)***

Persons with lived experience will be involved at every level of the AZBOSCOG in outreach decision making related to Special NOFO services and programs including outreach. The requested letters of support are attached herein as well.

- a) Governance and Policy Making Persons with lived experience are involved in the AZBOSCOG GAB and all related committees including CE, HMIS and Data Quality, and Social Justice and Racial Equity Committees that will be responsible for the policies and standards related to these programs. To ensure involvement of those with lived experience, in addition to general publication, both the GAB (and LCEHs) conduct targeted outreach and recruitment of key stakeholders including organizations and individuals serving specific communities and populations experiencing homelessness. This includes recruitment of peer run organizations and persons with lived experience with homelessness, mental illness or disabilities, domestic violence and substance abuse history as well as cultural diversity. The GAB currently has 2 of its 13 members and the LCEHs have 16 members who have self-disclosed their lived experience with homelessness. Please note, the AZBOSCOG does not require disclosure of lived experience to avoid invoking any trauma or perceived stigma a member may feel from their experience. The CoC has established a standing Social Justice and Racial Equity Workgroup to ensure there is equity and transparency at all levels of CoC policy making and programming and that underserved populations and voices are included in all facets of AZBOSCOG operations and functions.
- b) LCEHs – Many outreach practices and strategies are informed by meeting local needs and situations. This includes identifying camps and locations in which unsheltered homeless individuals may congregate or camp, identifying unique cultural or demographic grouping, coordinating with law enforcement and local

stakeholders to avoid criminalization of outreach groups, leveraging other community and mainstream partners to support outreach efforts and sharing information and data to improve coordination. As a result, outreach/navigation teams funded through the Special NOFO will be required to participate in LCEH meetings. These meetings include multiple local stakeholders and local individuals with lived experience. Over 380 organizations and individuals participate statewide in the LCEHs. Within these organizations as well, participation by persons with lived experience is critical. LCEH participants utilize persons with lived experience as staff, in leadership positions, through client surveys and councils and on their Board of Directors. The AZBOSCOC will continue to identify ways to promote more participation including requiring subrecipients to have dedicated board positions for persons with lived experience if they do not already do so.

- c) Outreach/Navigation Providers – All existing full time outreach providers utilize “peers” with lived experience with homelessness, addiction or behavioral health issues as service staff including case managers and outreach workers. Many of these peers are certified by AHCCCS based on their training and experience. AZBOSCOC will make use of peers a priority in staffing the outreach/navigation resources being requested through the Special NOFO. Use of peers will be extremely important in serving rural counties to ensure outreach/navigation teams are familiar with local issues, geography and resources. It is well established that use of trained peers or persons with lived experience is an EBP.
- d) The LCEHs collectively created workgroups/committees of persons with lived experience to incorporate ideas for improvement of engagement, outreach and service provision to those experiencing homelessness. Each of the LCEH’s drafted a plan in response to this NOFO which the entire AZBOSCOC is using to move forward in strategizing, engaging, and ultimately housing people experiencing homelessness. One practice that was started by an LCEH in the AZBOSCOC was to establish a hearing/learning session with persons experiencing homelessness. Volunteers were invited, breakfast provided, and discussion ensued. One key dialog point was the causes of homelessness in the LCEH region. The group identified several issues that were used in part to inform this Special NOFO proposal.

#### ***4.g - Supporting Underserved Communities and Supporting Equitable Community Development. (P-7)***

The Social Justice Racial Equity committee has been working on educating the AZBOSCOC regarding disparities. The committee has been active in making presentations over the past year to all the Local Coalitions to End Homelessness (LCEH). As the information was introduced, it brought up questions how to correlate available data from the By Name List, Housing Inventory Count and Point In Time within each LCEH and how to better understand and interpret the data, in HMIS. The LCEH’s want training to understand the data, how to use it so they can educate their communities and design policies to address the disparities. The HMIS Systems Administrator also developed LCEH level dashboards to provide real time demographic information for the LCEHs to use in their assessment. The LCEHs are charged with aligning their charters with the tenets and developing actions items in their 2022/2023 strategic action plans to address the issues they have identified through their assessment.

#### ***2. How underserved communities in your CoC’s geographic area interact with the homeless system, including a description of those populations; and***

While the AZBOSCOC and the Social Justice and Racial Equity Committee focus on disparities among all racial and ethnic groups, the primary racial disparity within the AZBOSCOC is related to the PSH matriculation rates of the COC’s Native American members. Native Americans are the largest minority in most of our counties/LCEHs and are overrepresented in the emergency shelter system compared to their statewide numbers. In some counties they represent between 25 to 30% of the emergency shelter population. While prevalent in shelter, their placement in PH and PSH is significantly lower. The interaction currently involves the use of shelters where they are available and once in a while the use of a motel voucher, but longer-term engagement has been difficult and wrought with challenges, distrust of systems, sense of freedom and inability of a trusting relationship between serving and served.

Moving forward the LCEH's are working to identify and better engage members of the underserved populations and connect them with trauma-informed, culturally appropriate, and developmentally and age-appropriate interventions. Increasing street outreach staff would allow for earlier intervention when members of the underserved population do become homeless and be able to work to divert the individual or household from the experience of homelessness when safe and appropriate.

The system currently prioritizes for the most vulnerable and motel vouchers would ensure increased access to safe shelter and emergency services when needed. Then an assessment to determine the level of housing and service needs could occur.

The AZBOSCOC will be reviewing opportunities in all the local crisis response systems to make sure consistency of the implementation of best practices focused on serving households of the underserved populations are stabilized in housing and addressing connection to all other services that improve the quality of life, i.e., healthcare, employment, treatment and mitigating any social isolation.

***3. Your CoC's current strategy to provide outreach, engagement, and housing interventions to serve populations experiencing homelessness that have not previously been served by the homeless system at the same rate they are experiencing homelessness.***

In addition to reviewing CE policies and practices, the AZBOSCOC is developing strategies to better communicate and coordinate with tribal entities and resources as well as conducting more investigation into cultural and practical needs of the tribal populations accessing AZBOSCOC homeless resources.

We may need new models of assistance to determine the array of interventions necessary to serve the target population. For those who want to stay in their community or return to it, then projects must be designed to meet their unique needs. Outreach/Engagement includes essential services related to identifying and engaging members of the underserved population at risk of, or experiencing homelessness, and connecting them with trauma-informed, culturally appropriate interventions. Whenever possible, outreach services should employ prevention and diversion strategies, and otherwise secure immediate access to low-barrier crisis housing and services for members of the underserved population should they so choose. Prevention and diversion strategies may include: connecting and/or reunifying individuals with members of their family or other natural supports (as defined by each household)

The LCEHs are charged with aligning their charters with the tenets and developing actions items in their 2022/2023 strategic action plan to address the issues they have identified through their assessment.

The AZBOSCOC also recognizes that much work is needed to develop the relationships required with all tribal social work and healthcare entities to better serve American Indian populations both on and off their tribal lands. This funding would increase staff and assist with the communication needed with tribal communities.

**Conclusion:** The AZBOSCOC looks forward to the opportunities, if approved under this NOFO, will provide to significantly expand engagement and navigation activities in our communities that will contribute to ending homelessness. In many of our communities, homelessness looks different, because of the remote nature of most of the area and the rugged geography. Staff well skilled in engagement and helping household members to access available services—will have a significant impact.



**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**P-1. Development of New Units and Creation of Housing  
Opportunities—Leveraging Housing**

**Letter from Arizona Department of Housing is attached**

DOUGLAS A. DUCEY  
Governor



THOMAS M. SIMPLOT  
Director

**STATE OF ARIZONA  
DEPARTMENT OF HOUSING**  
1110 WEST WASHINGTON, SUITE 280  
PHOENIX, ARIZONA 85007

(602) 771-1000 WWW.AZHOUSING.GOV  
FAX: 602-771-1002

October 19, 2022

Mr. David Bridge  
Co-Chair  
Governance Advisory Board  
Arizona Balance of State Continuum of Care (AZBOSCOC)  
1110 West Washington Street, Suite 280  
Phoenix, AZ 85007

**Re: Arizona Department of Housing (ADOH)  
AZ Balance of State Continuum of Care (AZBOSCOC)(AZ-500)  
Support Letter – (P.1.a) Special NOFO to Address Unsheltered and Rural Homelessness**

Dear Mr. Bridge:

On behalf of the Arizona Department of Housing (ADOH), I am providing this letter of general support and coordination for the AZBOSCOC (AZ-500) for which ADOH also serves as the collaborative applicant and Unified Funding Agency (UFA).

Ensuring access to safe and affordable housing for Arizonans of all levels and communities throughout the state is ADOH's goal. A critical component is meeting the housing and services needs of households experiencing homelessness with a specific focus on those persons experiencing homelessness in the thirteen counties included in the AZBOSCOC geographic area. These counties include some of Arizona's most underserved populations and all of its rural counties.

This letter documents ADOH's tangible financial and programmatic commitments to housing development, vouchers and other resources to support the work of the AZBOSCOC. ADOH's committed supports include:

- 1) ARP and State Housing and Homeless Investment
  - a. In addition to the program traditionally operated by ADOH, in 2021, the Department was awarded more than \$150 million in ARP/SLFRF funding as well as increased State of Arizona Housing Trust Funds. Over a third of this funding has been committed to programs and activities in Balance of State communities. This funding is being used to supplement as well as enhance the programs described here.
- 2) Housing Development
  - a. Low Income Housing Tax Credits (LIHTC)

- i. ADOH is the administrator for the State of Arizona's Federal LIHTC programs. To support goals around ending homelessness and BOS communities--in the most recently awarded round of 9% Tax Credit Awards, QAP priorities for BOS communities and serving homeless and related special needs populations resulted in the creation of 42 new units within the 308 new units being developed. The state has also committed ARP funding to support financing of its 4% tax credit program resulting additional shovel ready projects being considered. Additional awards will be announced later this year.

b. Vouchers

- i. State Rapid Re-Housing: Since 2018, ADOH has made available \$1 million (estimated 130+ vouchers/households served) annually for PSH-Rapid Rehousing Vouchers specifically for BOS communities. In those counties in which ADOH HTF funded RRH vouchers are available, 100% will be connected to the outreach and other projects proposed in the Special NOFO through the COC CE and prioritization processes as appropriate. Already per ADOH requirements, providers receiving HTF RRH funding through ADOH are required to follow and participate in all AZBOSCOC protocols including housing first, use of HMIS and HMIS data standards, participation in the annual PIT count, acceptance of referrals from CE and participation in local COC/LCEH activities. These funds are currently available through 6/30/23 and are being evaluated for annual renewal.
- ii. Yavapai PHA Vouchers: ADOH also operates the PHA for the BOS county of Yavapai. At the time of this application, the ADOH/Yavapai PHA had not affirmatively committed to applying for additional Housing Stability vouchers. A commitment letter was submitted with the application acknowledging that the ADOH/Yavapai PHA will participate in and dedicate any Housing Stability Vouchers received to support the Special NOFO request if they do decide to apply.

ADOH/Yavapai PHA is currently working with the AZBOSCOC and its LCEH in Yavapai County to prioritize and distribute earlier awarded EHV vouchers through the AZBOSCOC CE system and is funding additional housing supportive services through that funding.

c. Strategic Support

- i. Capacity and Infrastructure - ADOH has made infrastructure and capital investment. In addition to directly funding most of the AZBOSCOC dedicated Collaborative Applicant and UFA staffing, other infrastructure investments include: a) use of State HTF funds to pay for AZBOSCOC HMIS user licenses to promote HMIS participation; b) funding of a statewide PH TA Academy through the Corporation for Supportive Housing to build agency capacity to develop additional PH units; and c) annual investment of \$3.5 million in HTF funding to support development of LCEHs and other AZBOSCOC infrastructure activities.

ADOH is currently developing a plan to strategically invest these funds to support goals of the AZBOSCOC and particularly programs funded through the Special NOFO.

- ii. Additional Homeless Programs and Services: ADOH has committed more than \$40 million of HOME/ARP/SLFRF and State Housing Trust Funds specifically to fund additional homeless

programs in the AZBOSCOG communities. These funds are being earmarked for specific BOS projects to increase homeless services and housing capacity to address documented BOS and rural needs.

Key activities include emergency shelter expansions (including hotels to transitional/bridge housing), a youth demonstration project, homeless employment demonstration pilots, tiny homes and other non-traditional affordable housing development demonstration projects, CDBG funding of transitional programs for persons with substance use disorders, and jail/prison re-entry housing programs.

It is the expectation, documented in contracts and funding agreements, that all of these programs and housing strategies will participate and coordinate with AZBOSCOG efforts including CE, HMIS and COG funded programs.

- d. Inter-Agency Coordination - -ADOH is working closely with AHCCCS (AZ's Medicaid Administrator for Integrated Health), the AZ Department of Corrections, AZ Department of Veterans Services, and AZ Department of Economic Security as well as local Government entities around coordination strategies. This includes developing Medicaid funded service braiding through AZ's recently awarded 1115 Housing and Health Opportunities CMS waiver (<https://www.azahcccs.gov/Resources/Federal/HousingWaiverRequest.html>) and the development of an standing HMIS/AHCCCS data warehouse to better coordinate housing and services for persons experiencing homelessness including those with health and behavioral health needs.

Thank you for your review and consideration of ADOH's deep financial and programmatic commitments to the AZBOSCOG and the critically needed services proposed in the AZBOSCOG's Special NOFO response. ADOH looks forward to its continued support and partnership with the AZBOSCOG as a key component of our strategic commitments to ensure that all Arizonans are housed, particularly our most vulnerable populations. Please feel free to contact me if I can provide any clarification or additional information related to the information presented here.

Sincerely,



Ruby Dhillon-Williams  
Assistant Deputy Director  
Housing and Community Development  
Arizona Department of Housing

**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**P-1a. Development of New Units and  
Creation of Housing Opportunities  
PHA Commitment**

**Letters of Commitment are attached from the following PHAs  
in the AZBOSCOG:**

- **Cochise County**
- **Flagstaff (Coconino County)**
- **Gila County**
- **Mohave County**
- **Pinal County**
- **Winslow (Navajo County)**
- **Yavapai**
- **Yuma (Yuma County)**



# Housing Authority of Cochise County

Public Programs...Personal Service  
www.cochise.az.gov

ANITA BACA

Executive Director

September 22, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Cochise County in Arizona.

The Cochise County Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCOC) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with Cochise County (the Local Coalition/Continuum to End Homelessness-LCEH) for Cochise County in the AZBOSCOC and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Cochise

1415 Melody Lane, Building A  
Bisbee, Arizona 85603  
520-432-8880  
520-432-8890 fax  
520-432-8360 TTD  
housing@cochise.az.gov

LCEH continues implementation of the AZBOSCO Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

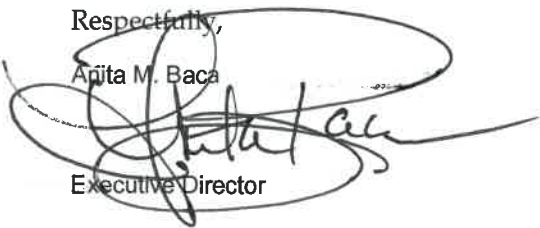
1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at 520-432-8883 or [abaca@cochise.az.gov](mailto:abaca@cochise.az.gov) if any additional information is required.

Respectfully,

Anita M. Baca

Executive Director

A large, stylized handwritten signature in black ink, appearing to read 'Anita M. Baca', is written over the typed name and title. The signature is fluid and cursive, with a large loop at the beginning and a long horizontal stroke at the end.



# City of Flagstaff

## Housing Section

### Housing Authority & Ownership / Development Programs

September 19, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Coconino County in Arizona.

The City of Flagstaff Public Housing Authority (CFHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCOC) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The CFHA will work with the Continuum of Care\_ (the Local Coalition/Continuum to End Homelessness-LCEH) for Coconino county in the AZBOSCOC and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The CFHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Coconino County LCEH continues implementation of the AZBOSCOC Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

Arizona Relay Service 7-1-1 ~ 3481 N. Fanning Drive ~ Flagstaff, Arizona 86004

*The City of Flagstaff Housing Authority does not discriminate based on handicapped status in the admission or access to, or treatment or employment in, its federally assisted programs and activities. Please contact the CFHA Maintenance Manager / 504 Coordinator with questions or concerns (928) 213-2753*






The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at [sdarr@flagstaffaz.gov](mailto:sdarr@flagstaffaz.gov) if any additional information is required.

Warmly,



Sarah Darr  
Housing Director  
City of Flagstaff



Estelle Belarde  
Deputy Director



Malissa Buzan  
Director

Lisa Wilckens  
Divisional Fiscal Manager

## GILA COUNTY COMMUNITY SERVICES DIVISION

*"Helping Gila County Residents to Help Themselves"*

---

September 12, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Gila County in Arizona.

The Gila County Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCO) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with the Gila County Homeless Task Force (the Local Coalition/Continuum to End Homelessness-LCEH) for Gila County in the AZBOSCO and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Gila County Homeless Task Force LCEH continues implementation of the AZBOSCO Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

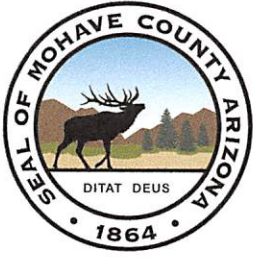
The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at (928) 402-8693 or [mbuzan@gilacountyaz.gov](mailto:mbuzan@gilacountyaz.gov) if any additional information is required.



Malissa Buzan  
Gila County Community Services Director



## MOHAVE COUNTY COMMUNITY SERVICES DEPARTMENT

---

700 West Beale Street  
PO Box 7000  
Kingman, AZ 86402-7000  
(928) 753-0723  
(928) 753-0776 *FAX*  
Arizona Relay 711 *TDD*

2601 Highway 95  
Bullhead City, AZ 86442  
(928) 758-0702  
(928) 758-0737 *FAX*  
Arizona Relay 711 *TDD*

2031 Spawr Cir  
Lake Havasu City, AZ 86403  
(928) 453-0710  
(928) 453-0728 *FAX*  
Arizona Relay 711 *TDD*

October 3, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Mohave County in Arizona.

The Mohave County Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCOC) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with Mohave County Continuum of Care (the Local Coalition/Continuum to End Homelessness-LCEH) for Mohave county in the AZBOSCOC and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As The Mohave County LCEH continues implementation of the AZBOSCOC Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

Equal opportunity employer/program. Auxiliary aids and services are available upon request to persons with disabilities.

The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at 928-753-0723 if any additional information is required.



Michael Smith  
Director Community Services Department  
Mohave County Housing Authority





September 9, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Pinal County in Arizona.

The Pinal County Public Housing Authority (PCHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCOC) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PCHA will work with Pinal County Coalition to End Homelessness (the Local Coalition/Continuum to End Homelessness-LCEH) for Pinal County in the AZBOSCOC and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Pinal County Coalition to End Homelessness continues implementation of the AZBOSCOC Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

The PCHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:





## PINAL COUNTY

WIDE OPEN OPPORTUNITY

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at 520-866-7200 if any additional information is required.

Signature: \_\_\_\_\_

Rolanda Cephas, Director, Pinal County Public Housing Authority

**Chairman**  
Roberta W. Cano  
  
(928) 289-2422



**Board Members**  
Robin R. Boyd  
Peter Cake  
Samantha Crisp  
Rickey Jackson  
Jim MacLean  
Melissa Nelson

September 27, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Navajo and Apache Counties in Arizona.

The Winslow Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCO) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with Navajo Apache County Alliance to End Homelessness (the Local Coalition/Continuum to End Homelessness-LCEH) Navajo and Apache counties in the AZBOSCO and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Navajo Apache County Alliance to End Homelessness continues implementation of the AZBOSCO Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.



The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me (928) 782-3823 extension 128 if any additional information is required.

A handwritten signature in black ink, appearing to read "Michael Morrissey", with a long horizontal flourish extending to the right.

Michael Morrissey  
Executive Director  
Housing Authority of the City of Yuma  
420 South Madison Avenue, Yuma, AZ 85364  
(928) 782-3823 x.128  
[www.hacy.org](http://www.hacy.org)

DOUGLAS A. DUCEY  
Governor



THOMAS M. SIMPLOT  
Director

**STATE OF ARIZONA  
DEPARTMENT OF HOUSING**

1110 WEST WASHINGTON, SUITE 280  
PHOENIX, ARIZONA 85007

(602) 771-1000 WWW.AZHOUSING.GOV  
FAX: 602-771-1002

October 11, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Yavapai County in Arizona.

The Arizona Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCOC) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with Catholic Charities (the Local Coalition/Continuum to End Homelessness-LCEH) for Yavapai County in the AZBOSCOC and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.

*The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or (602-771-1000 or 602-771-1001 TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY*

In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Yavapai County LCEH continues implementation of the AZBOSCOG Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me [greg.cooper@azhousing.gov](mailto:greg.cooper@azhousing.gov) or 602-689-6840 if any additional information is required.

Sincerely,



# HOUSING AUTHORITY OF THE CITY OF YUMA

420 S. Madison Avenue • Yuma, Arizona 85364

Telephone: (928) 782-3823

[www.hacy.org](http://www.hacy.org)



*Michael Morrissey*  
*Executive Director*

**Fax Numbers:**  
Programs (928) 343-2595  
Administration (928) 373-0399

September 28, 2022

Mr. David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear Mr. Bridge

The purpose of this letter of commitment is to align to the requirements in Continuum of Care Supplemental to Address Unsheltered and Rural Homelessness FR-6500-N-25S issued by the Department of Housing and Urban Development in July 2022.

As indicated in the NOFO, new incremental voucher assistance (Stability Vouchers) may become available for Yuma County in Arizona.

The Yuma Public Housing Authority (PHA) makes the following commitments if Stability Vouchers are awarded:

- Stability Vouchers awarded will be paired with Arizona Balance of State Continuum of Care (AZBOSCO) supportive services to assist individuals experiencing homelessness to become housed and access resources and services which will contribute to the household's stability and self-sufficiency.
- The PHA will work with The Yuma Coalition to End Homelessness (the Local Coalition/Continuum to End Homelessness-LCEH) for Yuma county in the AZBOSCO and with other stakeholders in the community to develop a prioritization plan (through Coordinated Entry) for a potential allocation of Stability Vouchers. The PHA and LCEH will work together to develop procedures for preference for general admission for individuals and families experiencing homelessness, at risk of homelessness, or fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking.


In implementing the activities outlined in this letter of commitment, there will be compliance, and promotion of equal housing choice for all prospective residents regardless of race, ethnicity, color, religion, sex, sexual orientation, gender identity, non-binary, disability, familial status, national origin, and/or limited English proficiency. As the Yuma Coalition to End Homeless continues implementation of the AZBOSCO Social Justice and Racial Equity Initiative, policies and procedures implemented will ensure that referrals provided are driven by social justice and racial equity.

The PHA and LCEH agree to meet at least quarterly to assess progress related to the use of the Stability Vouchers including:

1. Establish protocols for providing tenant-based vouchers to allow supportive housing tenants to "move on" when the tenant no longer needs supportive housing to live stably in permanent housing and chooses to live elsewhere.
2. Design a reporting system to evaluate the outcomes/
3. Perform adjustments based on needs of people experiencing homelessness, resource utilization and availability, and supportive housing gaps.

Please contact me at 928-289-4617 if any additional information is required.

Respectfully,



Kimberly Salazar  
Public Housing Director

**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**P-3. Leveraging Healthcare Resources  
New PSH/RRH Projects**

**The AZBOSCOG Consolidated Application includes two proposed permanent housing projects. Each has a healthcare leveraging letter.**

- Horizon Human Services—PSH Globe(Gila County)**
- Community Bridges—RRH Santa Cruz County**



Laura Larson-Huffaker, M.C., LPC  
Chief Executive Officer

**Board of  
Directors**

Mike Farber  
President  
Gold Canyon, AZ

Michael Morales  
President-Elect  
Casa Grande, AZ

William Pearlman  
Treasurer  
Mesa, AZ

Elizabeth Burse  
Secretary  
Casa Grande, AZ

Quindia Palmer  
Casa Grande, AZ

Brent Billingsley  
Florence, AZ

Raul Fiveash  
Yuma, AZ

Himanshu Patel  
Florence, AZ

Miguel Arciniega  
Mesa, AZ

Robert Huddleston  
Casa Grande, AZ

Timothy Mechliniski  
Chandler AZ

October 11, 2022

AZ Department of Housing  
ATTN: Special Needs Programs Administrator  
1110 W. Washington, Suite 280  
Phoenix, AZ 85007

Dear Special Needs Program Administrator,

Please accept this letter as a formal letter of commitment to the Arizona Balance of State Continuum of Care project. Horizon Health and Wellness is an established Federally Qualified Health Center located in Pinal County, Arizona. In addition, Horizon has an established outpatient clinic located in Globe Az that provides both substance use and mental health services. These services include individual and group counseling, case management and psychiatric services. Horizon agrees to provide these services to the participants that are housed and receive support services through the Continuum of Care project for the entire time of services – beginning July 2023 and ending June 2026.

The estimated value of this service is \$50,000 per year for a total of \$150,000 for the time services are provided. Please feel free to contact me with any questions at 480-093-0065 or by email at [Laura.Larson@hhwaz.org](mailto:Laura.Larson@hhwaz.org)

Sincerely,

A handwritten signature in black ink that reads "Laura Larson-Huffaker". The signature is written in a cursive style.

Laura Larson-Huffaker, CEO



October 13, 2022

U.S. Department of Housing and Urban Development  
One Sansome Street  
3<sup>rd</sup> Floor, Suite 1200  
San Francisco, CA 94104

Re: Formal Leveraged Healthcare Agreement (CBI Santa Cruz RRH)

To Whom It May Concern:

Community Bridges, Inc. (CBI) is a substance abuse treatment and recovery provider, and as such, provides comprehensive behavioral health and substance abuse treatment services for persons served through our organization's programs. This letter provides written confirmation that CBI will provide access to treatment and recovery services for all program participants who qualify and choose those services.

Substance abuse treatment services will not be funded with CoC Program funds and will be made available to all CBI Santa Cruz RRH project participants with a clinical need for treatment services (i.e. who qualify) and who choose to participate in those services on a voluntary basis. Estimated value of substance abuse treatment services are approximately \$667.75 per person who chooses to participate in such services and is valued based upon current Arizona Healthcare Cost Containment System reimbursement rates. The actual cash value of this commitment will depend on the number of participants who choose to participate in services and the severity of clinical need.

As stipulated in the Supplemental NOFO to Address Unsheltered and Rural Homelessness (FR-6500-N-25S), eligibility for the leveraged healthcare services committed above will comply with HUD program eligibility and fair housing requirements and will not be restricted by availability of insurance coverage or other any requirements of CBI as the health care service provider beyond verification of clinical appropriateness of substance abuse treatment and recovery services.

This commitment is valid for a period of three years beginning July 1, 2023, or the date of program performance period start if amended by HUD.

Respectfully,

John Hogeboom  
President/CEO  
Community Bridges, Inc.

Community Bridges, Inc. | 1855 W. Baseline Road, Suite 101 | Mesa, AZ 85202

Phone: 480.831.7566 | Fax: 480.831.7563 | TTY: 480.962.7711 | [communitybridgesAZ.org](http://communitybridgesAZ.org)



**Arizona Department of Housing  
Collaborative Applicant and United Funding Agency  
For  
Arizona Balance of State Continuum of Care  
AZ-500  
Attachments in Response to  
FR-6500-N-25S-CoC  
Supplemental to Address Unsheltered and Rural Homelessness  
NOFO FY 2022**

**P-9c. Lived Experience Support Letter**

**The AZBOSCOC currently has one member on the Governance Advisory Board with lived experience. In development of the strategic plan for this NOFO, the AZBOSCOC Local Coalitions/Continuums to End Homelessness (LCEH) each developed a local action plan that informed the overall AZBOSCOC plan.**

**The letters attached are from individuals who participated in the LCEH action plan development.**

September 8, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Cochise County which are a part of the LCEH and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as street outreach. GNA is the only place in Cochise County that does this. It gives us the opportunity to go out in the field and collaborate with the homeless community and provide them with what they might need. This includes food, sleeping bags, and getting them signed up for housing by doing a ViSpdat to see how vulnerable they are. The Move-On strategy has also been a big help in preventing homelessness and helping displaced families acquire housing quickly. The emergency housing voucher funds have been a huge help. From personal experience at my job those two services have been great to have as part of the plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties: Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,

Kyle Allen

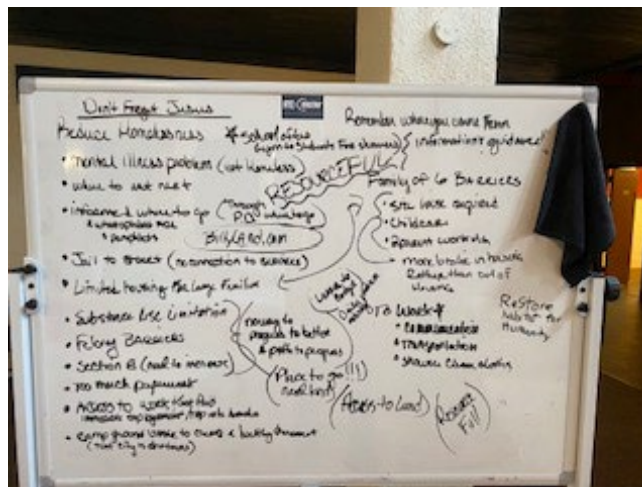
A handwritten signature in black ink, appearing to read 'Kyle Allen', written in a cursive style.

## August 11, 2022 Homeless Lived Experience Meeting @ REcenter

Nine individuals with lived experience participated in our planning template meeting. Of these participants, two were families (one of 5 children and the other with 3) both these families are currently living in their cars. One of the families has an adult sister living with them who also participated in our meeting. Another individual is living in a tent behind Circle K, one on the street, and another was recently put in a motel

We provided breakfast burritos and coffee at the REcenter to engage those with lived experiences in developing this plan. At this lived experience planning session, we discussed with the participants why individuals are homeless the provided the following information:

- Mental health (the #1 reason and thought that fixing this could fix homelessness)
- Not having a path to housing when released from jail.



Not enough inventory · Having a felony makes it impossible to find housing. Substance use creates a lack of motivation and housing obtainment · Too much paperwork is overwhelming and hard to understand · Too busy trying to find where their next meal is coming from to think about housing Next, we discussed what barriers our participants see in obtaining housing. · One participant said, and I quote. "I am more broke in housing than I am homeless." This individual referred to the fact that both parents would work to pay for housing and childcare and could not afford anything else. This participant said, "Plus, without communication, transportation, and a shower, who would like higher me?" · Another individual explained that they couldn't stay in one place long enough to build a life and that they could only stay in the campground up to 16 days and then have to move to another and could not go back to the previous campground for 14 days. Other barriers included · No resources and info · Police are not empathetic or helpful · No place to build a life Next, we discussed what strategies the participants thought would help solve homelessness:

- Access to work immediately (they wanted to see resource centers help promote that individuals utilizing the center could work. The employer needs only to drive up and ask whos ready to work for the day).
- Turn the current campground into permanent homeless parking so they can build their own homes or have an area where they can make themselves a house out of whatever they can find. One person stated, "Tent City is a dream."
- Give homeless people land at least access to it. Billyland.com is a site where they can get cheap land out in the middle of nowhere, and then they could save

## August 11, 2022 Homeless Lived Experience Meeting @ REcenter

up and build a place with whatever they can find or afford. In summary the conversation with our lived experience partners was very engaging and informative. Individuals with long-termed lived experience are incredibly resourceful. Whether or not they have transportation, they are always on the move, and if they have

transportation, they do not mind living in their vehicle. In fact, one of the families has eight people living in a suburban. All participants are looking for a permanent place they can build a home, and it doesn't necessarily need to be a house, just a piece of land that is theirs. This way, they wouldn't be pushed out every two weeks and could start saving up to develop it. All participants agreed that a strategy to address homelessness would be to create a tent city where homeless people could live or give them the land, they could develop themselves. In closing, this input as was extremely valuable, and it has been incorporated it into our strategies as an LCEH.

September 12, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Gila County, which is a part of the Gila County Homeless Task Force and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as

- Providing additional equitable outreach throughout Gila County
- Additional funding for eviction prevention and short-term emergency lodging/motel vouchers to address service gaps

became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,



Timothy Gonzales

For the Gila County Homeless Task Force

September 13, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

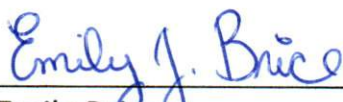
The purpose of this letter is to confirm that I was involved in the development of the action plan for Gila County, which is a part of the Gila County Homeless Task Force and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as

- Providing additional equitable outreach throughout Gila County
- Additional funding for eviction prevention and short-term emergency lodging/motel vouchers to address service gaps

became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,

  
\_\_\_\_\_  
Emily Brice

  
\_\_\_\_\_  
Skyler Brice  
For the Gila County Homeless Task Force

September 22, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Yuma County which are a part of the Yuma Coalition to End Homelessness and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as

- Mental health coordination
- Case management
- Follow up services
- Coordination with the police regarding homelessness

that became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

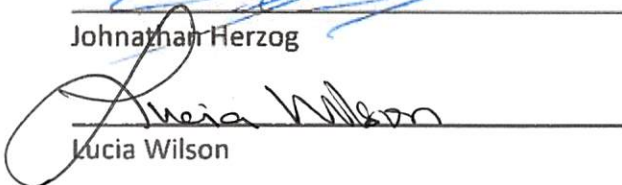
Sincerely,



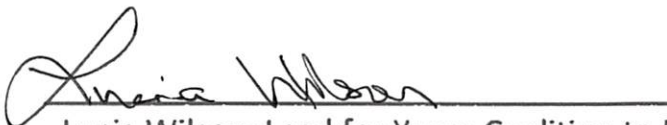
Amber Herzog



Johnathan Herzog



Lucia Wilson



Lucia Wilson; Lead for Yuma Coalition to End Homelessness



October 17, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Cochise and Santa Cruz Counties which are a part of the Santa Cruz Coalition to end Homelessness and the Cochise County Coalition to end Homelessness and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as (provide examples of the services that were included in the Local Coalition/Continuum to End Homelessness (LCEH) action plan.)

- Use of Coordinated Entry & HMIS
- Low Barrier Shelters

that became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,

This needs to be signed by the members of your lived expertise committee/representation

Patricia Scott-Lopez  
*Patricia Scott-Lopez* 9/13/2022



September 28, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

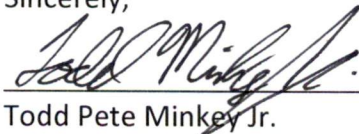
The purpose of this letter is to confirm that I was involved in the development of the action plan for La Paz County which are a part of the La Paz County Coalition to End Homelessness and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as (provide examples of the services that were included in the Local Coalition/Continuum to End Homelessness (LCEH) action plan.)

- Trauma Informed Webinars
- Expand Veteran and Special Population Services

that became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,



---

Todd Pete Minkey Jr.



September 13, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Cochise, Pinal, and Santa Cruz Counties which are a part of the Pinal County Local Coalition to End Homelessness, Santa Cruz Coalition to End Homelessness, and the Cochise County Coalition to End Homelessness, and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as

- Development of the Continuums
- Establishing all required efforts (Case Conferencing, Coordinated Entry, Outreach, etc.)
- Development and implementation of the move on strategy.

that became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,

This needs to be signed by the members of your lived expertise committee/representation

  
Terrance R Watkins

October 18, 2022

David Bridge  
Special Needs Administrator  
Arizona Department of Housing  
1110 W Washington St, #280  
Phoenix, AZ 85007

Dear David:

The purpose of this letter is to confirm that I was involved in the development of the action plan for Pinal County which are a part of the Pinal County Local Coalition to End Homelessness and is included in the Arizona Balance of State Continuum of Care.

Based on my experience with the services available for persons experiencing homelessness, activities such as

- Shelter engagement in Maricopa County (Personal Experience)
- Coordinated Entry Case Conferencing (Professional Experience)
- Point In Time Count (Professional Experience)
- AHCCCS Housing Program application, screening, and training (Professional Experience)
- VI-SPDAT training and screening (Professional Experience)
- Housing Navigation (Professional Experience)
- Landlord engagement/mitigation (Professional Experience)
- Criminal Justice housing navigation (Professional Experience)
- Emergency Solutions Grant (Professional Experience)
- VASH (Professional Experience)
- HCV (Professional Experience)
- Permanent Supportive Housing Services delivery (Professional Experience)
- Housing Navigation and screening for SMI population (Professional Experience)
- TLP screening and referral process (Professional Experience)

that became part of the overall plan for the Arizona Balance of State Continuum of Care. The overall plan includes information from the LCEHs and was developed for the entire geographic area of the CoC including the following counties Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Sincerely,  
Cinda Thorne

*Cinda Thorne*

---

Type name here

For the –Put the LCEH name here

\_Pinal County LCEH\_\_\_\_\_