Before Starting the Project Listings for the CoC Priority Listing

The CoC Consolidated Application requires TWO submissions. Both this Project Priority Listing AND the CoC Application MUST be completed and submitted prior to the CoC Program Competition submission deadline stated in the NOFO.

The CoC Priority Listing includes:
- Reallocation forms – must be completed if the CoC is reallocating eligible renewal projects to create new projects or if a project applicant will transition from an existing component to an eligible new component.
- Project Listings:

- New;
- Renewal;
- UFA Costs;
- CoC Planning;
- YHPD Renewal; and
- YHDP Replacement.
- Attachment Requirement

- HUD-2991, Certification of Consistency with the Consolidated Plan – Collaborative Applicants must attach an accurately completed, signed, and dated HUD-2991.

Things to Remember:
- New and Renewal Project Listings – all project applications must be reviewed, approved and ranked, or rejected based on the local CoC competition process.
- Project applications on the following Project Listings must be approved, they are not ranked per the FY 2021 CoC Program Competition NOFO:

- UFA Costs Project Listing;
- CoC planning Project Listing;
- YHPD Renewal Project Listing; and
- YHDP Replacement Project Listing.
- Collaborative Applicants are responsible for ensuring all project applications accurately appear on the Project Listings and there are no project applications missing from one or more Project Listings.
- For each project application rejected by the CoC the Collaborative Applicant must select the reason for the rejection from the dropdown provided.
- If the Collaborative Applicant needs to amend a project application for any reason, the Collaborative Applicant MUST ensure the amended project is returned to the applicable Project Listing AND ranked BEFORE submitting the CoC Priority Listing to HUD in e-snaps.

Additional training resources are available online on HUD's website.
https://www.hud.gov/program_offices/comm_planning/coc/competition

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this form, please reference the FY 2021 CoC Priority Listing Detailed Instructions and FY 2021 CoC Priority Listing Navigational Guide on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition.

Collaborative Applicant Name: Arizona Department of Housing

2. Reallocation

Instructions:

For guidance on completing this form, please reference the FY 2021 CoC Priority Listing Detailed Instructions and FY 2021 CoC Priority Listing Navigational Guide on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition.

2-1. Is the CoC reallocating funds from one or more eligible renewal grant(s) that will expire in calendar year 2022 into one or more new projects?	No

Continuum of Care (CoC) New Project Listing

Instructions:

Prior to starting the New Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all new project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the New Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps. https://www.hud.gov/program_offices/comm_planning/coc/competition.

Project Name	Date Submitted	Comp Type	Applicant Name	Budget Amount	Grant Term	Rank	PH/Realloc	PSH/RRH	Expansion
CBI Gila PSH Expa...	2021-10-26 13:41:...	PH	Arizona Departmen...	$118,000	1 Year	E21	PH Bonus	PSH	Yes
Cochise County RR...	2021-10-26 14:10:...	PH	Arizona Departmen...	$118,000	1 Year	DE20	DV Bonus	RRH	Yes
DV Bonus Dreamcat...	2021-10-27 21:52:...	PH	Arizona Departmen...	$236,030	1 Year	D22	DV Bonus	RRH	
Sycamore Canyon E...	2021-10-28 21:33:...	PH	Arizona Departmen...	$118,000	1 Year	E23	PH Bonus	PSH	Yes
Skypointe RRH DV ...	2021-10-28 21:49:...	PH	Arizona Departmen...	$321,963	1 Year	DE24	DV Bonus	RRH	Yes

Continuum of Care (CoC) Renewal Project Listing

Instructions:

Prior to starting the Renewal Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all renewal project applications submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes based upon the number of renewal projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Renewal Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

The Collaborative Applicant certifies that there is a demonstrated need for all renewal permanent supportive housing and rapid re-housing projects listed on the Renewal Project Listing.	X
The Collaborative Applicant certifies all renewal permanent supportive housing and rapid rehousing projects listed on the Renewal Project Listing comply with program requirements and appropriate standards of quality and habitability.	X
The Collaborative Applicant does not have any renewal permanent supportive housing or rapid re-housing renewal projects.	

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Rank	PSH/RRH	Comp Type	Consolidation Type	Expansion Type
New Start Housing...	2021-10-21 15:44:...	1 Year	Arizona Departmen...	$227,180	16	PSH	PH		
Permanent Housing...	2021-10-23 20:26:...	1 Year	Arizona Departmen...	$804,310	11	PSH	PH		
Coordinated Entry...	2021-10-23 18:07:...	1 Year	Arizona Departmen...	$28,622	2		SSO		

KAAP DV Bonus RRH	2021-10-23 21:04:...	1 Year	Arizona Departmen...	$208,173	10	RRH	PH		
Casas Primeras	2021-10-24 14:54:...	1 Year	Arizona Departmen...	$184,866	13	PSH	PH		
SPC Rural	2021-10-24 15:18:...	1 Year	Arizona Departmen...	$439,193	12	PSH	PH		
Arizona Veterans ...	2021-10-24 17:46:...	1 Year	Arizona Departmen...	$368,979	6		Joint TH & PH-RRH		
Victory Place Con...	2021-10-24 18:17:...	1 Year	Arizona Departmen...	$172,606	17	PSH	PH		
Little Colorado H...	2021-10-24 20:19:...	1 Year	Arizona Departmen...	$91,226	15	PSH	PH		
Good Shepherd Sup...	2021-10-24 20:56:...	1 Year	Arizona Departmen...	$50,280	14	PSH	PH		
Against Abuse DV RRH	2021-10-25 12:51:...	1 Year	Arizona Departmen...	$221,997	8	RRH	PH		
Mohave County PSH...	2021-10-25 13:07:...	1 Year	Arizona Departmen...	$189,345	19	PSH	PH		
Mohave County Per...	2021-10-25 12:59:...	1 Year	Arizona Departmen...	$233,646	5	PSH	PH		
Cochise County RRH	2021-10-25 22:14:...	1 Year	Arizona Departmen...	$133,607	E18	RRH	PH		Expansion
CBI Gila County PSH	2021-10-25 20:34:...	1 Year	Arizona Departmen...	$105,130	E9	PSH	PH		Expansion
Catholic Charitie...	2021-10-27 23:17:...	1 Year	Arizona Departmen...	$142,922	E7	RRH	PH		Expansion
Northern Sky Cons...	2021-10-27 23:06:...	1 Year	Arizona Departmen...	$517,752	3	PSH	PH		
Sycamore Canyon C...	2021-10-28 20:30:...	1 Year	Arizona Departmen...	$387,623	E4	PSH	PH		Expansion
HMIS Project	2021-10-28 20:46:...	1 Year	Arizona Departmen...	$213,140	1		HMIS		

Continuum of Care (CoC) UFA Costs Project Listing

Instructions:

Prior to starting the CoC UFA Costs Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide, available on HUD's website.

To upload the UFA Costs project application submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes while the project is located in the e-snaps system. You may update each of the Project Listings simultaneously. To review the UFA Costs Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If you identify errors in the project application, you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Only one UFA Costs project application can be submitted and only by the Collaborative Applicant designated by HUD as UFA (UFA designation was determined during the FY 2021 CoC Registration process) and must match the Collaborative Applicant information on the CoC Applicant Profile.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Accepted?
ADOH UFA Costs Pr...	2021-11-08 21:05:...	1 Year	Arizona Departmen...	$141,618	Yes

Continuum of Care (CoC) Planning Project Listing

Instructions:

Prior to starting the CoC Planning Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload the CoC planning project application submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes while the project is located in the e-snaps system. You may update each of the Project Listings simultaneously. To review the CoC Planning Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If you identify errors in the project application, you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

Only one CoC planning project application can be submitted and only by the Collaborative Applicant designated by the CoC which must match the Collaborative Applicant information on the CoC Applicant Profile.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Accepted?
AZBOSCOC Planning...	2021-11-08 21:10:...	1 Year	Arizona Departmen...	$141,618	Yes

Continuum of Care (CoC) YHDP Renewal Project Listing

Instructions:

Prior to starting the YHDP Renewal Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all YHDP renewal project applications submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes based upon the number of YHDP renewal and replacement projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the YHDP Renewal Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

The Collaborative Applicant certifies that there is a demonstrated need for all renewal permanent supportive housing and rapid rehousing projects listed on the Renewal Project Listing.	
The Collaborative Applicant certifies all renewal permanent supportive housing and rapid rehousing projects listed on the Renewal Project Listing comply with program requirements and appropriate standards of quality and habitability.	
The Collaborative Applicant does not have any renewal permanent supportive housing or rapid rehousing renewal projects.	X

Project Name	Date Submitted	Applicant Name	Budget Amount	Comp Type	Grant Term	Accepted ?	PSH/RRH	Consolidation Type
This list contains no items								

Continuum of Care (CoC) YHDP Replacement Project Listing

Instructions:

Prior to starting the YHDP Replacement Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all YHDP replacement project applications submitted to this Project Listing, click the ""Update List"" button. This process may take a few minutes based upon the number of YHDP replacement projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the YHDP Replacement Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

Project Name	Date Submitted	Applicant Name	Budget Amount	Comp Type	Grant Term	Accepted?
This list contains no items						

Funding Summary

Instructions

This page provides the total budget summaries for each of the project listings after the you approved, ranked (New and Renewal Project Listings only), or rejected project applications. You must review this page to ensure the totals for each of the categories is accurate. The "Total CoC Request" indicates the total funding request amount your CoC's Collaborative Applicant will submit to HUD for funding consideration. As stated previously, only 1 UFA Cost project application (for UFA designated Collaborative Applicants only) and only 1 CoC Planning project application can be submitted and only the Collaborative Applicant designated by the CoC is eligible to request these funds.

Title	Total Amount
Renewal Amount	$4,720,597
New Amount	$911,993
CoC Planning Amount	$141,618
UFA Costs Amount	$141,618
YHDP Amount	$0
Rejected Amount	$0
TOTAL CoC REQUEST	$5,915,826

Attachments

Document Type	Required?	Document Description	Date Attached
Certification of Consistency with the Consolidated Plan (HUD-2991)	Yes	ADOH Certificatio...	11/02/2021
FY 2021 Rank Tool (optional)	No	Renewal and Bonus...	11/08/2021
Other	No		
Other	No		

Attachment Details

Document Description: ADOH Certification of Consistency with Consolidated Plan

Attachment Details

Document Description: Renewal and Bonus Scoring Matrices

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

WARNING: The FY2021 CoC Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

WARNING: The FY2021 CoC Consolidated Application requires 2 submissions. Both this Project Priority Listing AND the CoC Consolidated Application MUST be submitted.

Page	Last Updated
Before Starting	No Input Required
1A. Identification	08/25/2021
2. Reallocation	10/23/2021
5A. CoC New Project Listing	11/02/2021
5B. CoC Renewal Project Listing	11/02/2021
5C. UFA Costs Project Listing	11/08/2021
5D. CoC Planning Project Listing	11/08/2021
5E. YHDP Renewal	No Input Required
5F. YHDP Replace	No Input Required
Funding Summary	No Input Required

Attachments	11/08/2021
Submission Summary	No Input Required

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Arizona Department of Housing

Project Name: AZ Balance of State Continuum of Care Renewal and Bonus Projects
See attached list

Location of the Project: BOS geographic area: including Apache, Cochise, Coconino, Gila Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai and Yuma Counties

Name of Certifying Jurisdiction: State of Arizona—Arizona Department of Housing

Certifying Official of the Jurisdiction Name: Ruby Dhillon-Williams

Title: Assistant Deputy Director of Housing and Community Development

Signature:

Date: 10/26/2021

Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

Privacy Act Statement. This form does not collect SSN information. The Department of Housing and Urban Development (HUD) is authorized to collect all the information required by this form under 24 CFR part 91, 24 CFR Part 578, and is authorized by the McKinney-Vento Act, as amended by S. 896 The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 (42 U.S.C. 11371 et seq.).

HUD considers the completion of this form, including the local jurisdiction(s) authorizing official's signature, as confirmation the project application(s) proposed activities submitted to HUD in the CoC Program Competition are consistent with the jurisdiction's Consolidated Plan and, if the project applicant is a state or unit of local government, that the jurisdiction is following its Consolidated Plan per the requirement of 24 CFR part 91. Failure to either submit one form per project or one form with a listing of project information for each field (i.e., name of applicant, name of project, location of project) will result in a technical deficiency notification that must be corrected within the number of days designated by HUD, and further failure to provide missing or incomplete information will result in project application removal from the review process and rejection in the competitive process.

Arizona Department of Housing as
United Funding Agency and Collaborative Applicant
Arizona Balance of State Continuum of Care (AZBOSCOC)
2021 Projects included in Collaborative Application

The Arizona Department of Housing completes a consolidated plan for the entirety of Arizona. In addition, some of the AZBOSCOC projects are located in areas that complete a local jurisdiction consolidated plan. This packet includes both the statewide certifications and the local jurisdiction certifications.

Agency	Project Name	Renewal or Bonus	County	Location	Jurisdiction of local certifications if applicable
Achieve Human Services	Perm Housing Yuma Consolidated	Renewal	Yuma and La Paz	Scattered Site	NA
Against Abuse	Against Abuse DV RRH	Renewal	Pinal	Scattered Site	Casa Grande Pinal County
Community Bridges, Inc. (CBI)	Cochise County RRH	Renewal	Cochise	Scattered Sites	Sierra Vista Douglas
Community Bridges, Inc., (CBI)	Cochise County RRH DV Expansion with Gila	DV-Bonus	Cochise and Gila	Scattered Sites	Sierra Vista Douglas
Community Bridges, Inc., (CBI)	CBI Gila County PSH	Renewal	Gila	Scattered Site	NA
Community Bridges, Inc., (CBI)	CBI Gila County PSH Expansion	CoC Bonus	Gila	Scattered Site	NA
Catholic Charities Community Service (CCCS)	Northern Sky Consolidated	Renewal	Coconino	Scattered Site	Flagstaff
Catholic Charities Community Service (CCCS)	Catholic Charities Skypointe Consolidated	Renewal	Coconino	Scattered Site	Flagstaff
Catholic Charities Community Service (CCCS)	Catholic Charities Skypointe DV Expansion	DV Bonus	Coconino, Apache, Navajo, Mohave, Yavapai	Scattered Site	Flagstaff
Catholic Charities Community Service (CCCS)	Sycamore Canyon Consolidated	Renewal	Coconino and Yavapai	Scattered Site	Flagstaff
Catholic Charities Community Service (CCCS)	Sycamore Canyon Expansion	CoC Bonus	Coconino, Mohave, Apache, Navajo	Scattered Site	Flagstaff
Catholic Charities Community Service (CCCS)	Northern Sky Consolidated	Renewal	Coconino	Scattered Site	Flagstaff
CPSA	Casa Primeras	Renewal	Cochise, Santa Cruz, Graham, Greenlee	Scattered Site	Sierra Vista Douglas

Agency	Project Name	Renewal or Bonus	County	Location	Jurisdiction of local certifications if applicable
CPSA	SPC Rural	Renewal	Cochise, Santa Cruz, Graham, Greenlee	Scattered Site	Sierra Vista Douglas
Kingman Aid to Abused People (KAAP)	KAAP DV Bonus RRH	Renewal	Mohave	Scattered Site	NA
Mohave County	Mohave County PSH 2011 Fresh Start	Renewal	Mohave	Scattered Site	NA
Mohave County Old Concho Community Assistance Center (OCCAC)	Bridging Northern Arizona	Renewal	Mohave, Apache, Navajo	Scattered Site	NA
Old Concho Community Assistance Center (OCCAC)	Little Colorado Housing Program	Renewal	Apache	Scattered Site	NA
Old Concho Community Assistance Center (OCCAC)	New Start Housing Program	Renewal	Navajo	Scattered Site	NA
Old Concho Community Assistance Center (OCCAC)	Good Shepherd Support Housing	Renewal	Navajo	Scattered Site	NA
United States Veterans Initiative	Victory Place Consolidated	Renewal	Yavapai	323 Pleasant St., Prescott, AZ 86301 218 S. McCormick St., Prescott, AZ 86301 333 S. Alarcon, Prescott, AZ 86303 1040 Whipple St., Prescott, AZ 86305	Prescott
United States Veterans Initiative	Veterans In Progress	Renewal	Yavapai	1040 Whipple St., Prescott, AZ 86305 and Scattered Site	Prescott
Arizona Department of Housing	HMIS Project	Renewal	All 13 counties in BOS	NA	NA
Arizona Department of Housing	CE Hotline	Renewal	Graham, Greenlee, Gila, Santa Cruz	NA	NA
CAHRA	DV Bonus Dreamcatcher	DV Bonus	Pinal	Scattered Site	Casa Grande Pinal

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Against Abuse, Inc.

Project Name: Rapid Rehousing

Location of the Project: PO Box 10733, Casa Grande, AZ 85130

Name of Certifying Jurisdiction: Pinal County

Certifying Official of the Jurisdiction Name: Heather Patel

Title: Grants Administrator

Signature:

Date: 10/12/2021

Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

Privacy Act Statement. This form does not collect SSN information. The Department of Housing and Urban Development (HUD) is authorized to collect all the information required by this form under 24 CFR part 91, 24 CFR Part 578, and is authorized by the McKinney-Vento Act, as amended by S. 896 The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 (42 U.S.C. 11371 et seq.).

HUD considers the completion of this form, including the local jurisdiction(s) authorizing official's signature, as confirmation the project application(s) proposed activities submitted to HUD in the CoC Program Competition are consistent with the jurisdiction's Consolidated Plan and, if the project applicant is a state or unit of local government, that the jurisdiction is following its Consolidated Plan per the requirement of 24 CFR part 91. Failure to either submit one form per project or one form with a listing of project information for each field (i.e., name of applicant, name of project, location of project) will result in a technical deficiency notification that must be corrected within the number of days designated by HUD, and further failure to provide missing or incomplete information will result in project application removal from the review process and rejection in the competitive process.

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Against Abuse, Inc.

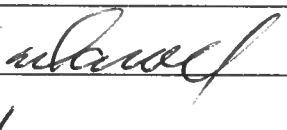
Project Name: Rapid Rehousing

Location of the Project: Pinal County/Casa Grande

Name of Certifying Jurisdiction: City of Casa Grande

Certifying Official of the Jurisdiction Name: Craig McFarland

Title: Mayor

Signature: 

Date: 10-19-21

Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

Privacy Act Statement. This form does not collect SSN information. The Department of Housing and Urban Development (HUD) is authorized to collect all the information required by this form under 24 CFR part 91, 24 CFR Part 578, and is authorized by the McKinney-Vento Act, as amended by S. 896 The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 (42 U.S.C. 11371 et seq.).

HUD considers the completion of this form, including the local jurisdiction(s) authorizing official's signature, as confirmation the project application(s) proposed activities submitted to HUD in the CoC Program Competition are consistent with the jurisdiction's Consolidated Plan and, if the project applicant is a state or unit of local government, that the jurisdiction is following its Consolidated Plan per the requirement of 24 CFR part 91. Failure to either submit one form per project or one form with a listing of project information for each field (i.e., name of applicant, name of project, location of project) will result in a technical deficiency notification that must be corrected within the number of days designated by HUD, and further failure to provide missing or incomplete information will result in project application removal from the review process and rejection in the competitive process.

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan.

(Type or clearly print the following information:)

Applicant Name: Community Bridges, Inc.

Project Name: Cochise Rapid Re-Housing

Location of the Project: Cochise County

Name of the Federal Program to which the applicant is applying: HUD Balance of State CoC NOFO 2021

Name of Certifying Jurisdiction: City of Douglas

Certifying Official of the Jurisdiction Name: Xenia Gonzalez

Title: Housing Manager

Signature: Xenia Gonzalez

Date: 09/07/2021

OMB Approval No. 2506-0112 (Exp. 6/30/2017)

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan.

(Type or clearly print the following information:)

Applicant Name: Community Bridges, Inc.

Project Name: Cochise Rapid Re-Housing

Location of the Project: Cochise County

Name of the Federal Program to which the applicant is applying: HUD Balance of State CoC NOFO 2021

Name of Certifying Jurisdiction: City of Sierra Vista

Certifying Official of the Jurisdiction Name:

Title: City Manager

Signature:

Date: 9/27/21

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Consolidated Plan.

(Type or clearly print the following information:)

Applicant Name: Catholic Charities Community Services, Inc

Project Name: See attached list of programs

Location of the Project: Scattered Site apartment rentals throught the City of Flagstaff for individuals and families who are experiencing homelessness and have a HUD qualifying disability.

Name of the Federal Program to which the applicant is applying: McKinney Vento-HUD COC

Name of Certifying Jurisdiction: City of Flagstaff

Certifying Official of the Jurisdiction Name: Greg Clifton

Title: City Manager

Signature: Greg Clifton 2021.10.13 18:06:59 -07'00'

Date: 10/13/2021

Project List for Certification of Consistency:

Northern Sky Consolidated
Sycamore Canyon Consolidated
Skypointe Consolidated
Skypointe RRH DV Bonus Expansion 2021
Sycamore Canyon Expansion 2021

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Community Partnership of Southern Arizona

Project Name: Shelter Plus Care- Rural/ Casas Primeras

Location of the Project: Cochise County

Name of Certifying Jurisdiction: City of Sierra Vista

Certifying Official of the Jurisdiction Name: Anita M. Bacca

Title: Director, Housing Authority of Cochise County

Signature: Anita M. Bacca

Date: October 15, 2021

Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

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Instructions for completing the HUD-2991, Certification of Consistency with the Consolidated Plan

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Completed by the CoC's Collaborative Applicant:

Applicant Name. Enter the name of the project applicant's organization.

Project Name. Enter the name of the project application that will be submitted to HUD in the Continuum of Care Program Competition.

Location of the Project. Enter the physical address of the project; however, if the project is designated as a domestic violence project, enter a P.O. Box or address of the main administrative office provided it is not the same address as the project.

Name of Certifying Jurisdiction. Enter the name of jurisdiction that will review the project information and certify consistency with the Consolidated Plan (e.g., City of..., County, State).

Must be completed by the certifying jurisdiction.

Certifying Official of the Jurisdiction. Enter the name of the official who will sign the form.

Title. Enter the official title of the certifying official (e.g., mayor, county judge, state official).

Signature. The certifying official is to sign the form.

Date. Enter the date the certifying official signs the form.

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Community Partnership of Southern Arizona

Project Name: Shelter Plus Care- Rural/ Casas Primeras

Location of the Project: Cochise County

Name of Certifying Jurisdiction: City of Douglas Housing Authority

Certifying Official of the Jurisdiction Name: Xenia Gonzalez

Title: Housing Manager

Signature: Xenia Gonzalez

Date: October 13, 2021

Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

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OMB Approval No. 2506-0112 (Exp. 6/30/2017)

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

I certify that the proposed activities/projects in the application are consistent with the jurisdiction's current, approved Con solidated Plan.

(Type or clearly print the following information:)

Applicant Name: Community Bridges, Inc.

Project Name: Cochise Rapid Re-Housing

Location of the Project: Cochise County

Name of the Federal Program to which the applicant is applying: HUD Balance of State CoC NOFO 2021

Name of Certifying Jurisdiction: City of Sierra Vista

Certifying Official of the Jurisdiction Name:

Title: City Manager

Signature:

Date: 9/27/21

Certification of Consistency with the Consolidated Plan

U.S. Department of Housing and Urban Development

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(Type or clearly print the following information:)

Applicant Name: Community Bridges, Inc.

Project Name: Cochise Rapid Re-Housing

Location of the Project: Cochise County

Name of the Federal Program to which the applicant is applying: HUD Balance of State CoC NOFO 2021

Name of Certifying Jurisdiction: City of Douglas

Certifying Official of the Jurisdiction Name: Xenia Gonzalez

Title: Housing Manager

Signature: Xenia Gonzalez

Date: 09/07/2021

U.S. Department of Housing and Urban Development

Certification of Consistency Plan with the Consolidated Plan for the Continuum of Care Program Competition

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: United States Veterans Initiative

Project Name: Veterans In Progress

Location of the Project: 1040 Whipple St., Prescott, AZ 86305

Name of Certifying Jurisdiction: City of Prescott

Certifying Official of the Jurisdiction Name: Michelle Chavez

Title: CDBG Coordinator

Signature: Michelle Chavez

Date: 10/04/21

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Applicant Name: United States Veterans Initiative

Project Name: Victory Place Consolidated - Permanent Supportive Housing

Location of the Project: 323 N Pleasant St., Prescott, AZ 86305

Name of Certifying Jurisdiction: City of Prescott

Certifying Official of the Jurisdiction Name: Michelle Chavez

Title: CDBG Coordinator

Signature: Michelle Chavez

Date: 10/04/21

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Applicant Name: Community Action Human Resources Agency

Project Name: DV Bonus Dreamcatcher

Location of the Project: Pinal County, Arizona

Name of Certifying Jurisdiction: Pinal County

Certifying Official of the Jurisdiction Name: Heather Patel

Title: Grants Administrator

Signature: Heather Patel

Date: 10/18/2021

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U.S. Department of Housing and Urban Development

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Applicant Name: Community Action Human Resources Agency

Project Name: DV Bonus Dreamcatcher

Location of the Project: Casa Grande, Arizona

Name of Certifying Jurisdiction: City of Casa Grande

Certifying Official of the Jurisdiction Name: Craig McFarland

Title: Mayor

Signature:

Date: 10-19-21

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Arizona Department of Housing (ADOH)
As Collaborative Applicant and United Funding Agency
For
Arizona Balance of State continuum of Care (AZBOSCOC)
Review and Ranking of Projects

Renewal Projects

1. Scoring Matrix reviewed by independent Workgroup of the Governance Advisory Board and revised as needed.
2. Matrix consists of the following components:
   - Systems Performance Data taken from project level dashboard. https://public.tableau.com/app/profile/crisis.network/viz/HMIS-ProviderPerformanceMonitoringReport-BOS/Story1
   - Five Self Scored questions related to low barrier housing and participation in Local Continuums/Coalitions to End Homelessness
   - Project Monitoring by ADOH Housing Specialists –include financial , audit and agency governance.
   - Bed/Unit Utilization Rate
   - Head of Households—Conditions at Entry
3. Final Scoring Matrix posted on Arizona Department of Housing Website
4. Matrix is completed for each renewal project by CoC Independent Contractor.
5. Each sub-recipient is sent the scoring for each of their renewal projects for review. Sub-recipients can demonstrate that scores need to be changed by use of APR or comparable database.
6. Each project is scored and ranked.
8. Final ranking is posted in compliance with HUD NOFO requirements.

Bonus Projects

1. Bonus Project Scoring Matrix reviewed by independent Bonus Project Workgroup of the Governance Advisory Board and revised as needed.

2. Bonus Project contains the following criteria:
    - participation in LCEH,
    - financial management,
    - organizational management,
    - connections to community resources including mainstream resources,
    - unmet need the project will address (data to show unmet need),
    - permanent housing strategies,
    - social equity and racial justice strategies,
    - supportive services,
    - use of HMIS or comparable database,
    - implementation of low barrier and housing first tenets.
3. Bonus Project Workgroup members score each bonus project submitted.
4. Each applicant makes presentation to the Bonus Project Workgroup.
5. Bonus Project Workgroup considers final scores from matrix and presentation in final ranking of bonus projects.
6. Bonus Project Workgroup makes final recommendations to the Governance Advisory Board.

The Governance Advisory Board in making final recommendations about ranking renewal and bonus projects in Tier 1 and Tier 2 consider the following information:

- final project scores/numerical ranking
- need
- geographic distribution
- the project's impact on filling housing and service gaps in a particular area of the AZBOSCOC
- type of housing
- the ability of projects to continue to operate if scored in both Tier 1 and Tier 2.

The Governance Advisory Board discusses these considerations and makes the final ranking decision.

AZBOSCOC
2021 Renewal Project
Rating and Ranking Criteria Matrix
September 2021

	Criteria	Source of Information	Scale if Applicable	Score
1	Sub recipients demonstrates equity in staff composition	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
2	Acceptable Audit Review	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
3	Agency Leadership Governance Policies	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
4	Request for payment submitted to ADOH on time for the previous twelve (12) months. *(Submitted within 60 days for the previous month*	ADOH Special Needs Monitoring		100% of payment requests submitted on time – 4 pts. 95%-99% of payment requests submitted on time – 2 pts.. <95% of payment requests submitted on time – 0 pts.
5	Documented Match	ADOH Special Needs Monitoring		2020 Match provided-3 pts.. No Match-0 pts.
6	Bed/Unit Utilization Rate	APR	75%-100% 50%-74% 35%-49% Below 34 %	75%-100%-6 pts. 50%-74%- 4 pts. 35%-49%-2 pts. Below 34 %-0 pts.
7	Head of Household has 1 or more conditions at entry	APR	50% or more of head of households had one or more condition	50% or more-5 pts.. 40%-49%-3 pts.. 30-39%=1 pts.. 38% or less—0 pts..

	Criteria	Source of Information	Scale if Applicable	Score
8	Housing First	Self-Scored	The agency's projects accepts. households that □ who have too little or no income. □ active history of substance use. □ have a criminal record excepts. mandated restrictions. □ history of victimization ADD ONE POINT IF ALL CRITERIA met	1-5 points
9	Low Barrier	Self-Scored	2. Give the agency one point for each reason that participants are not terminated from the program ☐We do not terminate for failure to participate in supportive services ☐ We do not terminate for failure to make progress on service plan ☐ We do not terminate for household's loss of income or failure to improve income ☐ We do not terminate for any other activity not covered in lease agreement typically found for unassisted persons. ADD ONE POINT IF ALL BOXES CHECKED (maximum score available is 5)	1-5 points
10	LCEH Participation	Self-Scored And LCEH quarterly report	How many LCEH meetings have you attended since January 1st	75% or more 3pts. 60%-70%-2pts. 50-59% 1 pts.. 49% or less 0 point
11	The agency's most recent Code of Conduct complies with the HUD requirements. (See link at end of table)	Self-Scored		Our Code complies 2 pts. We cannot update our code to comply with the requirements. – 0 pts.
12	HMIS Data Quality at or above 90%	Solari Quarterly Data Report		100%-5 pts. 90-99-4 pts. 89 and below-0

	Criteria	Source of Information	Scale if Applicable	Score
13	Any Income Growth	Solari SPM Dashboard APR		40-50%-5pts.s 30%-39%-4pts.s 20%-29%-3Pts.s 10-19%%-2pts.s Less than 10 %-0pts.s
14	Earned Income Growth	Solari SPM Dashboard APR		25% and above 5 pts. 16%-24%--4 pts. 15% 3- pts. 5% to14%--1 pts. Less than 5% -0 pts.
15	% of Households with noncash benefits	Solari SPM Dashboard APR		90% and Above-5pts.s 80-89%--4 pts. 70-79%-3 pts. 60-69%-2pts.s 50%-59%-1 pts. Less than 50%0 pts.
16	% of clients entering from shelter or place not meant for human habitation	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
17	Exits to Permanent Housing—Of the leavers only	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
18	In receipts. of health Insurance	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
19	Returns to homelessness	Solari SPM Dashboard APR		0 to 15%-5pts. 16%-20%-4 pts. 21%-25%--3pts.s More than 25%--0%
20	% VI -SPDAT Score RRH	Solari SPM Dashboard Dashboard	6 or above-VI-SPDAT 5 or above FVI-SPDAT	5-Met 0-not met

	Criteria	Source of Information	Scale if Applicable	Score
21	Referrals From Coordinated Entry (case conferencing, by name list)	Solari SPM Dashboard		85%-100%-5 pts. 75%-84%---4 pts. 70%-74%---3pts.s Less than 70%-0 pts..
22	% of Chronic Homeless (PSH)	Solari SPM Dashboard	=/> than 50% for PSH	80%-100%-5 pts. 60%-79%-4 pts. 50%-59%-3pts.s Less than 50%-0 pts.

HUD Code of Conduct Link
https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants

Summary of Renewal Project Scoring

	Criteria	Maximum Score
1	Sub recipients demonstrates equity in staff composition	4
2	Acceptable Audit Review	4
3	Agency Leadership Governance Policies	4
4	Request for payment submitted to ADOH on time for the previous twelve (12) months. *(Submitted within 60 days for the previous month*	4
5	Documented Match	3
6	Bed/Unit Utilization Rate	6
7	Head of Household has 1 or more conditions at entry	5
8	Housing First	5
9	Low Barrier	5
10	LCEH Participation	3
11	The agency's most recent Code of Conduct complies with the HUD requirements. (See link at end of table)	2
12	HMIS Data Quality at or above 90%	5
13	Any Income Growth	5
14	Earned Income Growth	5
15	% of Households with noncash benefits	5
16	% of clients entering from shelter or place not meant for human habitation	5
17	Exits to Permanent Housing—Of the leavers only	5
18	In receipts. of Health Insurance	5
19	Returns to homelessness	5
20	Average VI -SPDAT Score	5
21	Referrals From Coordinated Entry (case conferencing, by name list)	5
22	% of Chronic Homeless (PSH)	5
		100

2021 Balance of State Continuum of Care Application
Bonus Project Scoring Worksheet
(Please complete one scoring worksheet for each application)
Final -September 2021

Your Name_____

Name of Agency_____

Project Name_____

Type of application
☐ **CoC Bonus—PSH**
☐ **CoC Bonus—RRH**
☐ **DV Bonus-RRH**

Area	Criteria	Scale	Application Questions Reference that informs score
A.. Financial Management Structure	**Did the applicant demonstrate that they have a functioning accounting system operated in accordance with generally accepted accounting principles?**	• **Applicant demonstrated functioning accounting system—4 points** • **Applicant did not demonstrate functioning accounting system-0 points**	**Threshold—Q1, Q5** **Financial—Q6, Q7, Q9**
Comments		**Place score here**	
B. Local Continuum to End Homelessness (LCEH) involvement	• **Is the applicant involved with LCEH in the communities they serve?**	• **Not Scored**	**Threshold-Q2, Q3, and Q4**
Comments—Question not scored place any comments from responses here			

Area	Criteria	Scale	Application Questions Reference that informs score
C. Leveraging Funds	**Did the applicant demonstrate** • **Current experience in leveraging funds from multiple sources (i.e., federal, state, local, private sector)**	• **Applicant provided clear examples of how they leverage funds-4 points** • **Applicant provided minimal examples about how they leverage funds-2 point** • **Applicant provided no examples of leveraging funds-0 points**	**Financial Q8**
Comments		**Place score here**	
D. Project Description	**Did the applicant provide a complete and clear description about the project and target population?**	• **Project Description was complete-8 points** • **Project Description was adequate-4 points** • **Project Description was insufficient and did not provide a full overview—0 points**	**Project Narrative—Q1, Q2, Q3, Q4, Q5, Q6, Q7, Q9, Q10**
Comments		**Place score here**	
E. Unmet Need	**Was the unmet need in the community that this project will address described sufficiently? Was local data used to describe need? Was the 2019 Unsheltered Count cited as part of the data used?**	• **Unmet need information was complete and compelling—8 points** • **Unmet need was adequate—4 points** • **Unmet need did not provide a compelling reason for the project—0 points**	**Project Narrative-Q8**
Comments		**Place Score Here**	

Area	Criteria	Scale	Application Questions Reference that informs score
F. Housing, Supportive Services, Wrap Around Services	**Did the applicant explain how they will provide supportive and wrapping around services**	• **Applicant demonstrated clear plans to meeting program participants service needs-8 points** • **Applicant demonstrated basic plans to provide minimal support to program participant service needs 4 points** • **Applicant demonstrated no understanding of how to provide support services to program participants–0 points**	**Project Narrative Q9**
Comments		**Place score here**	
G. HMIS	**Did the applicant explain how they will use HMIS or if a DV provider, use a comparable database?**	• **HMIS use or comparable database description was complete and clear—4 points** • **HMIS use or comparable database description was adequate—2 points** • **Agency did not provide sufficient information to indicate competent use of a client level database—0 points**	**Project Narrative—Q11, Q12**
Comments		**Place score here**	
H. Coordination with Other Agencies, Partnerships	**Did the applicant clearly demonstrate how referrals and outreach will occur and how the agencies and programs that they coordinate and collaborate with to ensure program participants access need services and resources**	• **Applicant demonstrated clear collaborations and partnerships-4 points** • **Applicant demonstrated basic minimal partnerships and collaborations 2 points** • **Applicant demonstrated partnerships or collaborations**	**Project Narrative Q10, Q14, Q17**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
I. Coordinated Entry (CE) and Case Conferencing (CC)	**Did the applicant include the use of the VI-SPDAT and the local coordinated entry process?** **Did the agency describe how it will participate in case conferencing?**	• **CE/CC activity and collaborations were clearly articulated—8 points** • **CE/CC activities and collaboration was adequate—4 points** • **CE/CC activities description was incomplete—0 points**	**Program Narrative -Q11, Q12**
Comments		**Place score here**	
J. Housing First	**Did the applicant demonstrate an understanding of Housing First principles and how they will be implemented through the project?** • **No barriers to entry** • **No preconditions** • **Does not terminate program participants for lack of participation in services beyond normal tenancy rules.** • **Supportive services participation is voluntary**	• **Applicant demonstrated clear understanding of Housing First and strategies to implement—8 points** • **Applicant demonstrated basic of understanding of Housing First and will need support for implementation—4 points** • **Applicant demonstrated no understanding of Housing First –0 points**	**Project Narrative –Q13, 13a, 13b,13c, 13d, 13e, Q18, Q19, Q25, Q25a**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
K. Social Justice and Racial Equity Equitable processes—services	**Did the applicant describe how strategies to ensure social justice and racial equity will be implemented as a part of the program?** • **Use of appropriate assessments** • **How outreach and referral will take place with to ensure racial equity** • **How individuals coming from the justice system (i.e., jail or corrections) or other institutions will be served through the program.**	• **Applicant clearly explained and proposed activities that will promote social justice and racial equity—8 points** • **Applicant demonstrated basic of understanding of implementing services through a social justice and racial equity lens but will need additional support for implementation —4 points** • **Applicant demonstrated no understanding of how to implement strategies through a social justice/racial equity lens –0 points**	**Project Narrative-Q15, Q15a, Q15b, Q15c, Q15d, Q15e**
Comments		**Place score here**	
L. Cultural Understanding	**Did the applicant demonstrate cultural understanding and sufficient resources to effectively serve individuals with different cultures including cultures i.e., ethnic, elder, military, and languages?**	• **Cultural Understanding was clearly demonstrated—4 points** • **Cultural Competency description was adequate —2 points** • **Agency did not provide sufficient information to indicate that it has policies and practices that demonstrate cultural competence.—0 points**	**Project Narrative Q16**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
M. Outreach and Referral	**Did the applicant describe how outreach and referral will take place and how participants will be identified for the project?**	• **Outreach descriptions was complete—4 points** • **Outreach description was not adequate—0 points**	**Q15, Q15a**
Comments		**Place score here**	
N. Permanent Housing	**Did the applicant describe how program participants will be supported in remaining or obtaining permanent housing?**	• **Description articulated clearly how connections to permanent housing will be implemented--8 points** • **Description was adequate—4 points** • **Description was incomplete—0 points**	**Program Narrative Q20, Q20a, Q20b, Q26**
Comments		**Place score here**	
O. Mainstream Resources	**Did the applicant describe how the program participant will be connected to mainstream resources including SSI, SSDI, Food Stamps, Veteran Benefits and others?**	• **Description articulated clearly how connections to mainstream resources will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative—Q21, Q21a-Q21n**
Comments		**Place score here**	
P. Social Services	**Did the applicant describe how the program participant will be connected/provided social services to assist with obtaining childcare, food assistance, TANF, early childhood education, and access to health care benefits and resources**	• **Description articulated clearly how socials services will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q9, Q21, Q24, Q24a-24f**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
Q. Education	**Did the applicant describe how the agency works with homeless school liaisons or help clients/tenants in enrolling in education activities?**	• **Description articulated clearly how connections to education will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q21, Q24, Q24a-24f**
Comments		**Place score here**	
R. Insurance SSDI/SOAR	**Did the applicant describe how clients/tenant are connected to insurance and social security (SSI/SSDI) benefits or a SOAR trained individual to apply for benefits?**	• **Description articulated clearly how individuals are connected--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q21, Q24, Q24a-24f**
Comments		**Place score here**	
S. Employment	**Did the applicant describe how the program participant would be connected to employment support and what types of employment support are provided?**	• **Description articulated clearly how connections to employment will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative—Q22**
Comments		**Place score here**	

Summary Scoring Matrix

Question	Maximum Points
A. Financial Management Structure	4
B. Local Continuum/Coalition to End Homelessness	NA
C. Leveraging Funds	4
D. Project Description	8
E. Unmet Need	8
F. Supportive/Wraparound Services	8
G. HMIS	4
H. Coordination with Other Agencies	4
I. Coordinated Entry/Case Conferencing	8
J. Housing First	8
K. Social Justice	8
L. Cultural Understanding	4
M. Outreach and Referral	4
N. Permanent Housing	8
O. Mainstream Resources	4
P. Social Services	4
Q. Education	4
R. Insurance/SSDI/SOAR	4
S. Employment	4
	100

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: AZ-500 - Arizona Balance of State CoC

1A-2. Collaborative Applicant Name: Arizona Department of Housing

1A-3. CoC Designation: UFA

1A-4. HMIS Lead: Arizona Department of Housing

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1B-1.	**Inclusive Structure and Participation–Participation in Coordinated Entry.**	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

	In the chart below for the period from May 1, 2020 to April 30, 2021:
1.	**select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or**
2.	**select Nonexistent if the organization does not exist in your CoC's geographic area:**

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	**Affordable Housing Developer(s)**	Yes	Yes	No
2.	**Agencies serving survivors of human trafficking**	Yes	Yes	Yes
3.	**CDBG/HOME/ESG Entitlement Jurisdiction**	Yes	Yes	No
4.	**CoC-Funded Victim Service Providers**	Yes	Yes	Yes
5.	**CoC-Funded Youth Homeless Organizations**	Nonexistent	No	No
6.	**Disability Advocates**	Yes	Yes	No
7.	**Disability Service Organizations**	Yes	Yes	No
8.	**Domestic Violence Advocates**	Yes	Yes	Yes
9.	**EMS/Crisis Response Team(s)**	Yes	Yes	No
10.	**Homeless or Formerly Homeless Persons**	Yes	Yes	Yes
11.	**Hospital(s)**	Yes	No	No
12.	**Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)**	Yes	No	No
13.	**Law Enforcement**	Yes	Yes	No
14.	**Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates**	Yes	No	No
15.	**LGBT Service Organizations**	Yes	No	No
16.	**Local Government Staff/Officials**	Yes	Yes	No
17.	**Local Jail(s)**	Yes	No	No
18.	**Mental Health Service Organizations**	Yes	Yes	Yes

19.	**Mental Illness Advocates**	Yes	No	No
20.	**Non-CoC Funded Youth Homeless Organizations**	Yes	Yes	Yes
21.	**Non-CoC-Funded Victim Service Providers**	Yes	Yes	Yes
22.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	Yes	No	No
23.	**Organizations led by and serving LGBT persons**	Yes	No	No
24.	**Organizations led by and serving people with disabilities**	Yes	Yes	Yes
25.	**Other homeless subpopulation advocates**	Yes	Yes	Yes
26.	**Public Housing Authorities**	Yes	No	Yes
27.	**School Administrators/Homeless Liaisons**	Yes	Yes	No
28.	**Street Outreach Team(s)**	Yes	Yes	Yes
29.	**Substance Abuse Advocates**	Yes	Yes	Yes
30.	**Substance Abuse Service Organizations**	Yes	Yes	Yes
31.	**Youth Advocates**	Yes	Yes	No
32.	**Youth Service Providers**	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.	Medicaid, Medicare Providers	Yes	Yes	Yes
34.				

1B-2.	**Open Invitation for New Members.**	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	**communicated the invitation process annually to solicit new members to join the CoC;**
2.	**ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
3.	**conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and**
4.	**invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).**

(limit 2,000 characters)

1) Membership is an open and transparent process. It occurs at both the Governance Advisory Board (GAB) Level and at the county Local Continuum to End Homelessness (LCEH) level. There are 11 LCEH's. GAB membership recruitment occurs annually, but due to COVID-19 and AZ-500 becoming a UFA, all terms were extended through 2022 for continuity. If a GAB vacancy occurs, outreach takes place, and the vacancy is advertised through the ADOH Bulletin process. At the LCEH level--membership recruitment is ongoing through word of mouth, personal connections, specific recruitment, and emails out to a broad community. LCEHs seek individuals who have knowledge and skill in areas where collaboration is needed to end homelessness, i.e. justice system and/or health system. Also, in areas that the local community has identified as critical, such as increased homelessness due to evictions or drug use. Requirements for membership are included in the GAB and LCEH charters/governance documents.
2) The postings for solicitation of new CoC membership on the ADOH Special Needs Webpage are accessible to those who are hearing impaired through TTY capabilities and electronic formats to offer alternative accessibility formats to

those with disabilities. Person to person engagement is also used to facilitate effective communication both at the GAB and LCEH level.
3) The GAB and LCEH conduct outreach including public solicitation and person to person contact to engage with individuals with lived experience. The GAB has 2 of 13 members with lived experience. The LCEHs have 16 members with lived experience.
The LCEH recruits through direct one on one contact. And there are agencies where staff have lived experience. They are also encouraged to participate in the LCEH.
4) Outreach takes place in culturally specific communities to address equity. Our CoC also has an ongoing Social Equity and Racial Justice Initiative that promotes strategies to ensure there is equity and transparency at both the CoC and LCEH level.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

1) The AZBOSCOC uses many strategies to solicit and consider opinions related to ending and preventing homelessness. Information is gathered across multiple platforms including the 11 LCEHs which have 383 members throughout the CoC Geographic area, the Governance Advisory (GAB), committees, HMIS Data, expert presentations, and housing strategy alignments. The AZBOSCOC works with community organizations who participate at various levels to promote awareness, advocacy, and housing intervention around ending and preventing homelessness. Representation on the GAB is evaluated annually and sector representation is added to expand perspective. The GAB expanded from 11 to 13 in 2019 and will be reviewed again in 2022.
2) During the summer of 2021, the AZBOSCOC conducted a COC-wide survey with a total of 319 respondents. The survey focused specifically on identifying perceptions about homelessness and solutions. Response was solicited by the LCEHs sending the survey link out to its listservs. Other strategies include: a) Information Bulletins which are released throughout the year which inform the public about various events, activities, and opportunities for program expansion and funding; b) public hearings are held to gather input and information from the public regarding planning processes, new programs and strategies, upcoming events, and other forms of information that relate to the CoC strategic planning process which also used to update the annual report for the consolidated plan and to ensure that non-members are included in planning.
3) Survey results were distributed to LCEHs for local use, public input and feedback submitted to ADOH is distributed across the AZBOSCoC through the LCEHs for discussion and consideration, and through articles in the quarterly ADOH newsletter with a list serve of 3,992 people. Recommendations for improvements or new approaches that result from publicly solicited feedback is

gathered and presented for discussion by the GAB.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

1) The AZBOSCOC notified the public that the competition was open on 9-13-2021 through the ADOH Bulletin which is distributed to 3992 contacts throughout Arizona. In addition, each LCEH (11) distributed the notification to their distribution list. In addition, an email from the ADOH Special Needs Administrator went to all tribal nations in the AZBOSCOC geographic area on 9-16-2021 also announcing the competition and availability of bonus funds.
2) The bulletin included the instructions and templates for the bonus project application stating that all entities (nonprofit, local government and Tribal Nations)are eligible to apply. After conducting a preproposal webinar to provide information and answer questions about the competition, a second bulletin was released on 9-16-2021 providing the timeline for the NOFO process and links to documents including requests for information from the LCEHs and sub-recipients, along with bonus and renewal scoring matrices.
3) All bonus project applications were submitted through the ADOH Special Needs Portal. Because ADOH has always been the grantee for the AZBOSCOC projects, renewal applications are drafted by the CoC independent contractor and sent to sub-recipients for review and edit. This process is detailed in the timeline.
4) All renewal applications were included in the submission and no reallocation took place this year. Five bonus applications were received and reviewed by an independent workgroup of the GAB. It was determined that all five applications would be appropriate for submission . Funding negotiation took place with applicants and all bonus applications are included in the collaborative application.
5) All communication about the competition occurred electronically and contact information was provided if additional formats were required.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1C-1.	**Coordination with Federal, State, Local, Private, and Other Organizations.**	
	NOFO Section VII.B.1.b.	

	In the chart below:
1.	**select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or**
2.	**select Nonexistent if the organization does not exist within your CoC's geographic area.**

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	**Funding Collaboratives**	Yes
2.	**Head Start Program**	Yes
3.	**Housing and services programs funded through Local Government**	Yes
4.	**Housing and services programs funded through other Federal Resources (non-CoC)**	Yes
5.	**Housing and services programs funded through private entities, including Foundations**	Yes
6.	**Housing and services programs funded through State Government**	Yes
7.	**Housing and services programs funded through U.S. Department of Health and Human Services (HHS)**	Yes
8.	**Housing and services programs funded through U.S. Department of Justice (DOJ)**	Yes
9.	**Housing Opportunities for Persons with AIDS (HOPWA)**	Yes
10.	**Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)**	Yes
11.	**Organizations led by and serving Black, Brown, Indigenous and other People of Color**	Yes
12.	**Organizations led by and serving LGBT persons**	Yes
13.	**Organizations led by and serving people with disabilities**	Yes
14.	**Private Foundations**	Yes
15.	**Public Housing Authorities**	Yes
16.	**Runaway and Homeless Youth (RHY)**	Yes
17.	**Temporary Assistance for Needy Families (TANF)**	Yes
	Other:(limit 50 characters)	

18.		Nonexistent

1C-2.	**CoC Consultation with ESG Program Recipients.**	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	**consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;**
2.	**participated in evaluating and reporting performance of ESG Program recipients and subrecipients;**
3.	**provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and**
4.	**provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.**

(limit 2,000 characters)

1) ADOH, as Collaborative Applicant(CA) along with the ESG Recipient, ADES, continue to work closely to align ESG/CoC activities, planning, funding and project performance. Planning and consultation, specifically related to gaps in geographic coverage, with ESG sub-recipients are ongoing and focused on investment in outreach, shelter and most recently homeless prevention. This past year ADES received 11 times more COVID funding than their regualar annual allocation. The first $5.9 million was combined with ADOH Housing trust fund dollars to pay for shelter operations, including motel rooms and PPE. The additional $16.3 million was both directly allocated and competitively awarded with 44% being allocated to RRH.
2) There has been a high turnover at both DES and ADOH this past year. As a result meetings have not been on a regular basis, but communication still occurs with regard to performance of ESG and COC sub-recipients. Key strategies consist of: a) ESG staff participate in CoC project Ranking and Review committee and ADOH CoC staff participate in DES ESG funding application review processes; b) as the HMIS lead, ADOH provides DES/ESG with HMIS data sharing through a standardized system of project reporting (ex: APRs, SPM, CAPER) c) DES ESG has a seat on the GAB, attends LCEH lead agency meetings, HMIS Committee meetings and other committee meetings.
3) Local homelessness information is communicated and addressed in the Consolidated Plan which is annually reviewed and updated by CoC and ESG staff and which underwent amendment changes in 2021 for use of CARES Act monies. Shared strategies include: a) ESG/CoC program standards for PH-RRH; b) a shared Performance Management Plan for CoC and ESG program in 2022; d) creation of standardized system and projects reporting based on HUD HMIS reports (ex: CAPER, SPM, APRs) by creating a data warehouse.
4) The LCEHs provide information locally for the consolidated plans update. Many of the jurisdictions participate in the LCEH meetings.

1C-3.	**Ensuring Families are not Separated.**	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	**Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.**	No
2.	**Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.**	No
3.	**Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.**	No
4.	**Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.**	Yes
5.	**Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.**	Yes
6.	**Other. (limit 150 characters)**	
		No

1C-4.	**CoC Collaboration Related to Children and Youth–SEAs, LEAs, Local Liaisons & State Coordinators.**	
	NOFO Section VII.B.1.d.	

	Describe in the field below:
1.	**how your CoC collaborates with youth education providers;**
2.	**your CoC's formal partnerships with youth education providers;**
3.	**how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);**
4.	**your CoC's formal partnerships with SEAs and LEAs;**
5.	**how your CoC collaborates with school districts; and**
6.	**your CoC's formal partnerships with school districts.**

(limit 2,000 characters)

The Local Coalitions to End Homelessness (LCEH) have collaborations with School Districts and Youth Services Providers based upon their geographic locations.
1) LCEH membership consists of homeless liaisons from the school districts that receive McKinney Vento funds. Some LCEH's have participation from Head Start, Homeless Youth Connections, Juvenile Court Services, Runaway Homeless Youth, First Things First, Boy's and Girl's Club, Native American Community Action to name a few. The partnerships are cultivated through outreach and education to address family or individual needs, for those who are accessing homeless services for the first time.
2) One LCEH, Coconino County, has a formal partnership (Memorandum of Understanding) with schools related to participation in Coordinated Entry.
3) The Arizona Department of Education State Coordinator of Homeless Education Programs sits on the Governance Advisory Board (GAB) and assists in strategizing how to increase the number of school districts involved at the local level in order to fill gaps in service delivery.
4) Some of the LCEH's have youth service providers including school programs present during LCEH meetings as a means to educate both sides of the issue. There are a few Coalitions that are having discussions with school districts to establish a Memorandum of Understanding to work with the Homeless Service Providers.
5) In most cases as is common in smaller communities, it is a matter of personal relationships so that communication occurs about families in need and assisting with keeping children in the same school district and filling gaps with services. One Coordinated Entry site is also where GED and continuing

education classes are offered.
6) LCEHs are engaged with local school districts to establish/maintain collaborations. The formal partnership is through membership in the LCEH.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

The LCEHs invite/engage with McKinney Vento liaisons to local coalition meetings. These connections provide opportunities for education spotlights in which youth providers may present information. It offers opportunities to agencies to educate and present information about their services, who they can assist, eligibility parameters, and a warm hand off to agencies providing homeless services.

An example of this type of collaboration, a family in Yuma was approved for housing, however, the parent was hesitant to agree to be housed in the project based unit, as it was not in the children's current school boundaries. The Coordinated Entry Lead was able to work with the school liaison to obtain transportation for the children to remain in their current school of choice.

The Governance Advisory Board includes as a permanent member--the Arizona Department of Education State Homeless Liaison Coordinator. This member provide resources, information and updates about services to children and families served in the schools through McKinney Vento.

The State Coordinator trained all Homeless Liaisons About the CoC and provided an introduction to HUD programs. Local school liaisons are encouraged to connect/participate in the LCEH in their community. The training provides a basic foundation of homeless services for the families and children who may need services to prevent homelessness. Local school liaisons also have a desktop Homeless Education Liaison toolkit which has resources, eligibility criteria, and service information. Information is also provided at Coordinated Entry access points. Each district works with CoC sub-recipients and partners to determine eligibility and identify services for children experiencing homelessness from 0-2 years, and 3-5 years who are not in preschool. This collaboration helps connect young children to Head Start and other preschool programs.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	**Birth to 3 years**	No	Yes
2.	**Child Care and Development Fund**	No	Yes
3.	**Early Childhood Providers**	No	Yes
4.	**Early Head Start**	No	Yes
5.	**Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)**	No	No
6.	**Head Start**	No	Yes
7.	**Healthy Start**	No	No
8.	**Public Pre-K**	No	No
9.	**Tribal Home Visiting Program**	No	No
	Other (limit 150 characters)		
10.		No	No

1C-5.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices.**	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC coordinates to provide training for:
1.	**Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and**
2.	**Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).**

(limit 2,000 characters)

Training and staff development are coordinated primarily at the sub-recipient level and among the LCEHs.
1)Safety and best practices training is accessed on an as needed basis. Our behavioral health networks provide some training activities such as trauma informed lens through the on-line Relias system. Our DV partner agencies also provide training at the LCEH and agency level about safety, planning and emergency protocols. We now have two sub-recipients that are DV providers as a result of the DV Bonus project funding in 2019. We will engage with them in 2022 to provide webinars focused on safety, planning and emergency transfer strategies. Many of our sub-recipients report that trauma informed care is a required staff development training on an annual basis. Many of our sub-recipients who serve survivors have established agency protocols for training, safety and emergency transfer planning
2)Sub-recipients and partner agencies work together through the coordinated entry process to ensure the safety of all with specific emphasis on safety for survivors of domestic violence. Again training activities are managed primarily through the agency's staff development requirements and through collaboration at the LCEH level. Training is accessed on an as needed basis. This is all written into the CE policy.

1C-5a.	**Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Using De-identified Aggregate Data.**	

NOFO Section VII.B.1.e.

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

The AZBOSCOC now has two CoC funded DV Projects provided by agencies that meet the DV provider definition. Both of these agencies came under contract late in 2020 and both use a comparable database. As of this date, there has been limited data available. As the projects mature, data from these comparable databases will be used to assess how services for survivors of domestic violence can be enhanced. In addition, many of our long-time sub-recipients also provide services and housing to individuals and families that have experienced domestic violence--in these cases confidentiality and privacy are maintained in HMIS through specific protocols of protecting the data and limiting access. We also send a survey to the DV shelters and other non-HMIS pocket shelters to provide aggregate data for inclusion in the HIC and sheltered PIT.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Coordinated Assessment–Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:
1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

(limit 2,000 characters)

The AZBOSCOC has a comprehensive Coordinated Entry Policy that was updated in November 2021. In addition, through our planning contracts with the LCEH's they are required to have Coordinated Entry protocols that reflect local procedures and are in alignment with the AZBOSCOC Policy. Domestic violence service providers participate in case conferencing and assist in ensuring appropriate actions take place to protect households that are part of the process.

1) The policy clearly states that the safety of all participants is paramount in the process.

2) The policy provides guidance that safety (emergency transfer) plans should be develop for all participants, as appropriate, as a precaution. The LCEHs are familiar with their local domestic violence shelters and DV local and statewide crisis lines to ensure that participants have immediate access to the services they need and law enforcement if necessary.

3) All agencies participating in coordinated entry, regardless of whether they also use HMIS are required to sign a commitment to confidentiality, ethics and ensuring the privacy of individuals serviced. In the two counties where our DV projects are additional protocols provide for a separate By Name List and separate case conferencing. This process may be used in any situation where there is a need to ensure the safety of the individuals and families served.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	No

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Flagstaff Housing Authority		Yes-HCV	No
Housing Authority of the City of Yuma		No	No

You must enter information for at least 1 row in question 1C-7.

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference–if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

1) The AZBOSCOC has worked through the LCEHs to recruit and increase participation with the PHA's in the counties with a PHA. As a result of the EHV program. The AZBOSCOC, LCEHs and PHAs executed 9 MOUs. This has resulted in updates to LCEH coordinated entry policies related to the EHVs and has opened opportunities for discussions with PHAs that currently do not have a preference to add it to the next plan. It is on the agenda for the February meeting for the Housing Authority of the City of Yuma (HACY).

The two largest PHA's are HACY and the City of Flagstaff Housing Authority. Both of these PHA's have been actively involved in the Local Coalitions to End Homelessness (LCEH) prior to EHV and are active in Coordinated Entry in their respective communities. In Coconino County where Flagstaff is, a CoC sub recipient staff person sits on the PHA Board of Commissioners with a focus of advocating for the prioritization of individuals experiencing homelessness and the result was this addition to their preferences which already included a homeless preference policy for families. In Mohave County, the PHA wait list preferences are aligned with individuals experiencing homelessness who are immediately connected and assisted with applying for HCV's as part of their overall case planning process. Additional PHA engagement efforts include: a) CoC sub recipients regularly assist individuals experiencing homelessness to apply for vouchers with the PHAs in their communities when Wait Lists are open b) AZBOSCOC continues to offer free HMIS licenses for participating PHAs to enter data and track homeless housing placements.
The other PHA's in the BOSCOC who received EHV have MOU's with the respective LCEH's for referrals from Coordinated Entry too; Cochise Public Housing, Pinal County Housing Authority, City of Nogales Housing Authority, Gila County, Winslow, and Mohave County Housing Authority.

2) Not applicable. The CoC does work with the PHA's in its geographic area.

1C-7b.	**Moving On Strategy with Affordable Housing Providers.**	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	**Multifamily assisted housing owners**	Yes
2.	**PHA**	Yes
3.	**Low Income Tax Credit (LIHTC) developments**	No
4.	**Local low-income housing programs**	No
	Other (limit 150 characters)	
5.	Several PHAs in the CoC are using EHVs to provide a move on option	Yes

1C-7c.	**Including PHA-Funded Units in Your CoC's Coordinated Entry System.**	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes

1C-7c.1.	**Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.**	
	NOFO Section VII.B.1.g.	

	If you selected yes in question 1C-7c., describe in the field below:
1.	how your CoC includes the units in its Coordinated Entry process; and
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.

(limit 2,000 characters)

1)Coordinated Entry is sending referrals to the PHA's. ADOH had conducted a meeting with all PHA's in the Balance State area providing information about the Emergency Housing Voucher. AZBOSCOC has Memorandum of Understanding of all participating PHA's.
The Local Coalitions gather information of projects who have openings in PSH/RRH programs for the Coordinated Entry meeting. The coalition sorts the By Name List by VI-SPDAT scores, chronically homeless and additional preferences from their respective Coordinated Entry policies. As the individual/family is case conferenced then the referral is made from Case Conferencing/Coordinated Entry to the Housing Program which is noted in HMIS. The PHA's have created specific forms for EHV referrals to meet their HUD requirements. These are completed by referring agencies and sent to the PHA's through Coordinated Entry.
Local coalitions have MOU's with the respective PHA's, and the local coalitions have updated their Coordinated Entry policies to include EHV voucher programs.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	No

1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits.	
	NOFO Section VII.B.1.g.	

	If you selected yes to question 1C-7d, describe in the field below:
1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

Not Applicable

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	**Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.**	
	Not Scored–For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
Flagstaff Housing...
Nogales Housing A...
Winslow, Navajo a...
Yuma City Housing...
Mohave County Aut...
Pinal County Hous...
Housing Authority...
Arizona Public Ho...
Gila County Housi...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Flagstaff Housing Authority--City of Flagstaff

1C-7e.1. List of PHAs with MOUs

Name of PHA: Nogales Housing Authority--City of Nogales

1C-7e.1. List of PHAs with MOUs

Name of PHA: Winslow, Navajo and Apache County

1C-7e.1. List of PHAs with MOUs

Name of PHA: Yuma City Housing Authority--City of Yuma

1C-7e.1. List of PHAs with MOUs

Name of PHA: Mohave County Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Pinal County Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of Cochise County

1C-7e.1. List of PHAs with MOUs

Name of PHA: Arizona Public Housing Authority (AZ Dept of Housing) Yavapai County

1C-7e.1. List of PHAs with MOUs

Name of PHA: Gila County Housing Department

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	22
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	22
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

The ADOH Housing Manual that is part of all CoC contracts states as their Best Practices statement that "the Special Needs Division will work towards universal implementation of Housing First principles utilizing the Housing-Based Case Management model".

It is defined in both the Housing Manual and stated again in the Scope of Work for each contract that a Housing First approach is required. At the time of the annual monitoring, which is focused on continual improvement, ADOH Housing Specialists review case files using the Housing First Assessment Tool to ensure that low barrier strategies have been implemented. They review policies and procedures to see how Housing First is communicated to staff. There is an inquiry as to what training has occurred both for new and continuing staff and is it internal, external, or a combination. A couple of home visits are also arranged as part of each on site monitoring and clients are interviewed as to their experience in addition to the monthly client evaluations submitted to ADOH. System Performance Measures data is also available on a real time basis through two dashboards. LCEH level data is available on one dashboard and sub-recipient/project level data is available on the second dashboard. These are accessed through the Internet. By analyzing this data on a regular basis, the grantee (ADOH) is able to provide technical assistance as soon as it is needed This comprehensive approach allows for ongoing development of strategies and actions to ensure the tenets of housing first and low barrier access are reviewed, maintained and enhanced as needed.

1C-9b.	**Housing First–Veterans.**	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes

1C-10.	**Street Outreach–Scope.**	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	**your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;**
2.	**whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;**
3.	**how often your CoC conducts street outreach; and**
4.	**how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.**

(limit 2,000 characters)

1) Street Outreach teams are funded with PATH and ESG in 8 of the 13 BOS counties. In addition to the teams and in unfunded counties, outreach takes place through activities such as Project Connect events, during the annual PIT, feeding events usually conducted by faith-based organizations, drop-in centers during extreme weather conditions and at food banks. Outreach teams work with police, first responders, and forest rangers. Persons ejected from the National Forest in June of 2021 due to the San Rafael Fire were reached out to intensely by the PATH teams and provided with water, food and hygiene products while working to engage them to be housed. In some counties there are also volunteer teams that work with outreach teams to provide support. The safety of individuals is the primary concern and outreach includes the provision of personal items, appropriate clothing, food, and water. Contact continues with

individuals until they make a decision to engage in services or in many cases move out of the area.
2) Formal street outreach is not available in all of the geographic areas. In these locations outreach occurs through events such as standdowns, Project Connects, monthly events along the river, health fairs and seasonal warming and cooling centers.
3) Street outreach takes place on a variety of timeframes including daily, weekly, monthly and by event. It is definitely not an 8-5 M-F effort!
4) Outreach does take place in more remote areas such as mountains, deserts and along the rivers, especially the Colorado River border region between California and Arizona. Teams will frequent more remote encampments and offer some basic health care, personal items, food, water, appropriate clothing and other services. The safety of individuals is the primary concern. Multiple contacts may be necessary to build rapport and engage individuals in making the choice to consider services and housing.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	No
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.l.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of "Current."	840	346

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	**Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)**	Yes	Yes
2.	**Private Insurers**	Yes	Yes
3.	**Nonprofit, Philanthropic**	Yes	Yes
4.	**Other (limit 150 characters)**		
		No	No

1C-13a.	**Mainstream Benefits and Other Assistance–Information and Training.**	
	NOFO Section VII.B.1.m	

	Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:
1.	**systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;**
2.	**communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;**
3.	**working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and**
4.	**providing assistance with the effective use of Medicaid and other benefits.**

(limit 2,000 characters)

1) The LCEHs' membership include staff from mainstream resources agencies that provide training and regular updates about policy and program changes. Health including behavioral health networks are part of most of the LCEHs and participate in coordinated entry and case conferencing. Social Security staff are asked to attend LCEH meetings and present along with DES Workforce Development as they don't generally show up unless invited to do a presentation. Though the initial push on SOAR has subsided with the pandemic, it is a CoC contract requirement that every agency have at least one SOAR trained staff person to assist homeless clients with applying. This too is monitored.
2) The AZBOSCOC and ADES staff meet regularly. ADES administers food stamp, TANF and Workforce Development programs. Available information is communicated as needed both at the AZBOSCOC and LCEH level. This is accomplished through the regularly scheduled meetings, newsletters, and email.
3) All sub-recipients are required to assist participants in enrolling in healthcare services through direct staff or through a partnership with other community agencies. Healthcare networks are members of the LCEHs. In addition, two of the GAB members are representatives of the Regional Behavioral Health Authorities and their related health networks in the northern and southern parts of the state.
4) Arizona's Medicaid program, AHCCCS, is a partner with the AZBOSCOC. There is a current initiative among all three AZ CoCs and AHCCCS, funded through RWJ to develop a robust data sharing system to increase the ability to serve participants in a more holistic manner--driven by Social Determents of Health. CoC monies primarily fund the housing side of PSH which Medicaid funds the supportive services. The providers either bill directly or are sub-recipients of funding from Medicaid funded agencies such as the RBHA (Regional behavioral Health Agency).

1C-14.	**Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.1.n.	

	Describe in the field below how your CoC's coordinated entry system:
1.	**covers 100 percent of your CoC's geographic area;**
2.	**reaches people who are least likely to apply for homeless assistance in the absence of special outreach;**
3.	**prioritizes people most in need of assistance; and**
4.	**ensures people most in need of assistance receive assistance in a timely manner.**

(limit 2,000 characters)

1) Since January 2018, CE has been available in all 13 counties of the BoSCoC. Persons experiencing homelessness are entered into HMIS CE BNL within 7 days, based on intake with any HMIS provider. The BNL is sent each Monday to the LCEH case conferencing Lead for prioritization and dissemination of housing vacancies in all available affordable housing programs: CoC, ESG, VASH, SSVF, participating PHA's, HTF RRH and RBHA's to facilitate client engagement and prompt housing.
2) The CoC CE system continues to implement strategies to reach people who are least likely to apply for assistance. In the 2018 NOFA, funding was re-allocated to create an SSO CE phone line for 4 rural counties without other CoC projects to enhance the ability for individuals to access CoC services. The CE hotline provides an accessible process of calling 211 and reaching a person who will do a phone assessment and enter the person into HMIS CE. The behavioral health agencies and the community action agencies are excellent at knowing how to interview people who may present for one issue but have others including no place to call home. They make the connections happen. Spanish and Native American speaking Navigators are available to assist individuals calling in to the hotline to diminish any language barriers.
3) The CoC adopted HUD's CPD Notice 16-11 for PH to focus on CH persons, LOT, disability, and overall acuity (using the VISPDAT for PH and RRH placement).
4) A navigator is assigned at case conferencing and the household is outreached to typically within 72 hours of the initial assessment. CoC's CE Committee reviews CoC CE prioritization, data and improvements including "dynamic" prioritization to ensure overall system performance and effectiveness. The CoC tracks time from CE to housing lease up to ID barriers and work to reduce them.

1C-15.	**Promoting Racial Equity in Homelessness–Assessing Racial Disparities.**	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes

1C-15a.	**Racial Disparities Assessment Results.**	

NOFO Section VII.B.1.o.

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1.	**People of different races or ethnicities are more likely to receive homeless assistance.**	Yes
2.	**People of different races or ethnicities are less likely to receive homeless assistance.**	No
3.	**People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.**	No
4.	**People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.**	Yes
5.	**There are no racial or ethnic disparities in the provision or outcome of homeless assistance.**	No
6.	**The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.**	Yes

1C-15b.	**Strategies to Address Racial Disparities.**	

NOFO Section VII.B.1.o.

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	**The CoC's board and decisionmaking bodies are representative of the population served in the CoC.**	Yes
2.	**The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.**	Yes
3.	**The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.**	Yes
4.	**The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.**	Yes
5.	**The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.**	Yes
6.	**The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.**	No
7.	**The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.**	Yes
8.	**The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.**	Yes
9.	**The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.**	Yes
10.	**The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.**	Yes
11.	**The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.**	Yes
	Other:(limit 500 characters)	
12.	AZBOSCOC is conducting and expanded social equity and racial justice initiative which began in 2020 and ongoing.	Yes

1C-15c.	**Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.**	

NOFO Section VII.B.1.o.

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

In October of 2020 the AZBOSCOC formed a committee with members of the Governance Advisory Board--the Social Justice and Racial Equity Committee. The Committee developed the guidance for the LCEHs to conduct an assessment at the local level about social justice and racial equity tenets. The initiative began with a presentation by the committee with each of the 10 LCEHs that existed at the time. Our HMIS Systems Administrator also developed LCEH level dashboards to provide real time demographic information for the LCEHs to use in their assessment. The LCEHs are charged with aligning their charters with the tenets and developing actions items in their 2022 strategic action plan to address the issues they have identified through their assessment.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	18	0
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	18	0
3.	Participate on CoC committees, subcommittees, or workgroups.	18	0
4.	Included in the decisionmaking processes related to addressing homelessness.	18	0
5.	Included in the development or revision of your CoC's local competition rating factors.	1	0

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	Yes

3.	**The CoC works with organizations to create volunteer opportunities for program participants.**	Yes
4.	**The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).**	Yes
5.	**Provider organizations within the CoC have incentives for employment and/or volunteerism.**	Yes
6.	**Other:(limit 500 characters)**	
	One of our sub-recipients has developed a food prep/catering enterprise for persons they serve.	Yes

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	**Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.**	
	NOFO Section VII.B.1.q.	

	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:
1.	**unsheltered situations;**
2.	**congregate emergency shelters; and**
3.	**transitional housing.**

(limit 2,000 characters)

1) Whether outreach, shelter, or TH, the AZBOSCOC worked diligently to follow the CDC guidelines and to disseminate on a daily basis recent information on addressing safety needs for clients and staff. ADOH and DES collaborated on purchasing PPE and other needed supplies with state funds while the AZ Department of Administration(ADOA) handled logistics of delivery. Virtual meetings were held regularly with all Local Coalitions to End Homelessness(LCEH) Leads to support, encourage, and follow how discussions and guidance from the local Public Health agencies was progressing. LCEHs disseminated information and education about safety measures, testing, & vaccinations. Mobile clinics operationalized and LCEHs worked with the medical providers who offered telehealth appointments. Outreach workers continued working, and even increased their services providing PPE to those not willing to be sheltered, handing out fliers on the virus, answering questions, providing food and water. Lists of testing sites were also provided.
2) Following CDC guidelines and disseminating information, funding the purchase of PPE, sanitizing supplies, water etc for shelters, they were able to remain open, utilizing state, local and federal funding for renting motel rooms so that physical distancing at shelters would be possible as well as quarantining those exposed or testing positive for the virus. Day services increased, testing is constant and encouraging vaccinations is an ongoing process. Cochise County Health Department received funding for county health liaisons in shelters.
3) LCEH agencies rented blocks of room from hotels/motels to provide social distancing for individuals/families and provide isolation accommodations when

someone tested positive for COVID. The community liaisons provided what an individual/family would need for a stay, such as meals, hygiene products, healthcare, outreach and monitoring the health status of the individuals/families to obtain the appropriate care.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The COVID-19 pandemic provided a learning field for the LCEHs in how to build relationships with public health departments, healthcare entities, first responders and further collaboration among the LCEH agencies. It also highlighted the importance of consistent communication and strong leadership with the interest of the common good as a foundation. By working with healthcare partners the LCEHs have developed a view of the needs in the community that need addressed in order to improve readiness for future public health emergencies. Each community reacted differently in educating and providing medical interventions to address the pandemic. This allowed the decision-making body to understand gaps, what can be done to fill the gaps, and prepare a roll out plan in the respective communities should the need arise. Understanding that this work needs to continue and that relationships need to be maintained varies among the LCEHs.

The LCEH in Coconino County brought partners from homeless service providers, healthcare, behavioral health, food banks, public health and the faith community to address the COVID pandemic in their community. They strategized and structured what resources were available, maximizing the resources/services they had and how each organization would tackle an area of basic need. They're working to formalize this into an emergency plan which can then be utilized as a template for the other LCEHs.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

	Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:
1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

1) With ESG CARES Act and ADOH HTF monies immediate safety concerns of renting hotel/motel rooms to allow for physical distancing for shelter clients, including isolation and quarantine when needed along with the purchase of

healthcare and sanitary supplies, plus tents for those in encampments to assist with separation was put into operation with logistics of bulk ordering and delivery handled by the AZ. Department of Administration (ADOA) with weekly update calls among all parties.
2) A Request for Grant Proposals was written by DES ESG-CV staff to allocate some ESG-CV funds (10.8M) and the BOSCOC Coordinator was a reviewer of the competitive proposals. The majority of funds (40%) is directed for RRH, with about a third going to shelter. All components and several new providers were funded.
3) When the pandemic erupted early 2020, ADOH/BOSCOC provided Rental/Eviction Prevention(EP) with state funds utilizing the existing community action network to administer the program. When DES received some CARES Act monies, they amended existing contracts adding funds for HP and increasing shelter.
4) The AZBOSCOC Coordinator led the Arizona Shelter Project(ASP). ESG staff assistance. This program delivered healthcare supplies with logistics handled by ADOA. Served were 90 shelters across 13 counties, providing over 50 different types of supplies (Non- Medical face masks, surgical gowns, isolation gowns, goggles, disinfecting wipes, gloves, paper towels, toilet paper, baby wipes, hand sanitizer bottles, liquid anti-bacterial soap, cotton balls, forehead thermometers, etc.)
5) The AZBOSCOC Coordinator led the ASP. This program delivered sanitary supplies with logistics handled by ADOA. Served were 90 shelters across 13 counties, providing over 50 different types of supplies (bleach, disinfecting wipes, gloves, spray bottles, paper towels, toilet paper, baby wipes, liquid anti-bacterial soap, cotton balls, water, rubbing alcohol, lip balm, sunscreen, plastic zip lock bags, etc.)

1D-4.	**CoC Coordination with Mainstream Health.**	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
1.	**decrease the spread of COVID-19; and**
2.	**ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).**

(limit 2,000 characters)

1) LCEH coalitions were in contact with county Health Departments, healthcare providers and hospitals. LCEH membership outlined the needs, ordered PPE, made sure clients were tested, received vaccinations once available, provided shelter for isolation, shelter to motels to reduce transmission of the virus, telephone contact, telehealth care, hand sanitizer availability, hand washing stations and transportation. Information was disseminated via flyers in all public places, email distribution and on websites.
2) Each member agency implemented written safety protocols as well as meetings changing almost immediately to virtual online platforms. The homeless service providers were contacting their clients, individuals/families via text, telephone, virtually and outreach teams would follow safety protocols from the CDC and the public health departments utilizing PPE for in person contact. The Coalitions were able to obtain funding to use motels for social distancing to reduce the numbers in shelters and allow quarantining for family members in other CoC programs. Healthcare and sanitary supplies were delivered in the

early days of the pandemic with some backlog being delivered later. Handwashing stations were provided and masks galore.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

1) The AZBOSCOC Coordinator worked tirelessly to get information out to the LCEH Leads following the CDC and state health agency statements and press conferences on a daily basis in the pandemic's early days. They in turn communicated with their membership using emails, flyers and telephone contacts to update and exchange information. The LCEH's were communicating safety measures of social distancing, use of masks, hand sanitizing, and availability of vaccines when available to those experiencing homelessness as well as providers' staff. Virtual LCEH meetings were used to inform and educate. They compiled what services were needed, who could provide a particular service and how to execute the plan.
2) Local restrictions were in constant flux. The CoC's responsibility was to disseminate information, make sure programs were still operating and that staff and clients were following established protocols as well as could be managed given the distances and polarization of this crisis.
3) LCEHs provided information about vaccination sites, dates and times through flyers, and emails. Transportation was/is provided if feasible. The LCEH meetings distribute pertinent health information for testing, prevention, vaccines, and quarantine using available motels or alternate shelter situations such as sleeping rooms. The homeless service providers mandated staff wear masks, keep physically distanced, use the telephone and texting as much as possible and use gloves and gowns as appropriate.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The LCEHs were proactive in partnering and working with county public health departments, hospitals, and healthcare providers. The LCEH agencies were informed of how the counties were implementing vaccinations. Some homeless service providers worked to become a vaccination site and proceeded to inform via flyers, PSA's and face to face conversations that vaccinations were available along with dates and times. For those who were sheltered in non-vaccination sites, information was posted, and verbal announcements made

about dates, times and places to obtain the vaccine. The same with access points for CE, postings and information given during an interview of site, dates and times. The homeless services programs conducted outreach and provided PPE and information about vaccinations encouraging people to get vaccinated. There are LCEHs that share information on Public Health websites such as in Pinal County. Shelters and LCEHs were adhering to guidance from the CDC, ADOH CoC Coordinator communications and local health departments. In Coconino County--the County's Safety Net including United Way, Coconino County, local private foundations, service providers (representing housing, emergency services and food sectors) and other community stakeholders met to /inform/disseminate information related to safety measures, community vaccination response and education around social distancing/information about the virus transmission/effects and treatment. Healthcare providers held mobile clinics at congregate shelters, many whom would incentivize clients to receive the vaccination. There was opportunity for shelter staff and all direct service workers to be prioritized for vaccination.

1D-7.	**Addressing Possible Increases in Domestic Violence.**	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

The majority of LCEHs did experience an increase in domestic violence calls per annual data from local law enforcement. LCEH members from the Domestic Violence and Victim Services community met to discuss this increase with local housing providers. The Arizona Coalition to End Sexual and Domestic Violence conducted a statewide survey to poll DV providers which found the DV incidences are up in most jurisdictions and incidences of violence have become more severe in nature. This seems to have resulted in LCEHs seeing more involvement/membership of DV providers in the local coalitions. The new partnerships bridge information about COC housing services and how to access for their clientele. The DV providers are participating in Coordinated Entry/Case Conferencing meetings. They have partnered with PHAs, especially those who have designated a priority for DV victims/survivors. There were some communities who agreed to apply for DV bonus funds to meet the need of the community.

1D-8.	**Adjusting Centralized or Coordinated Entry System.**	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

Access points at shelters remained open and coordinated entry operated with virtual meetings. Intake via telephone greatly increased. It took a little time to realize that the pandemic wasn't ending quickly and that virtual meetings would not only become a way of life but were a good way to hold meetings, see each other, and keep the work going. Outreach continued as soon as staff was supplied with PPE. The Coconino LCEH requested CARES Act funding through the city of Flagstaff in the CDBG process for their access point known as the Front Door. These funds supported the increase of individuals/families coming into the system and needing access to shelter and housing. Every client staying in a hotel, whether for prevention or quarantine because of a positive COVID test, was required to intake with Front Door staff. Coordination among prevention providers was welcomed in Coordinated Entry to help prioritize the use of funding.

Other LCEHs' access points pivoted to and remain as virtual meetings. As the number increases of those receiving vaccines, both staff and clients, protocols are allowing hybrid meetings with physical distancing, the use of masks and hand sanitizing.
Priorities nor process changed. The manner of communication did.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	**Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.a. and 2.g.	

1.	**Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.**	09/13/2021
2.	**Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.**	09/16/2021

1E-2.	**Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.**	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	**Established total points available for each project application type.**	Yes
2.	**At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).**	Yes
3.	**At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).**	Yes
4.	**Used data from a comparable database to score projects submitted by victim service providers.**	Yes
5.	**Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.**	Yes
6.	**Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.**	Yes

1E-2a.	**Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.**	

	NOFO Section VII.B.2.d.

	Describe in the field below how your CoC reviewed, scored, and selected projects based on:
1.	**the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and**
2.	**considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.**

(limit 2,000 characters)

1) The AZBOSCOC used different criteria for scoring and ranking renewal and bonus projects. Renewal project scoring was based on a)system performance measures(SPM) for each project; b) monitoring reports of contracts which included financial health, racial equity among leadership of agency and rectifying findings; c) bed and unit utilization; and d) HMIS data completeness if applicable. The three(3) 2019 bonus projects were not scored as they are still in the first year of operation. The SPMs were used to consider vulnerabilities and severity of needs. A subcommittee of the Board developed the scales for each measurement. Each project was scored. The scored measurements were sent to each sub-recipient for review to ensure information with how the project was scored was accurate. Bonus project measurements were developed by the same subcommittee who also reviewed the applications and scored them. Part of the scoring included a brief virtual interview with each applicant about the project. Examples of criteria included financial management, complete project description, unmet need, agency alignment with social justice and racial equity tenets, participation in current AZBOSCOC processes or commitment to participate, connection to mainstream resources, and strategies for permanent housing. For the bonus projects, geography was a consideration to enhance services in rural areas where resources are limited.
2) Our current renewal projects serve the entire geographic area and include very rural communities where need is significant. The two PSH bonus projects are focused on very rural areas and will result in a significant increase in resources for those counties. The DV-Bonus projects are also focused on areas that have very limited housing options for households that are fleeing domestic violence.

1E-3.	**Promoting Racial Equity in the Local Review and Ranking Process.**	
	NOFO Section VII.B.2.e.	

	Describe in the field below how your CoC:
1.	**obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;**
2.	**included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;**
3.	**rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).**

(limit 2,000 characters)

1 and 2) For the renewal projects, the measurements were built primarily on objective information from the system performance measures, project utilization, project monitoring which includes information about the agency's staff composition related to persons served. The board workgroup developed the

scoring and scaling matrices for both the renewal and bonus projects included two individuals of Hispanic/Latino ethnicity, one individual who is African American and one individual who is white. One of the individuals has lived experienced of having been homeless during their lifetime.
3) For the bonus projects, specific questions were asked in the application about the relation of the demographics in the community related to the demographics served by the program. Agencies had to demonstrate how their outreach and collaboration ensured a broad reach to locations where persons experiencing homelessness gather. Two of the bonus projects propose to serve multiple counties which are vastly different in their demographic composition. The AZBOSCOC has undertaken a social equity and racial justice initiative which includes training, assessment and development of action items to address equity and justice at the level of our local communities. We anticipate that this initiative, implemented over a three-year period will positively impact and enhance racial equity of our services system and align services to social justice tenets through closer connection to social determinants.

1E-4.	**Reallocation–Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.**	
	NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	**your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;**
2.	**whether your CoC identified any projects through this process during your local competition this year;**
3.	**whether your CoC reallocated any low performing or less needed projects during its local competition this year;**
4.	**why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and**
5.	**how your CoC communicated the reallocation process to project applicants.**

(limit 2,000 characters)

1) The AZBOSCOC implemented reallocation in 2013, 2015, 2016, and 2018. As a part of those reallocations, projects were eliminated, reduced, and reallocated from one project type to another to meet the need in our communities and align with the types of households experiencing homelessness. The most recent reallocation policy, adopted by the Board in 2018 included criteria which was assessed through contract monitoring. Measures include financial viability, timely expenditure and full utilization of funds, data quality, coordinated entry participation, use of HMIS if not an agency that meets the definition of DV Provider, operates programs in alignment with housing first. ADOH as grantee of all funds communicated in writing with the agencies about the criteria and subsequent potential for reallocation. If needed technical assistance was provided to resolve the problems/issues that made the agency a potential candidate for reallocation. If issues were not resolved, funds for the project were reduced or projects were reallocated to a different type of housing to better serve the needs of the community.
2) Using the above outlined process no projects were identified to reallocate.
3) No reallocation has taken place since 2018 as no project has been identified to reallocate. All projects are needed and functioning well and geographic coverage is maintained.

4) There are no less needed projects in the AZBOSCOC. Because of the pandemic, including rental moratoriums there has not been the movement of households as usual so there have been challenges with full expenditure of funds because of the lack of housing availability and the significant increases in rental costs. Almost all CoC programs are PSH and RRH. Underspending is not an annual issue, so projects were not ID'd for reallocation on this basis alone. As the grantee ADOH is always analyzing the effectiveness of the programs and working with the GAB to see if reallocation is necessary.
5) Not applicable.

1E-4a.	**Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.**	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	Yes

1E-5.	**Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.**	
	NOFO Section VII.B.2.g.	

1.	**Did your CoC reject or reduce any project application(s)?**	No
2.	**If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.**	

1E-5a.	**Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/20/2021

1E-6.	**Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website–which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/10/2021

2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2A-1.	**HMIS Vendor.**	
	Not Scored–For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky

2A-2.	**HMIS Implementation Coverage Area.**	
	Not Scored–For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Single CoC

2A-3.	**HIC Data Submission in HDX.**	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/14/2021

2A-4.	**HMIS Implementation–Comparable Database for DV.**	
	NOFO Section VII.B.3.b.	

	Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:
1.	**have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and**
2.	**submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.**

(limit 2,000 characters)

1) The AZBOSCOC currently has two CoC funded DV projects that were funded through 2019 DV-Bonus Funds. Both of the projects have comparable databases (Osnium) and are able to produce reports comparable to the APR. Contracts for these projects were executed in late 2020. As a result at the time of this application, these projects are just beginning to be integrated into the over data process for the CoC. The first priority was to implement coordinated entry policies relevant to the two counties (Pinal and Mohave where the projects are located. Both LCEHs amended their coordinated entry policies and added the following protocols--manual development of a by name list that includes households that are survivors or are fleeing from domestic coming from established access points and those directly referred from the DV Bonus Projects; a separate case conference process specifically focused on these households; VI-SPDATS are completed by the two agencies; data is maintained in their comparable data systems; the AZBOSCOC coordinated entry prioritization protocol for RRH projects are used with case conferencing information to determine priorities.
2) ADOH as UFA and HMIS Lead requested comparable APRs from both DV Bonus Project Providers. These projects are ending their first year of operation and therefore were automatically renewed.

2A-5.	**Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.**	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	749	140	518	85.06%
2. Safe Haven (SH) beds	15	0	15	100.00%
3. Transitional Housing (TH) beds	141	75	66	100.00%
4. Rapid Re-Housing (RRH) beds	346	9	337	100.00%
5. Permanent Supportive Housing	1,007	0	911	90.47%
6. Other Permanent Housing (OPH)	17	0	17	100.00%

2A-5a.	**Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.**	
	NOFO Section VII.B.3.c.	

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	**steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and**
2.	**how your CoC will implement the steps described to increase bed coverage to at least 85 percent.**

(limit 2,000 characters)

1) Not applicable
2) Not applicable

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%

2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

	If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

1) PIT and HIC information for the DV shelters that are part of the 2021 HIC is collected through an aggregate paper survey which is sent out as a part of point in time activities. Some of these agencies are very small and may not need a sophisticated database that is comparable to HMIS although with the receipt of ESG-CV funds, more of the DV programs are obtaining comparable database systems. The two COC DV projects funded in 2019 use Osnium which is a comparable database.
2) If the CoC awards projects in the future to providers that meet the definition of DV provider, having a comparable database will be a requirement for funding and the BOSCOC will ensure that they use a comparable database.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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- 24 CFR part 578

2B-1.	**Sheltered and Unsheltered PIT Count–Commitment for Calendar Year 2022**	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes

2B-2.	**Unsheltered Youth PIT Count–Commitment for Calendar Year 2022.**	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes

2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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- 24 CFR part 578

2C-1.	**Reduction in the Number of First Time Homeless–Risk Factors.**	
	NOFO Section VII.B.5.b.	

	Describe in the field below:
1.	**how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;**
2.	**how your CoC addresses individuals and families at risk of becoming homeless; and**
3.	**provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.**

(limit 2,000 characters)

1) The following risk factors have been found to be dynamics for first time homelessness and are used to identify persons at risk of becoming homeless for the first time: domestic violence forcing the survivors to flee from their perpetrators; returning veterans; those over the age of 50, race especially Native Americans and African Americans in rural AZ; formerly incarcerated and recently released, along with rapidly increasing rental prices, lack of housing, and sustainable employment.
2) The CoC is collaborating with agencies that have received CARES Act or ARP funds to identify individuals and families that would benefit from homelessness prevention(HP). A workgroup of the HP providers and LCEH representatives from various counties met and developed a simple assessment that the LCEHs can use as a part of identifying households. Households may be offered other assistance including utility assistance and payment for diversion activities such as moving to other locations to be closer to families and/or job opportunities. The LCEHs work closely together to support each other and make appropriate referrals to veteran programs, senior providers, DV etc. so that a household has resources before the situation becomes a crisis.
3) The Arizona Department of Housing, Olivia Gutzman, Special Needs Administrator.

2C-2.	**Length of Time Homeless–Strategy to Reduce.**	
	NOFO Section VII.B.5.c.	

Describe in the field below:

1.	**your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;**
2.	**how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
3.	**provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.**

(limit 2,000 characters)

1) The challenge of reducing LOT has increased significantly during the pandemic. Some LCEH's have a broader range of resources in their communities and are able to obtain PH for those prioritized on the BNL. The goal is to get them housed within the first 6 months as their risk greatly increases if the experience exceeds that time. There is funding for PH but there are not the units available at sustainable rents. The ADOH will make three (3) 9% LIHTC awards to applicants proposing to construct new housing (including adaptive re-use) in the Balance of State in the coming year, if there are sufficient eligible applications. The BOSCOC hopes to dialogue with potential applicants to make sure there are sufficient eligible applications.
2) The BNL is used since LOT is a factor used in prioritization and that information is garnered at the time of initial assessment.
3) Arizona Department of Housing. Olivia Gutzman, Special Needs Administrator.

2C-3.	**Exits to Permanent Housing Destinations/Retention of Permanent Housing.**	
	NOFO Section VII.B.5.d.	

	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:
1.	**emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and**
2.	**permanent housing projects retain their permanent housing or exit to permanent housing destinations.**

(limit 2,000 characters)

1) The AZBOSCOC is challenged currently by lack of available affordable units throughout the geographic area. Earlier this year, the AZBOSCOC provided a webinar for our LCEH networks to introduce them to funding options for permanent housing. It is recognized that communities have to develop long term options in communities to build or rehabilitate buildings/units to increase the amount of affordable, safe housing. This is not an issue limited to those experiencing homelessness and leadership at the state level seems to be increasing.
2) Agencies in the CoC match households with case managers and the housing type that offers the best opportunity for permanent housing. There are nine PHAs in the LCEH. MOUs were executed with each of them related to the Emergency Housing Vouchers. The MOU requires ongoing collaboration through identifying households appropriate for the vouchers through coordinated entry and case conferencing. Agencies provide life skills and financial management training to individuals and family members to prepare them for managing and affording permanent housing settings. Follow up, and regular contact with households is crucial to their stability. This is a factor analyzed during monitoring particularly as well as analyzing monthly HMIS exit reports. A short narrative for each exit is reviewed to see how it might have gone differently and TA provided.

2C-4.	**Returns to Homelessness–CoC's Strategy to Reduce Rate.**	
	NOFO Section VII.B.5.e.	

	Describe in the field below:
1.	**how your CoC identifies individuals and families who return to homelessness;**
2.	**your CoC's strategy to reduce the rate of additional returns to homelessness; and**
3.	**provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.**

(limit 2,000 characters)

1) If households return to homelessness, outreach and engagement takes place. HMIS assists in identifying if households have been homeless multiple times. LCEHs look at the data and will communicate with a provider who has high negative exits to see how services will differ to increase chances of stability.
2) Households are identified through case management, outreach, check ins so that stress and issues that may result in a return homelessness are identified early. Our sub-recipients and the partners that are part of the LCEH work communicate regularly so that households can be assisted to maintain their housing.
3) Arizona Department of Housing. Olivia Gutzman, Special Needs Administrator.

2C-5.	**Increasing Employment Cash Income-Strategy.**	
	NOFO Section VII.B.5.f.	

	Describe in the field below:
1.	**your CoC's strategy to increase employment income;**
2.	**how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
3.	**provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.**

(limit 2,000 characters)

1) Our sub-recipients and the LCEHs have strong collaborations with training programs and the AZ@Work program which has offices in all the counties. Participants are assisted with accessing employment training, skill building for employment search, assistance with clothing and tools needed for employment, developing and maintaining employment retention.
2) Employment agencies, Goodwill, community colleges, trade programs, AZ@Work representatives all participate in the LCEHs either as regular participants or by conducting a presentation to ensure that all agencies are familiar with available training and employment resources available to participants throughout the services system. Each CoC provider is required by contract to have at least one SOAR trained staff to assist with SSI applications when necessary for clients experiencing homelessness. DES offices are in each county and clients are provided transportation if necessary or helped with online applications for food stamps and TANF.
3) Arizona Department of Housing, Olivia Gutzman, Special Needs Administrator.

2C-5a.	**Increasing Employment Cash Income–Workforce Development–Education–Training.**	
	NOFO Section VII.B.5.f.	

	Describe in the field below how your CoC:
1.	**promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and**
2.	**is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.**

(limit 2,000 characters)

1) and 2) The LCEHs have broad community support and membership and are the hubs for networking and providing information to a network of local service agencies. This facilitates coordination around employment, job fairs that are occurring, availability of employment. AZ@Work, a part of the Arizona Department of Economic Security has offices throughout the BOS geographic area and are key partners in assisting participants in finding and retaining employment.

2C-5b.	**Increasing Non-employment Cash Income.**	
	NOFO Section VII.B.5.f.	

	Describe in the field below:
1.	**your CoC's strategy to increase non-employment cash income;**
2.	**your CoC's strategy to increase access to non-employment cash sources; and**
3.	**provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.**

(limit 2,000 characters)

1) and 2) All sub-recipients and many partner agencies have established relationship and protocols to assist participants in enrolling in a variety of benefit programs. Sub recipients either have a SOAR expert on staff or collaborates with an agency that assists participants in applying for SSI/SSDI. Other programs that are a part of the standard non-employment assistance includes TANF, SNAPS-Food Stamps, and childcare. Increasing access is not necessarily as issue. All clients are assisted to apply for any and all resources.
3) Arizona Department of Housing, Olivia Gutzman, Special Needs Administrator.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	**New PH-PSH/PH-RRH Project–Leveraging Housing Resources.**	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-1a.	**New PH-PSH/PH-RRH Project–Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	**Private organizations**	No
2.	**State or local government**	No
3.	**Public Housing Agencies, including use of a set aside or limited preference**	No
4.	**Faith-based organizations**	No
5.	**Federal programs other than the CoC or ESG Programs**	No

3A-2.	**New PSH/RRH Project–Leveraging Healthcare Resources.**	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No

3A-2a.	**Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.B.6.b.	

1.	**Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?**	No
2.	**Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?**	No

3A-3.	**Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.**	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	**Rehabilitation/New Construction Costs–New Projects.**	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

3B-2.	**Rehabilitation/New Construction Costs–New Projects.**	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	**Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and**
2.	**HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.**

(limit 2,000 characters)

Not applicable

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	**Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.**	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3C-2.	**Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.**	
	NOFO Section VII.C.	

	If you answered yes to question 3C-1, describe in the field below:
1.	**how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and**
2.	**how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.**

(limit 2,000 characters)

Not applicable

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	**New DV Bonus Project Applications.**	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes

4A-1a.	**DV Bonus Project Types.**	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	**SSO Coordinated Entry**	No
2.	**PH-RRH or Joint TH/RRH Component**	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-3 and 4A-3a.

4A-2.	**Number of Domestic Violence Survivors in Your CoC's Geographic Area.**	
	NOFO Section II.B.11.	

1.	**Enter the number of survivors that need housing or services:**	327
2.	**Enter the number of survivors your CoC is currently serving:**	74
3.	**Unmet Need:**	253

4A-2a.	**Calculating Local Need for New DV Projects.**	
	NOFO Section II.B.11.	

Describe in the field below:

1.	**how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and**
2.	**the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or**
3.	**if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.**

(limit 2,000 characters)

1) Unmet need was calculated by subtracting the 74 individuals who identified as fleeing domestic violence housed in all of the AZBOSCOC projects regardless of PSH or RRH. Of the 74 (includes adult and children), 29 are a part of our two DV projects funded by 2019 DV Bonus funds--subtracted from the number of unsheltered and sheltered DV survivors counted in the 2020 Point in Time Count.
2) The data source was the data entered from the 2020 unsheltered and sheltered count reported in HDX.
3) The AZBOSCOC's allocation for DV Bonus Projects for this NOFO is $675,993. We propose three projects providing a total of 33 additional units and 44 additional beds. These three projects will provide RRH options in Apache, Coconino, Gila, Mohave, Navajo, Pinal, and Yavapai Counties--Seven of the 13 counties in the AZBOSCOC. The primary barrier is funding for units. We will continue to work with ESG and other funding sources to increase permanent housing options for survivors/individuals and families fleeing domestic violence.

4A-4.	**New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.**	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects–only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Catholic Charitie...
Community Bridges...
CAHRA

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	**New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.**	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	**Applicant Name**	Catholic Charities Community Services
2.	**Rate of Housing Placement of DV Survivors–Percentage**	48.90%
3.	**Rate of Housing Retention of DV Survivors–Percentage**	100.00%

4A-4a.	**Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	**how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and**
2.	**the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).**

(limit 1,000 characters)

1. Of all persons placed in RRH units for the Skypointe Project, 48.9% were survivors/fleeing domestic violence.
2. Data source is HMIS for non DV projects.

4A-4b.	**Providing Housing to DV Survivor–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below how the project applicant:
1.	**ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;**
2.	**prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;**
3.	**connected survivors to supportive services; and**
4.	**moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.**

(limit 2,000 characters)

1. All survivors served will access the project through coordinated entry and case conferencing. Access to housing is individualized. If the appropriate housing in the right community isn't available immediately, CCCS staff will

ensure that the participant is housed safely in a shelter or motel as appropriate. When applicable, victim advocates are also in the process to facilitate relevant safety protocols.

2. The AZBOSCOC coordinated entry prioritizes survivors of domestic violence because of their high acuity. The LCEH in the appropriate county uses a by name list, VI-SPDAT assessment and case conferencing information to make priorities. Safety plans are used to ensure participants are in a housed situation where they feel comfortable and safe while they make decisions about where they want to live and the availability of units.

3. CCCS has a comprehensive case management that practices housing-based case management. This is a participant focused approach to ensure that the participant is being heard and services are based on individualized household goals and needs with safety being paramount.

4. A key component of the housing-based case management is supporting the participant in establishing/maintaining income streams so that participant will be able to afford housing after the subsidy ends. Ongoing support and case management is available after the subsidy ends to ensure that the participant can move into the future with housing, income security and feeling safe.

4A-4c.	**Ensuring DV Survivor Safety–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:
1.	**training staff on safety planning;**
2.	**adjusting intake space to better ensure a private conversation;**
3.	**conducting separate interviews/intake with each member of a couple;**
4.	**working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
5.	**maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and**
6.	**keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.**

(limit 5,000 characters)

1. CCCS accesses survivor focused staff training through a local partner—Northland Family which provides modules including domestic violence overview, recognizing trafficking (sex and labor) and its impact, and safety planning at multiple stages and settings among others. In addition, all CCCS staff involved in serving persons experiencing homelessness attend eight hours of training per month through the CCCS Homeless Services Training Academy. All CCCS staff attend training each year which can be accessed virtually through Relias and other opportunities. Standard topics include sexual harassment, Mental Health First Aid, vicarious trauma, trauma lens/informed service strategies, motivational interviewing, and de-escalation.

2. CCCS will be serving several communities. As a result interviews/assessments/communication will take place in a variety of methods and locations including virtually, by phone, CCCS offices, victim advocates

offices, DV shelters or any other location where the participant feels safe. Regardless of location safety, privacy, and confidentiality will be critical to the decision where to meet with the participant.

3. CCCS has experience with this scenario. The decision about this is self-determined by the participant in most cases; case managers are well trained to observe behavior and will use creative means to conduct separate interviews if there are red-flags in the couple's interaction. The danger in having a definitive policy about this—is that CCCS is aware that sometimes the separation for the interview can put an individual at risk.

4. CCCS staff interact with participants formally (using structured interviews and assessments) and informally to support the participant in identifying the type of housing and their preferred community. Many times, participants will want to move out of their current city and move someplace else in the county or to a different location in the state. The Skypointe DV Bonus Expansion will be able to help participants move among the northern counties or will coordinate with other agencies if they want to move to counties that the project doesn't cover such as the Phoenix Metropolitan Area or Tucson.

5. Not Applicable

6. Not Applicable

4A-4c.1.	**Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.**	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

CCCS has extensive experience in serving survivors including individuals that might have been trafficked and have refugee status. CCCS currently operates a RRH program under the auspices of the AZBOSCOC and also is a significant service provider to refugees in Arizona. This gives the agency a unique perspective and skills in ensuring the safety of the persons they serve.

CCCS is working with DV shelters throughout the region that will be served. The program delivery strategy is to provide the coordinated entry intake, housing and move in assistance, ongoing financial assistance in a step-down manner, and housing-based case management geared towards permanent housing stability.

CCCS will work with DV shelters to ensure that all services are safety focused and delivered through a trauma lens. Case management will be in alignment with the AZ DV Service Standards. Advocacy, and legal support is also available to ensure that participants are provided the safety and assistance needed to address the ongoing effects of the domestic violence they have experienced. This multi-sectored approach will provide the necessary tools to assist individuals and families experiencing a DV crisis with stable housing and wrap around services to ensure they remain housed safely and affordably with

the tools needed to remain there.

4A-4d.	**Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:
1.	**prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
2.	**establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
3.	**providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;**
4.	**emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
5.	**centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offering support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

CCCS has served survivors/ individuals fleeing from domestic violence in its current RRH program and through its Refugee program. In the current Skypointe Project, 48.9% of the participants are survivors/fleeing domestic violence

1. The AZBOSCOC prioritizes individuals who are survivors/fleeing domestic violence through coordinated entry and case conferencing. Individuals at immediate risk regardless of where they are in the process are assisted and offered temporary housing in shelters or motel rooms with emphasis on safety and privacy. Realistically, in some community available housing units are limited. During this time CCCS works with the participant to identify the type of housing and community best suited for their situation. If a participant has domestic violence in their history, especially people who are immediately fleeing, their referral and intake are prioritized Specific funding is set aside to facilitate rapid housing.

2. CCCS has been in operations since 1933. The agency's mission is helping the community's most vulnerable with solutions that permanently improve lives. Services are provided in locations where the participant is most comfortable. All participants are informed about the CCCS grievance process—so they always have the ability to raise concerns in a confidential manner if they do not feel respected in their interactions with CCCS employees.

3. CCCS incorporates a trauma lens/informed approach in all services. With the consent of the participant, CCCS reaches out to agencies that specialize in working with individuals who have experienced significant trauma to provide additions support. Most often those agencies include Victim Witness Services for in-depth safety planning and Northland Family Help Center. Many of the CCCS staff have experience working with individuals who have survived

trauma. Multiple resources focused on trauma result in positive outcomes.

If a participant discloses that they feel unsafe, CCCS take steps to implement safety plans to allow for specific actions to occur to keep them as safe as possible. This could be in the form of making sure appointments are not scheduled at the same time as their perpetrator. Participants are always offered the choice of accepting the housing and services provided. Should they refuse, they are kept at the top of the list until a more suitable choice is available for them.. Staff have the options to look for housing that makes the client feel safer, whether that be in an apartment complex or an individual unit. We also work with the DV providers to develop a safety plan around a new housing unit. If requested all DV referrals are staffed anonymously at case conferencing.

4. CCCS communicates with the participant informally and formally throught assessments, intake, and structured interviews. Informal conversations also take place. All of this information is used to develop strategies with the participant that focus on their strengths and provides supports in areas to help them build the skills that are important to them to be able to have the future they want.

5. CCCS serves all with dignity and respect. CCCS has extensive experience in supporting refugee populations which gives staff unique skills and understanding and respect for the importance of culture and tradition for families and communities. CCCS has working relationships with SW Fair Housing and Native American Community Action to ensure our services are culturally informed. All staff receive training related to cultural competency, fair housing, trauma informed care and other best practices to ensure we are meeting the needs of the participants we serve while being culturally aware of their unique situations. CCCS offers services in many different languages due to the work with refugee populations and recognize and affirm cultural faith and spiritual practices to the best of our ability. CCCS does not proselytize to anyone but respect their dignity and choice of traditions, faith, language, and all other facets of human life.

6, CCCS is well integrated into the network of human services where services take place. Behavioral health networks offer many peer support and recovery groups, Victim Witness and other DV shelters offer support groups. CCCS works with the participant to see if they would like to participate and then connect them to appropriate supports. These activities are supported with transportation as needed.

7. CCCS has partners that they use to connect parents to parent education, childcare and other children focus resources. Examples include: In Navajo County, the Drugfree Coalition—Nexus Coalition offers a parenting program –Love and Logic—this is held virtually and in person. Association for Supportive Child Care is located in some of the communities served—they are good connection for childcare and parent education. The Safety Net Coalition also is a partner and provides parent education.

4A-4e.	**Meeting Service Needs of DV Survivors–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

1 and 2—
TANF/SNAP-CCCS refer to the local ADES offices in each county served for all TANF services. Participants are assisted in completion of applications when necessary. CCCS also refer to the Behavioral Health agencies that have staff specifically to assist in this process. In addition, some of the communities have peer support agencies like Hope Lives who have navigators who assist participants. CCCS provides documentation and proof of housing for all housing participants to assist in attaining services when requested (no formal MOU in place).

Head Start--CCCS staff refers regularly to Head Start Programs in each County. CCCS is the Head Start Provider in the West Valley area of Phoenix (Maricopa County) and thus has extensive experience in working with and referring out this population.

School Districts-CCCS works closely with the McKinney Vento Liaison in the Flagstaff, Williams, Prescott, Dewey/Humboldt, and Mohave Unified School Districts through the Homestart Program to engage families identified as homeless in their system. The Homestart representative attends the local COC meetings in each county as well as case conferencing.

Child Welfare-CCCS provides contracted Family Connections, Nurturing Parenting and AZ Families FIRST services for families referred through the Child Welfare System in Coconino, Yavapai, and Mohave Counties. These programs serve at risk families related to substance abuse issues as well as parenting and neglect issues with the purpose of reunification or family preservation. These programs are aware of the Housing Services offered by CCCS and internal referrals occur as needed through the Coordinated Entry System. In addition, CCCS provides Adoption and Foster Care Recruitment and Training to families in our communities. (MOU in place)

Law Enforcement--Counties have provided a police liaison who regularly attends the LCEH meetings in these areas. PATH Outreach Programs work closely with law enforcement for referrals, especially during the Point in Time Count each January. Due to the increase in Re-entry housing programs operated by CCCS, there has been an increase in our rapport and working closely with Probation, Recovery Courts, Mental Health courts, Community Justice Coalitions, Public Defenders and Judges.

Behavioral Health Agencies/RBHA --CCCS staff case conferences with behavioral health agencies on an as needed basis in each county to address needs of those individuals who may need additional assistance to remain housed. In addition, Housing Case Managers work collaboratively with case managers and crisis teams (Terros and ACT) in order to ensure housing stability for clients who reside in supportive housing. When challenging situations arise with current residents, CCCS engages behavioral health support and collaborate on solutions to help residents remain in housing.

Individuals who identify as LGBTQ+--CCCS serves all who are in need of housing services. CCCS follows all Fair Housing Laws and best practices when it comes to serving the most vulnerable in our communities. In addition, we have begun working with the Northern Arizona University Office of Inclusion: Multicultural & LGBTQIA Student Services to better understand the needs of students and young adults in our community in need of these services. As part of the LCEH in each county, staff is able to work with LGBTQ+ dedicated providers to ensure inclusivity in our service delivery.

Educational opportunities for young adults/adults such as technical/trades, community college, universities, on-line continuing education, etc.--CCCS supports those served in advancing their opportunities for future income, employment, and growth. CCCS partners with Goodwill's in all counties for employment and employment training to assist in increasing income for greater housing opportunities. Providers in each area are now increasing their efforts to partner with community colleges and goodwill's for technical/trade certifications and educational opportunities.

Employment—CCCS works with Goodwill several counties, as well as ADES funded work-related programs. Goodwill is skilled is job training, placement, and in working with individuals with disabilities and the related disability employment laws. In addition, we provide bus passes, work clothes, tools, etc to ensure there are no barriers to employment for clients able to work. If participants are unable to work, they are referred to the SOAR specialist to explore obtaining SSI/SSDI benefits. CCCS works on budgeting and money management in case management with clients to help them gain financial sustainability.

Medicaid—Participants are referred to community partners such as County Health Departments, North Country Community Health Services, ADES and behavioral health providers to complete AHCCCS applications.

4A-4f.	**Trauma-Informed, Victim-Centered Approaches–New Project Implementation.**	
	NOFO Section II.B.11.	

	Provide examples in the field below of how the new project will:
1.	**prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
2.	**establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
3.	**provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;**
4.	**place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
5.	**center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offer support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

CCCS proposes the Skypointe Expansion DV bonus project which includes 10 units and 15 beds and will serve Apache, Navajo, Coconino, Mohave and Yavapai County with an emphasis on more rural communities within those counties. The expansion is dedicated units to survivors of DV.

1. The AZBOSCOC prioritizes individuals who are survivors/fleeing domestic violence through coordinated entry and case conferencing. Individuals at immediate risk regardless of where they are in the process are assisted and offered temporary housing in shelters or motel rooms with emphasis on safety and privacy. Realistically, in some community available housing units are limited. During this time CCCS will work with the participant to identify the type of housing and community best suited for their situation. If a participant has domestic violence in their history, especially people who are immediately fleeing, their referral and intake are prioritized Specific funding is set aside to facilitate rapid housing.

2. Services are provided in locations where the participant is most comfortable. All participants will be informed about the CCCS grievance process—so they always have the ability to raise concerns in a confidential manner if they do not feel respected in their interactions with CCCS employees.

3. CCCS incorporates a trauma lens/informed approach in all services. With the consent of the participant, CCCS will reach out to agencies that specialize in working with individuals who have experienced significant trauma to provide additional support. Most often those agencies include Victim Witness Services for in-depth safety planning and Northland Family Help Center. Many of the CCCS staff have experience working with individuals who have survived trauma. CCCS has found that multiple resources focused on trauma result in positive outcomes.

If a participant discloses that they feel unsafe, CCCS will take steps to implement safety plans to allow for specific actions to occur to keep them as safe as possible. This could be in the form of making sure appointments are not scheduled at the same time as their perpetrator. Participants will always be offered the choice of accepting the housing and services provided. Should they refuse, they are kept at the top of the list until a more suitable choice is available for them. CCCS will look for housing that makes the client feel safer, whether that be in an apartment complex or an individual unit. CCCS will work with the DV providers to develop a safety plan around a new housing unit. If requested all DV referrals will be staffed anonymously at case conferencing.

4. CCCS will communicate with the participant informally and formally throughout assessments, intake, and structured interviews. Informal conversations also take place. All of this information is used to develop strategies with the participant that focus on their strengths and provides supports in areas to help them build the skills that are important to them to be able to have the future they want.

5. CCCS serves all with dignity and respect. CCCS has extensive experience in supporting refugee populations which gives staff unique skills and understanding and respect for the importance of culture and tradition for families and communities. CCCS has working relationships with SW Fair Housing and Native American Community Action to ensure our services are culturally informed. All staff receive training related to cultural competency, fair

housing, trauma informed care and other best practices to ensure that staff are meeting the needs of the participants served while being culturally aware of their unique situations. CCCS offers services in many different languages due to the work with refugee populations and recognize and affirm cultural faith and spiritual practices to the best of our ability. CCCS does not proselytize to anyone. CCCS respects their dignity and choice of traditions, faith, language, and all other facets of life.

6. CCCS is well integrated into the network of human services where services take place. Behavioral health networks offer many peer support and recovery groups, Victim Witness and other DV shelters offer support groups. CCCS will work with the participant to see if they would like to participate and then connect them to appropriate supports.

7. CCCS has partners they use to connect parents to parent education, childcare and other children focus resources. Examples include: In Navajo County, the Drugfree Coalition—Nexus Coalition offers a parenting program –Love and Logic—this is held virtually and in person. Association for Supportive Child Care is located in some of the communities served—they are a good connection for childcare and parent education. The Safety Net Coalition also is a partner and provides parent education.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	**New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.**	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	**Applicant Name**	Community Bridges Inc., (CBI)
2.	**Rate of Housing Placement of DV Survivors–Percentage**	28.00%
3.	**Rate of Housing Retention of DV Survivors–Percentage**	100.00%

4A-4a.	**Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	**how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and**
2.	**the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).**

(limit 1,000 characters)

1. The rate of housing placement of 28% was calculated based on the 2020-2021 experience with the CBI (non-DV) RRH project in Cochise County. Program participants are prioritized on the By Name List based by score and vulnerability. The coordinated entry/case conferencing process is well organized in Cochise County—as a result, the households referred for placement in the project are housed except when the participant cannot be contacted. In terms of housing retention, during the past year, CBI had 100% housing retentions—all participants fully utilized their RRH subsidy and remained housed after the subsidy concluded. Access to services and support continued beyond the subsidy.
2. Data sources included HMIS data related to CBI's (non-DV) RRH project in Cochise County.

4A-4b.	**Providing Housing to DV Survivor–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below how the project applicant:
1.	**ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;**
2.	**prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;**
3.	**connected survivors to supportive services; and**
4.	**moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.**

(limit 2,000 characters)

1) CBI currently has an RRH (non-DV) project serving Cochise County that will be expanded by 8 units to provide dedicated DV units in Cochise which will also expand into Gila County. Gila County has no DV dedicated RRH units. CBI will work closely with the three DV shelters in the two counties to identify households that are ready to move into their own housing. CBI will work through coordinated entry, (ensuring confidentiality and privacy), prepare safety and emergency transfer plans with each household and ensure households have all emergency contact information. Navigators will stay in contact with households to ensure that they have access to resources needed.
2) Survivors are prioritized in the CoC coordinated entry system and BNL. CBI is not a DV Provider, so they'll use the DV confidentiality and privacy protocols when inputting information in HMIS. CBI will establish processes with the DV shelters in the two counties to develop how clients will be referred to coordinated entry in the county. CBI will collaborate with appropriate partners to respond to survivor households that need immediate housing options.
3) CBI is a comprehensive healthcare agency where program participants are able to access services through internal processes. CBI has well established collaborations in both counties to assist participants in accessing mainstream resources including benefit enrollment, employment, and childcare to name a few.
4) CBI has extensive experience in operating an RRH program. CBI manages 5 RRH programs throughout the southern region. CBI navigators work with participants to ensure they are stable and have sufficient financial resources to maintain permanent housing after the subsidy ends. CBI has a housing placement partner that has well established relationships with landlords and

property management companies in order to prevent issues from occurring that would result in the participant not continue to have housing.

4A-4c.	**Ensuring DV Survivor Safety–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:
1.	**training staff on safety planning;**
2.	**adjusting intake space to better ensure a private conversation;**
3.	**conducting separate interviews/intake with each member of a couple;**
4.	**working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
5.	**maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and**
6.	**keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.**

(limit 5,000 characters)

1. CBI has extensive staff training requirements with all staff mandated to participate in 40 hours of training each year. CBI uses Relias and other training platforms to ensure staff are well versed on skills such as evidence-based practices which include: motivational interviewing, trauma informed care, assertive outreach and housing first cultural competency, trauma lens/informed approaches, safety for both participants and staff, and other topics. With this project's specific focus on the survivors/individuals fleeing domestic violence, CBI will connect to the Arizona Coalition to End Sexual and Domestic Violence Education and Training regarding trainings and requirement and based on their feedback, will update safety planning protocols currently in use as needed.

2. CBI conducts intakes/interviews/assessments, and other communication virtually or for Cochise in a private, secure space at Good Neighbor Alliance—Interviews with all potential and current participants are completed in locations to ensure a private conversation. In Gila, interviews/intakes/assessments and other communication will also take place virtually or at CBI offices in Payson or Globe. Staff providing support to this program are all certified peer support with lived experienced. This ensures all interactions are completion with empathy, compassion, and concern.

3. CBI will conduct separate interviews when there is a couple to ensure that each individual has space and privacy to speak honestly in a safe environment.

4. CBI operates housing programs throughout Arizona and for all of them, participant choice is paramount and a key component to the participants' success in the type of housing chosen. CBI conducts a specific housing assessment and uses motivational interviewing to engage with the participant. This process helps the participant communicate their housing needs and the types and location where they are interested in living.

5. Not applicable, CBI will not use congregate living spaces

6. Not applicable, CBI will not use dedicated units or congregate living spaces.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

CBI currently operates a non-dedicated RRH project in Cochise County of which many of the households served are fleeing or survivors of domestic violence. Current protocols in place to ensure the safety of these and other participants include a) assessments/interviews and other communication is conducted in place where the participant feels safe. During COVID—virtual communication has also become more standard. b) When choosing housing, some participants are comfortable with searching on their own or already know the city and housing where they would like to live; in other cases, CBI decides with the participant to have staff go with them if needed and has established relationships with trusted landlords in some communities. Building trust, rapport, empathy and safety are the driving forces. All of CBI's Navigators complete a peer support certification program that includes 106 hours of training to develop skills such as motivational interviewing, assessment and triage, ASIST suicide prevention, cultural competency, boundaries, and ethics, bloodborne pathogens, mental illness, substance abuse, and patient care planning.

The Navigators enhance their training through monthly clinical oversight and weekly team meetings. Navigators also attend community-based training on homelessness and recovery such as Housing First, Case Management, HMIS, VI-SPDAT/SPDAT, and SOAR. Finally, each Navigator is responsible for completing continuing education and clinical supervision regardless of professional level or certification. This ensures a level of staff competency that helps the participant to eventually develop rapport with the CBI staff that they interact with so that they are comfortable about sharing information about their level of feeling safe or if there are events in their current situation that are causing them to be fearful. CBI has connections with shelters and law enforcement and is well equipped to respond to crisis if the needs arise.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:
1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;

5.	**centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offering support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

1. CBI supports participants in choosing housing that is right for them. Many of the Arizona counties are vast land wise and low in population density so participants' choice includes type of housing and locale. Placement in permanent housing takes place as quickly as feasible—throughout the BOS the inventory of available units is limited—if housing units are not immediately available CBI will ensure that the participant is safely housing in a shelter or motel.

2. CBI staff makes sure the program participant knows they are being heard and not just talked to. They let the program participant make their own choices, and not make the choices for them. All of this helps increase the participants feeling of safety, and the participant can feel empowered. CBI employs over 230 certified Peer Support Specialists (also called Navigators) throughout the organization and at all organization levels. CBI's extensive use of certified peer supports underscores the agency's commitment to involving mental health consumers in its organization. At CBI, a Peer Support is a credentialed Behavioral Health Technician who has a personal history in recovery from substance use and mental health disorders. Many also have been homeless and/or served sentences in the criminal justice system, which helps integrate people's perspectives impacted by mental health or substance use into care delivery.

3. CBI staff are trained in and practice Trauma-Informed Care. CBI staff understand that most individuals and families we serve have experienced some sort of trauma. We provide services through a trauma informed lens so we can prevent the individuals and families we're serving from being retraumatized. We do this is by establishing rapport with the participant. We share with them our stories and challenges when appropriate. We also make sure the program participant knows they are being heard and not just talked to. We let the program participant make their own choices, and not make the choices for them. All of this increases the participants feeling of safety, and the program participant can feel empowered. CBI hires peers with lived experience. The CBI team understands how it feels to be marginalized and how awful it feels when others have a stigma against you based on your skin color, your sex, history of poverty or your criminal history to name a few. Our goal when a program participant is matched with our housing program is to utilize trauma informed care, and motivational interviewing so we can start building rapport with the program participant so we can better understand their needs. CBI navigators (peer staff) then can better advocate for the participant when they are coordinating care whether it is with the landlord, behavioral health entity, education, employment, etc.

4. CBI communicates with participants using structured interview tools and informal processes. The purpose of multiple communication strategies is to identify participants strengths and the services which will most support them especially during this time of transition. CBI staff are focused on helping participants with whatever resources they need to regain a sense of safety and

be able to move into the future. The Peer Navigator breaks down barriers for the participants who are struggling through the next steps of their lives. Having that support increases the participant's chance of getting the services they need, stabilizing, and succeeding in the Rapid-Rehousing program.

5. CBI uses multiple strategies to ensure cultural competency and meet the national standards for culturally and linguistically appropriate services in health and health care (CLAS) including a racial/ethnically diverse staff, bilingual staff, and access to language assistance services, and partnering with community agencies that provide culturally specific services. Staff have access to language assistance services including in-person interpreters/translators, telephonic interpretation, video relay services, and any other language assistance service retained by CBI. Through trainings and resources, staff at CBI work towards an environment where participant's services are equitable. CBI understands that no participant served is the same as anyone else.

6. Many of CBI's staff are peers. In addition, CBI is able to make referrals to groups provided internally as well as through other agencies with an emphasis on the DV shelters. CBI has outpatient clinics in Gila and if there is a need and interest will establish groups focused on survivors/individuals fleeing domestic violence.

7. CBI connects participants with DES related to childcare, ensure that youth are enrolled in school, connect parents to Head Start and make resources available from partner agencies such as SEABHS, CPIH and other programs for parent education. Due to COVID—many of those types of programs had been discontinued. Slowly programs are beginning to offer in person and virtual learning opportunities.

4A-4e.	**Meeting Service Needs of DV Survivors–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	**supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and**
2.	**provide examples of how the project applicant provided the supportive services to domestic violence survivors.**

(limit 5,000 characters)

1 and 2. CBI provides a variety of supportive services to participants in the RRH program some of which have been survivors/individuals fleeing from domestic violence:

TANF/SNAP (FOOD STAMPS) – CBI works with participants and take them to the local DES office to apply for benefits as needed: (AHCCCS, Food Stamps, and Cash Assistance if they qualify).

Head Start – CBI works closely with our local head start program when we identify children that come in with participants (over 18) that are of school age. Different Head Start Program available in the area are discussed and then connect the participant (adult) with a Head Start Program of their choosing.

School Districts. CBI works with families that have children who are school age. CBI coordinates with the participant (adult) and connects them to the local schools in the area. CBI helps to make connection to the McKinney Vento (Liaison) for additional support services.

Child Welfare – CBI works closely with child welfare system once we have identified members in our facility that have open cases. CBI will assist with work related to achieving permanency and or reunification.

Law Enforcement – CBI interacts and coordinate with law enforcement when participants be involved in the criminal justice system.

Behavioral Health Agencies/RBHA – CBI works closely with our counties Behavioral Health: CHA, CPIH, SEABHS, Corazon, Pinal Hispanic, Horizon Health and Wellness, COPE, Apache Wellness Center in Bylas. In serving members that need mental health and substance dependency assistance and are experiencing homeless. CBI interacts with the health plans by sending intakes and needed paperwork to them.

DV Providers– CBI collaborates with the DV providers in Cochise and Gila with a focus on ensuring the participant's safety as a first priority.

Individuals who identify as LGBTQ – CBI recognized the need to address LGBTQ issues and concerns and to create a "safe space" for both LGBTQ participants and employees. Based on the work of an internal agency LGBTQ Committee, CBI increased education on transgender issues, developed through an LGBTQ resource list and created a "safe space" through visible and tangible support.

Educational opportunities-- for young adults/adults such as technical/trades, community college, universities, and on-line continuing education. CBI staff coordinate with the participant to meet these goals. Cochise County has a solid technology sector of JTED. There are also trade schools and continuing education in Cochise County.

Employment: CBI coordinates referrals for program participants to Goodwill Employment and HOPE, Wellness Connection. Both agencies work on pre-employment skills and job readiness. Also, all participants that are enrolled with a behavioral health agency can receive employment services through their health home. CBI staff can provide pre-employment skills if program participant would like to work with their Navigator.

Income Support: One of the goals on the monthly case plan is to reach income security. Since this is a Rapid-Rehousing (RRH) program, individuals and families need to reach income stability quickly. CBI starts working with the participant on income the second month they're in the program. A conversation takes place about previous employment, and work on a resume if the participant doesn't have one. From there, assistance is provided in creating monthly income related goals. Staff will help the participant through any barriers they may be facing. If employment might be a challenge for an individual or family, CBI may look to other options like SSI/SSDI. As it has been previously stated, the participant drives their services. If a participant needs additional services like non-cash benefits, CBI staff would be able to help them through the process.

4A-4f.	**Trauma-Informed, Victim-Centered Approaches–New Project Implementation.**	
	NOFO Section II.B.11.	

	Provide examples in the field below of how the new project will:
1.	**prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
2.	**establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
3.	**provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;**
4.	**place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
5.	**center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offer support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

CBI will use its experience in serving survivors of domestic violence in their housing programs to inform and expand the service system for new households served as a part of the CBI Cochise RRH DV Expansion including Gila.

1. CBI will support participant in choosing housing that is right for them. Many of the Arizona counties are vast land wise and low in population density so participants' choice includes type of housing and locale. Placement in permanent housing takes place as quickly as feasible—throughout the BOS the inventory of available units is limited—if housing units are not immediately available CBI will ensure that the participant is safely housing in a shelter or motel.

2. CBI staff will make sure the program participant knows they are being heard and not just talked to. We let the program participant make their own choices, and not make the choices for them. All of this increases the participants feeling of safety, and the program participant can feel empowered. CBI employs over 230 certified Peer Support Specialists (also called Navigators) throughout the organization and at all organization levels. Many have been homeless and/or served sentences in the criminal justice system, which helps integrate people's perspectives impacted by mental health or substance use into care delivery.

3. CBI staff are trained in and practice Trauma-Informed Care. CBI staff understand that most individuals and families we serve have experienced some sort of trauma. CBI will provide services through a trauma informed lens so that individuals and families being served are not retraumatized. CBI will do this by establishing rapport with the participant. CBI Peers will share their stories and challenges when appropriate. CBI will also make sure participant know they are being heard and not just talked to. Staff will use multiple strategies to let the program participant make their own choices, and not make the choices for them. All of this increases the participants feeling of safety, and the program participants can feel empowered. CBI hires peers with lived experience. The CBI team understands how it feels to be marginalized and how awful it feels

when others have a stigma against you based on your skin color, your sex, history of poverty or your criminal history to name a few. Our goal when a program participant is matched with our housing program is to utilize trauma informed care, and motivational interviewing so we can start building rapport with the program participant so we can better understand their needs. CBI navigators (peer staff) then can better advocate for the participant when we're coordinating care whether it is with the landlord, behavioral health entity, education, employment, etc.

4. CBI will communicate with participants using structured interview tools and informal processes. The purpose of multiple communication strategies is to identify participants strengths and the services which will most support them especially during this time of transition. CBI staff will be focused on helping participants with whatever resources they need to regain a sense of safety and be able to move into the future. The Peer Navigator will break down barriers for the participants who are struggling through the next steps of their lives. Having that support increases the participant's chance of getting the services they need, stabilizing, and succeeding in the Rapid-Rehousing program.

5. CBI will use multiple strategies to ensure cultural competency and meet the national standards for culturally and linguistically appropriate services in health and health care (CLAS) including a racial/ethnically diverse staff, bilingual staff, and access to language assistance services, and partnering with community agencies that provide culturally specific services. CBI staff recruitment and retention policies require equal consideration of all candidates. Staff will have access to language assistance services including in-person interpreters/translators, telephonic interpretation, video relay services, and any other language assistance service retained by CBI. Through trainings and resources, staff at CBI work towards an environment where participant's services are equitable.

6. Many of CBI's staff are peers. In addition, CBI is able to make referrals to groups provided internally as well as through other agencies with an emphasis on the DV shelters. CBI has outpatient clinics in Gila and if there is a need and interest will establish groups focused on survivors/individuals fleeing domestic violence.

7. CBI will connect participants with DES related to childcare, ensure that youth are enrolled in school, connect parents to Head Start and make resources available from partner agencies such as SEABHS, CPIH and other programs for parent education. Due to COVID—many of those types of programs had been discontinued. Slowly programs are beginning to offer in person and virtual learning opportunities

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	**New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.**	

NOFO Section II.B.11.

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	**Applicant Name**	CAHRA
2.	**Rate of Housing Placement of DV Survivors–Percentage**	30.00%
3.	**Rate of Housing Retention of DV Survivors–Percentage**	100.00%

4A-4a.	**Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	**how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and**
2.	**the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).**

(limit 1,000 characters)

1. The rate is based on the number of participants who are survivors/fleeing domestic violence in the current CAHRA RRH programs.
2. Data is from HMIS for non-DV projects.

4A-4b.	**Providing Housing to DV Survivor–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below how the project applicant:
1.	**ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;**
2.	**prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;**
3.	**connected survivors to supportive services; and**
4.	**moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.**

(limit 2,000 characters)

1. CAHRA is the Lead for coordinated entry, case conferencing, and by name list management for Pinal County. Both the AZBOSCOC coordinated entry policies and the Pinal County local procedure makes DV survivors a priority for quick response and placement. CAHRA helps survivors with short-term shelter in motels or a DV shelter while helping the participant search for permanent housing. Pinal County has an established separate By Name List specifically for DV survivors to ensure confidentiality and privacy throughout the assessment and prioritization process.

2. Survivors are prioritized for housing and services through the Pinal County coordinated entry process which includes a separate By Name List and case conferencing protocol for survivors to ensure privacy and confidentiality.

3. CAHRA has been serving the communities in Pinal County since 1981. Its roots are in a traditional human service agency construct—CAHRA and the community have an established and extensive network of supportive resources and services that includes mainstream resources, healthcare, behavioral health, counseling, employment childcare, legal assistance and support including activities related to restraining order, court advocates, basic needs (i.e. food, household furnishings, clothing, personal hygiene items), and assistance with getting/replacing identification documents. This extensive resource/supportive services networks enables CAHRA to assist each participant with their unique needs.

4. CAHRA operates the Dreamcatcher RRH program and has extensive experience in helping participants transition to permanent housing status including transitioning in a current unit that includes a subsidy to continue independently. To ensure the participant has continued access to resources, CAHRA, generally provides at least six months of continued support beyond the end of the subsidy to ensure the participants are well settled to independently move into the future.

4A-4c.	**Ensuring DV Survivor Safety–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:
1.	**training staff on safety planning;**
2.	**adjusting intake space to better ensure a private conversation;**
3.	**conducting separate interviews/intake with each member of a couple;**
4.	**working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
5.	**maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and**
6.	**keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.**

(limit 5,000 characters)

1. CAHRA conducts internal training of staff on safety planning, confidentiality, trauma lens/informed care among other standardized training. CAHRA also works with the DV shelters in the county and there are opportunities for joint training activities to ensure interaction with survivors is focused on safety, confidentiality, and privacy.

2. CAHRA staff conduct interviews, intakes, assessments, and formal and informal communication in locations that are most comfortable for the participant. Examples include: In Apache Junction and Casa Grande, there are community resource centers where staff can meet participants in private offices or conference rooms. Libraries in some communities are used as well. CAHRA has agreements to use private settings within the libraries. They also communicate over the phone, or if the participant is at a motel—CAHRA has arrangements with some motels to meet in private spaces that don't have camera surveillance. CAHRA takes the safety of the participants and its employees as paramount.

3. CAHRA's staff is trained in recognizing individuals that are fearing fearful, stress, trauma and other discomfort. Each interview is approached on an individual basis. Separate interviews take place anytime there are any concerns about safety or privacy.

4. CAHRA conducts a housing assessment with the participant to determine with them what type of housing and what community where they might want to live. As a part of that process, staff also discuss safety factors to consider when picking a location—such lighting, parking lot, location of the unit in an apartment complex, 1st or 2nd floor and other factors. In one situation, a participant had chosen an apartment unit and was able to choose one next to one occupied by a police officer. The participant can search for housing on their own if that is their preference or CAHRA staff will accompany them. CAHRA has extensive connections with landlords and property management companies so has current information about unit/property availability.

5. Not applicable—CAHRA does not have congregate locations.

6. Not applicable—CAHRA does not have congregate locations or dedicated location. CAHRA does work with participants, however, to help them develop awareness about not communicating the location of their home and being aware of not providing their address while on the phone in public locations or providing it at stores for a delivery. CAHRA helps participants raise their awareness about the importance of individual vigilance about their surroundings, regardless of where they may be.

4A-4c.1.	**Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.**	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

CAHRA coordinates with DV service providers and local domestic violence shelters. A separate case conferencing process takes place with the upmost confidentially. Discussion and planning are determined based on the most appropriate procedures to ensure the safety of participants related to coordinated entry.

CAHRA staff has a close relationship with the local domestic violence agency, Against Abuse, Inc. Referrals are sent via fax from local domestic violence shelter case managers. CAHRA case managers interact directly with participants who are referred to housing programs ensuring participants are placed in a safe environment. Services are provided by partners at Against Abuse, Inc. providing education on safety planning and other services related to domestic violence. CAHRA collaborates with Against Abuse, Inc. staff to offer and provide those services to survivors regarding trauma informed care and other applicable supports. A participant is given the choice where they want to live. Should a restraining order be in place, the participant will notify the courts so they are aware of change of address and that order will be valid to where

they have relocated. Against Abuse, Inc. and CAHRA both have staff available to provide at home services if participant needs continued community services.

4A-4d.	**Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:
1.	**prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
2.	**establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
3.	**providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;**
4.	**emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
5.	**centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offering support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

CAHRA currently operates Dreamcatcher, a RRH program. Of total participants, 10 are survivors/fleeing from domestic violence.

1. Survivors are prioritized in the AZBOSCOC and Pinal County Coordinated Entry and Case Conferencing System. CAHRA staff manage these processes for the LCEH. There is a separate by name list and case conferencing for survivors. Participants have the final decision about what kind of housing and what community they want to live in. Staff work with participants to help them consider housing options including safety considerations.

2. CAHRA is the premier human services agency is Pinal County and has a diverse staff serving a diverse community. All clients/participants served are respected. Services are participant-centered and focus on working with each participant as an individual.

3. CAHRA staff have ongoing trauma lens/informed training and use a trauma lens to work with individual participant. As a part of interactions with participants—the concepts about how trauma can impact individuals, children and families are shared. CAHRA connects participants with behavioral health services to provide support as participants work through the impact that trauma has had on their family situation.

4. CAHRA uses a variety of methods (both formal and informal) to communicate with participants and identify their individual and natural network strengths. Service resources are built around building on those strengths and also providing access to resources to meet needs. The goal is to help participants build for their future to be successful as defined by themselves.

5. Of CAHRA's 19 staff, eleven are bi-lingual. Staff participate in cultural competency and cultural informed service delivery and implement those strategies as they work with participants. CAHRA's operational tenets are built around racial equity and access to all services.

6. CAHRA connects participants with support groups, substance abuse treatment, behavioral health outpatient and other groups. There is an Equine Assisted Learning Program in Pinal which provides programming equine therapy/learning with children. Some sessions are geared to having parents and children participate together.

7. CAHRA has a partnership with the University of Arizona Cooperative Extension, Pinal. Families housed can attend the 10 session Strong Family program that allows families to interact together in a safe setting. Parenting programs are also available in other communities throughout Pinal County. CAHRA connects participants with DES for childcare assistance and can help with search and placement at childcare centers. CAHRA also works with local homeless school liaisons to connect families through the schools as appropriate.

4A-4e.	**Meeting Service Needs of DV Survivors–Project Applicant Experience.**	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	**supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and**
2.	**provide examples of how the project applicant provided the supportive services to domestic violence survivors.**

(limit 5,000 characters)

Head Start - If there is a child in the home who may qualify for Head Start or Migrant Head Start programs the child will be referred via a written referral.

School Districts--The CAHRA case manager interacts with the school district Homeless Liaisons throughout Pinal County especially when the children have been placed in emergency shelter with family, or the family needs housing services. Coordination with case managers consist of case conferencing to ensure all services have been implemented to provide housing services for those children who are attending school or may have had to discontinue to attend school due to housing circumstances.

Child Welfare - Interaction takes place with CAHRA's case manager when the parent is residing in some type of temporary program required by Department of Child Safety (DCS) and needs housing assistance for unification of family experiencing homelessness. The case manager will conduct case conferencing with the DCS case manager and obtain information and requirements associated with DCS to include in case plan.

Law Enforcement- Personnel from Police Departments, Fire Departments and Sheriff's Department are aware of CAHRA's programs.

Behavioral Health Agencies/RBHA- Staff interacts with behavioral health agency staff by sharing VI-SPDAT/Coordinated Entry tools when referring clients if ROI have been signed. The staff of the behavioral health agencies provides information for CAHRA case managers to prevent duplication of services and resources needed when providing housing assistance. Contact is conducted in person with client who needs housing services and both case managers work together to assist client in maintaining housing.

Individuals who identify as LGBTQ – Any program participant that has identified as LGBTQ and requests services not available through CAHRA are referred after research is conducted if needed to identify a resource for the services requested.

Educational opportunities for young adults/adults such as technical/trades, community college, universities, on-line continuing education, etc. – Central Arizona College has six campuses throughout Pinal County with a variety of certificates, degrees, and pathways within a discipline.

Employment-- CAHRA staff work with Good Will Job Connection Center and Arizona@Work. Staff have also had success with NESCO, a local employment agency. In addition to these collaborations, CAHRA staff also frequently assist qualified clients in obtaining assistance through state Vocational Rehabilitation programs. Staffs work with the clients to develop achievable employment goals based upon the individual needs of the family.

Housing Authority – DV Victim or Survivors are referred to Pinal County Housing to apply for public housing and Section 8 Housing. CAHRA staff helps complete the application if needed.

Increase in Income--The CAHRA case manager provides transportation when no other means are available, to the Good Will Job Connection Center, Arizona@Work or wherever they are working with. CAHRA also supplies work appropriate clothing through the agency clothes closet. Staff helps in completing employment applications and help in obtaining documents they may need. But above all the staff provides encouragement. Participants who can work are assisted in the steps necessary to not only obtain employment, but to retain said employment through supportive employment measures.

Participants who are unable to work due to disability are referred to the area RBHA for assistance in applying for social security benefits via SOAR process. CAHRA staff also has a working relationship with the area Legal Aid office that can assist clients in locating appropriate legal assistance for appeals, if necessary.

Staff also work with the program participants to assure they have all the benefits they many qualify for including Women's, Infants, Children (WIC) nutrition program, Supplement Nutrition Assistance Program (SNAP/Food Stamps), and Arizona Health Care Cost Containment System (AHCCCS), Arizona's Medicaid agency that offers health care programs.

The agency staff has aided DV victims/survivors to apply and obtain birth certificates for herself and her children, using funds donated to the agency. Many of the DV victims leave the abuser's home without any documents. Staff

can help able obtain proper identification, clothing for herself and the children including school uniforms for the children, who may be going to new schools. These are also provided with donated clothing and funds. If they obtain subsidized housing, staff can help with any necessary utility deposits, furniture, household items, food boxes, hygiene items, among other items needed. If they cannot obtain subsidized housing, staff helps find housing the victim can afford. If they do not have income, staff works with the DV victim to find and apply for source of income, including child support, TANF benefits, employment, unemployment (if applicable) and food stamps.

4A-4f.	**Trauma-Informed, Victim-Centered Approaches–New Project Implementation.**	
	NOFO Section II.B.11.	

	Provide examples in the field below of how the new project will:
1.	**prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
2.	**establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
3.	**provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;**
4.	**place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**
5.	**center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
6.	**provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
7.	**offer support for parenting, e.g., parenting classes, childcare.**

(limit 5,000 characters)

1. Survivors are prioritized in the AZBOSCOC and Pinal County Coordinated Entry and Case Conferencing System. CAHRA staff manage these processes for the LCEH. There is a separate by name list and case conferencing for survivors. Participants will have the final decision about what kind of housing and what community they want to live in. Staff will work with participants to help them consider housing options including safety considerations.

2. CAHRA is the premier human services agency is Pinal County and has a diverse staff serving a diverse community. All clients/participants that will be served in a manner that demonstrates respect. Services will be participant centered and focused on working with each participant as an individual.

3. CAHRA staff have ongoing trauma lens/informed training and will use a trauma lens to work with individual participant. As a part of interactions with participants—the concepts about how trauma can impact individuals, children and families will be incorporated. CAHRA will connect participants with behavioral health services to provide support as participants work through the impact that trauma has had on their family situation.

4. CAHRA will use a variety of methods (both formal and informal) to communicate with participants and identify their individual and natural network strengths. Service resources are built around building on those strengths and

also providing access to resources to meet needs. The goal will be to help participants build for their future to be successful as defined by them.

5. Of CAHRA's 19 staff, eleven are bi-lingual. Staff participate in cultural competency and cultural informed service delivery and implement those strategies as they work with participants. CAHRA's operational tenets are built around racial equity and access to all services.

6. CAHRA will connect participants with support groups, substance abuse treatment, behavioral health outpatient and other groups. There is an Equine Assisted Learning Program in Pinal which provides programming equine therapy/learning with children. Some sessions are geared to having parents and children participate together.

7. CAHRA has a partnership with the University of Arizona Cooperative Extension, Pinal. Families housed will be able to attend the 10 session Strong Family program that allows families to interact together in a safe setting. Parenting programs are also available in other communities throughout Pinal County. CAHRA connects participants with DES for childcare assistance and can help with search and placement at childcare centers. CAHRA will also work with local homeless school liaisons to connect families through the schools as appropriate.

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1c-7 PHA Homeless...	11/08/2021
1C-7. PHA Moving On Preference	No	1C-7 Moving On Pr...	11/08/2021
1C-14. CE Assessment Tool	Yes	1C 14 CE Assessme...	10/31/2021
1E-1. Local Competition Announcement	Yes	1E-1 Local Compet...	11/08/2021
1E-2. Project Review and Selection Process	Yes	1E-2 Project Revi...	11/08/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	1 E-5 Public Post...	11/08/2021
1E-5a. Public Posting–Projects Accepted	Yes	1E-5a Public Post...	11/08/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes	1E-6 Web Posting ...	11/08/2021
3A-1a. Housing Leveraging Commitments	No	3A 1a House Lever...	11/08/2021
3A-2a. Healthcare Formal Agreements	No	3a 2a Healthcare ...	11/08/2021
3C-2. Project List for Other Federal Statutes	No	3C-2 Project List...	11/08/2021

Attachment Details

Document Description: 1c-7 PHA Homeless Preference

Attachment Details

Document Description: 1C-7 Moving On Preference

Attachment Details

Document Description: 1C 14 CE Assessment Tool

Attachment Details

Document Description: 1E-1 Local Competition Announcement

Attachment Details

Document Description: 1E-2 Project Review and Selection Process

Attachment Details

Document Description: 1 E-5 Public Posting Projects Rejected Reduced

Attachment Details

Document Description: 1E-5a Public Posting Projects Accepted

Attachment Details

Document Description: 1E-6 Web Posting CoC Approved Consolidated Application

Attachment Details

Document Description: 3A 1a House Leveraging Commitments

Attachment Details

Document Description: 3a 2a Healthcare Formal Agreements

Attachment Details

Document Description: 3C-2 Project List for Other Federal Statutes

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/20/2021
1B. Inclusive Structure	11/09/2021
1C. Coordination	11/09/2021
1C. Coordination continued	11/09/2021
1D. Addressing COVID-19	11/09/2021
1E. Project Review/Ranking	11/07/2021
2A. HMIS Implementation	11/04/2021
2B. Point-in-Time (PIT) Count	11/02/2021
2C. System Performance	11/09/2021
3A. Housing/Healthcare Bonus Points	11/01/2021
3B. Rehabilitation/New Construction Costs	11/01/2021

3C. Serving Homeless Under Other Federal Statutes	11/01/2021
4A. DV Bonus Application	11/09/2021
4B. Attachments Screen	11/08/2021
Submission Summary	No Input Required

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021

1C-PHA Homeless Preference

5-Year PHA Plan *(for All PHAs)*	U.S. Department of Housing and Urban Development Office of Public and Indian Housing	OMB No. 2577-0226 Expires: 02/29/2016

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families

Applicability. Form HUD-50075-5Y is to be completed once every 5 PHA fiscal years by all PHAs.

A. PHA Information.

A.1

PHA Name: City of Flagstaff Housing Authority **PHA Code**: AZ006

PHA Plan for Fiscal Year Beginning: (MM/YYYY): 07/2020
PHA Plan Submission Type: **X** 5-Year Plan Submission ☐ Revised 5-Year Plan Submission

Availability of Information. In addition to the items listed in this form, PHAs must have the elements listed below readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. Additionally, the PHA must provide information on how the public may reasonably obtain additional information on the PHA policies contained in the standard Annual Plan, but excluded from their streamlined submissions. At a minimum, PHAs must post PHA Plans, including updates, at each Asset Management Project (AMP) and main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official websites. PHAs are also encouraged to provide each resident council a copy of their PHA Plans.

☐ PHA Consortia: (Check box if submitting a Joint PHA Plan and complete table below)

Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program	
				PH	HCV
Lead PHA:					

DRAFT

B.	**5-Year Plan.** Required for all PHAs completing this form.
B.1	**Mission.** State the PHA's mission for serving the needs of low- income, very low- income, and extremely low- income families in the PHA's jurisdiction for the next five years. The Mission of the City of Flagstaff Housing Authority is to assist low income families with safe, decent and affordable housing opportunities as they strive to improve the quality of their lives. The City of Flagstaff Housing Authority (CFHA) will create and maintain partnerships with its Residents, Applicants, Participants, the Public and appropriate community organizations in order to accomplish this Mission.

B.2 **Goals and Objectives.** Identify the PHA's quantifiable goals and objectives that will enable the PHA to serve the needs of low- income, very low-income, and extremely low- income families for the next five years.

Goal One: Manage CFHA's Section 8 Housing Choice Voucher (S8HCV) and public housing programs in an efficient and fiscally sustainable manner that will result in full compliance with all applicable statutes and regulations and provide excellent service.

Objectives:

1. CHFA shall continue to meet all criteria for recognition as a high performer in HUD's PHAS and SEMAP assessment systems.
2. Promote a motivating, dynamic and innovative work environment with a capable and efficient team of employees to operate as a Resident friendly and fiscally prudent leader in the affordable housing industry as measured by Resident surveys, employees and HUD scoring
3. Provide the staff with training to stay abreast of regulatory changes and best practices.
4. Review organizational structure and staffing levels to ensure fiscal responsibility, staff satisfaction and retention. and appropriate staffing levels that provide excellent service.
5. Maintain policies and procedures in compliance with current HUD standards and regulations.
6. To the extent allowed by federal regulation, align the policies and procedures of the Section 8 HCV and public housing programs.
7. Explore the possibility of becoming a Moving to Work (MTW) agency to streamline operations, provide better service, reduce Applicant and Resident administrative burdens, reduce administrative costs and better meet local housing needs. A letter of interest with HUD for MTW Cohort 1 has been filed, and if not selected for this cohort, we will continue to investigate participation in later MTW cohorts.
8. Explore the possibility of transitioning from PHA paid gas to Resident paid gas.
9. Participate in industry groups to remain abreast of current trends and changes, and to provide input on such changes

Goal Two: Provide a safe, drug free and secure environment in CFHA's public housing developments.

Objectives:

1. CFHA shall continue to maintain practices which encourage low crime rates in its developments. This will be accomplished by continuing to contract with the Flagstaff Police Department to have a full-time officer assigned to our developments.
2. Monitor and maintain our rate of eviction due to violations of criminal law by maintaining thorough screening policies and procedures that balance the need for public safety with resident rights protected under HUD's Disparate Impact Memo

Goal Three: Maintain the CFHA's real estate in habitable, safe, decent and sanitary conditions.

Objectives:

1. CFHA shall maintain a resident friendly, non-institutional and accessible environment in its developments as measured by regular customer surveys and formal annual resident input and participation.
2. CFHA shall maintain public housing units in compliance with all local and HUD requirements. This will be accomplished as follows:
    a. Continue to use Capital Funds to maintain facilities, and systems, improve accessibility in homes and on the grounds and replace aging equipment.
    b. Provide training on an annual basis for Maintenance Staff to allow them to grow professionally.
    c. Provide training prior to occupancy for public housing residents in the care for and use of their residence.
    d. Place emphasis of quality of unit turnover ahead of speed of unit turnover
    e. Explore options to redevelop and expand affordable housing stock including HUD's Rental Assistance Demonstration (RAD) program.

Goal Four: Ensure the range and quality of housing choices available to participants in the CFHA's tenant-based assistance programs is as broad as possible.

Objectives:

1. CFHA shall continue to investigate establishment of a program in partnership with local nonprofits to help eligible participants become homeowners with the use of Housing Choice Vouchers.
2. The City of CFHA shall partner with others to offer quality affordable rental opportunities to our community.
3. Consider implementation of a program to provide assistance with security deposit and certain move-in expenses, such as utility hook-ups.
4. Maintain a budget utilization rate of 98% for tenant-based programs.
5. Investigate the development of a project-based assistance program.
6. Hold regular Landlord outreach and appreciation events.
7. Partner with local nonprofits to investigate the possibility of obtaining special purpose vouchers and/or provide project-based vouchers.
8. Continue current SRO Section 8 assistance in partnership with the Guidance Center to house SMI individuals.
9. Continue to administer VASH Vouchers for homeless veterans; seek additional VASH Vouchers from HUD as appropriate and available.

Goal Five: Ensure community connectivity to services, facilities and amenities is maintained and enhanced as appropriate. This includes physical linkages to area parks, the Flagstaff Urban Trail System (FUTS) and other community amenities, as well as interactions with area schools and organizations..

Objectives:

1. Utilize the Siler Homes Activity Center as a base for various resident services
2. Work toward expanding staff knowledge of and relationships with community programs, family and youth services and activities to include job related training and career developments to allow them to provide accurate and appropriate referrals.

3. Seek to continue to work with our community partners to provide youth activities and drug prevention programs.
4. Continue to contract with the Flagstaff Police department to have a full-time officer assigned to our developments to promote Community based policing to minimize criminal and drug activity This program has been extremely successful over the years.
5. Continue to partner with Head Start to provide early childhood education at our sites.

Goal Six: Educate community regarding who lives in affordable housing and their contributions to our community in order to create a positive image of our programs.

Objectives:

1. The CFHA Board of Commissioners, Executive Director and Staff shall speak to civic, religious and fraternal groups periodically to explain how important public housing is to the community.
2. Maintain our web page so that the public has access to information regarding our programs and history.
3. Provide web-based access to the application and recertification processes.
4. Make periodic presentations to the City Council regarding the need for expansion of the housing stock for low-income families. Flagstaff is a high cost area with a low wage base.
5. Participate in the local Continuum of Care to improve partnerships and communication with affordable housing/homelessness prevention stakeholders.

Goal Seven: Investigate and pursue redevelopment expansion of affordable housing.

Objectives:

1. Participate in and support local groups dedicated to affordable housing.
2. Submit Letters of intent for HUD's RAD program in order to analyze the options this program presents in the renovation or redevelopment of all public housing stock and expand the overall affordable housing portfolio. Current resident rights will be honored, and resident input will be requested and considered throughout the assessment process.
3. Investigate use of alternative funding sources such as National Housing Trust Fund Low-Income Tax Credits, HOME funds, etc. for financing affordable housing redevelopment and expansion.
4. Partner with local nonprofits to investigate the possibility of obtaining special purpose vouchers and/or provide project-based vouchers.

B.3 **Progress Report.**

Provide a description of the PHA's progress in meeting its Mission and Goals described in the PHA 5-Year Plan.

Goal One: Continue to manage the CFHA'S existing public housing program in an efficient manner that will result in full compliance with all applicable statutes and regulations, thereby, always striving to maintain the current rating of High Performer.
Objectives:

1. HUD shall continue to recognize the CFHA as a High Performer.
2. Promote a motivating, dynamic, and innovative work environment with a capable and efficient team of employees to operate as a Resident friendly and fiscally prudent leader in the affordable housing industry as measured by Resident surveys, employees and HUD scoring.
3. Provide the staff with training as deemed appropriate in order to provide the best and up to date service possible.
4. All policies will be reviewed and updated to remain current with HUD standards and regulations.

CFHA has maintained its rating of High Performer and is meeting all objectives under Goal One. A major revision of the Section 8 Administrative Plan was completed in 2019 and a major review and revision of the ACOP is nearing completion.

Goal Two: Provide a safe, drug free, and secure environment in the CFHA's public housing developments.
Objectives:

1. The CFHA shall continue to maintain low crime rates in its developments. This will be accomplished by continuing to contract with the Flagstaff Police Department to have a full-time officer assigned to our developments along with Block Watch. Additionally, the Housing Authority will continue thorough screening policies and procedures in an effort to reduce evictions due to violations of criminal law.

CFHA is meeting both Goal Two and the objective.

Goal Three: Maintain the CFHA's real estate in habitable, safe, decent and sanitary condition.
Objectives:

1. The CFHA shall create an appealing up-to-date environment in its developments as measured by ongoing Resident surveys and formal annual resident input and participation.
2. The CFHA shall have its units in compliance with all local and HUD requirements. This will be accomplished as follows:
    a. Continue to use Capital Funds to upgrade units and replace aging equipment.
    b. Provide training on an annual basis for Maintenance Staff to allow them to grow professionally.
    c. Provide training prior to occupancy for public housing residents in the maintenance and repair of their residence.
3. Continue to strive to enhance energy efficiency.

CFHA is meeting both Goal Three and the objectives.

Goal Four: Expand affordable housing opportunities for both residents of the CFHA and the community at large.
Objectives:

The CFHA shall:

1. Explore establishing a program in partnership with local nonprofits to help eligible participants become homeowners with the use of Housing Choice Vouchers.
2. Leverage private and/or public funds to create additional housing opportunities to acquire or build units or developments.
3. Conduct outreach to potential landlords by educating/informing then about the Section 8 Housing Choice Voucher Program.
4. Investigate the development of additional project-based assistance programs.
5. Participate in and partner with local groups dedicated to affordable housing.
6. Pursue use of alternative funding sources such as Low-Income Tax Credits, HOME funds and the National Housing Trust Fund to expand affordable housing opportunities in Flagstaff.

CFHA is working toward increasing affordable opportunities in the community. Progress has been made on all objectives.

Goal Five: Improve the community quality of life and economic vitality in public housing.
Objectives:

1. Utilize the Siler Homes Activity Center (SHAC) as a base for various resident services to provide resource referral and goal setting for residents seeking economic self-sufficiency.
2. The CFHA shall partner with others to offer quality affordable rental assistance and other related services to our community.
3. Seek to establish community partners to provide programming relevant for residents.
4. Continue to contract with the Flagstaff Police Department to have a full-time officer assigned to our developments in an effort to keep them crime and drug free. The program has been extremely successful over the years.

Progress on Goal Five is well underway. The SHAC (Obj. 1) is being utilized as a youth recreation center in a partnership between the CFHA and City of Flagstaff Recreation programs. A full-time police officer is assigned to the developments.

Goal Six: Continue to enhance the image of public housing in the community.
Objectives:

1. The CFHA shall conduct outreach in an effort to inform and educate the public about the importance of affordable housing and its contributions in the community.
2. Continue to maintain the CFHA web page incorporated into the City of Flagstaff web site so that the public has access to the history of the CFHA and the programs that are available. The web page will also include information on the Siler Resident Management Corporation explaining their purpose and contact information.
3. Have periodic presentations to the City Council regarding the need for expansion of the housing stock for low-income families. Flagstaff is a high cost area with a low wage base.

Goal Six is ongoing with the exception of the Siler Resident Management Corporation, which has been dissolved and is removed from the new Five Year Plan. A Resident Advisory Board has been established in its place.

Goal Seven: Provide housing for SMI individuals and homeless veterans.
Objectives:

1. Continue current SRO Section 8 assistance in partnership with the Guidance Center to house SMI individuals.
2. Continue to administer VASH Vouchers for homeless veterans.

Goal Seven is currently being met. The 2017 Annual Plan noted that the partner in the SRO Section 8 program, The Guidance Center, intended to end the partnership in the fall of 2016. During the program year, the partner agency decided not to terminate the program and it continues as established.

Goal Eight: Merge CFHA and City Housing Section
Objectives:

1. Financial/budget benefits.
2. Organizational efficiencies, new management structure, salary savings.

Financial and operational merging has been substantially completed and is therefore removed from the new Five Year Plan.

•

B.4 Violence Against Women Act (VAWA) Goals. Provide a statement of the PHA's goals, activities objectives, policies, or programs that will enable the PHA to serve the needs of child and adult victims of domestic violence, dating violence, sexual assault, or stalking.

VAWA Protections

Under the Violence Against Women Act (VAWA), public housing residents have the following specific protections, which will be observed by the CFHA. An incident or incidents or actual or threatened domestic violence, dating violence, or stalking will not be construed as a serious or repeated violation of the lease by the victim or threatened victim of that violence, and shall not in itself be good cause for terminating the assistance, tenancy, or occupancy rights of the victim of such violence. The Housing Authority may terminate the assistance to remove a lawful occupant or tenant who engages in criminal acts or threatened acts of violence or stalking to family members or others without terminating the assistance or evicting victimized lawful occupants. This is also true even if the household member is not a signatory to the lease. Under VAWA, the CFHA is granted the authority to bifurcate the lease. The Housing Authority will honor court orders regarding the rights of access or control of the property. There is no limitation on the ability of the Housing Authority to evict for other good cause unrelated to the incident or incidents of domestic violence, dating violence or stalking, other than the victim may not be subject to a "more demanding standard" than non-victims. There is no prohibition on the Housing Authority evicting if it "can demonstrate an actual and imminent threat to other tenants or those employed at or providing service to the property if that tenant's (victim's) tenancy is not terminated." Any protection provided by law which give greater protection to the victim are not superseded by these provisions. The CFHA shall require verification in all cases where an individual claims protection against an action involving such individual proposed to be taken by the Housing Authority. Types of acceptable verifications are outlined below and must be submitted within 14 business days after receipt of the Housing Authority's written request for verifications.

VERIFICATION OF DOMESTIC VIOLENCE, DATING VIOLENCE OR STALKING

The CFHA shall require verification in all cases where an individual claims protection against an action involving such individual proposed to be taken by the Housing Authority.

A. **Requirement for Verification**. The law allows, but does not require, the CFHA to verify that an incident or incidents of actual or threatened domestic violence, dating violence, or stalking claimed by a tenant or other lawful occupant is bona fide and meets the requirements of the applicable definitions set forth in the policy. The Housing Authority shall require verification in all cases where an individual claims protection against an action involving such individual proposed to be taken by the Housing Authority. Verification of a claimed incident or incidents of actual or threatened domestic violence, dating violence or stalking may be accomplished in one of the following three ways:

1. HUD-approved form (HUD -50066) – By providing to the Housing Authority a written certification, on the form approved by the U.S. Department of Housing and Urban Development (HUD), that the individual is a victim of domestic violence, dating violence or stalking that the incident or incidents in question are bona fide incidents of actual or threatened abuse meeting the requirements of the applicable definition(s) set forth in this policy. The incident or incidents in question must be described in reasonable detail as required in the HUD-approved form, and the completed certification must include the name of the perpetrator.

2. Other documentation – by providing to the Housing Authority documentation signed by an employee, agent, or volunteer of a victim service provider, an attorney, or a medical professional, from whom the victim has sought assistance in addressing the domestic violence, dating violence or stalking, or the effects of the abuse, described in such documentation. The professional providing the documentation must sign and attest under penalty of perjury (28 U.S.C. 1746) to the professional's belief that the incident or incidents in question are bona fide incidents of abuse meeting the requirements of the applicable definition(s) set forth in this policy. The victim of the incident or incidents of domestic violence, dating violence or stalking described in the documentation must also sign and attest to the documentation under penalty of perjury.

3. **Police or court record** – by providing to the Housing Authority a Federal, State, tribal, territorial, or local police or court record describing the incident of incidents in question.

B. **Time allowed to provide verification/failure to provide**. An individual who claims protection against adverse action based on an incident or incidents of actual or threatened domestic violence, dating violence or stalking, and who is requested by the Housing Authority to provide verification, must provide such verification within 14 business days after receipt of the written request for verification. Failure to provide verification, in proper form within such time will result in loss of protection under VAWA and this policy against a proposed adverse action.

Confidentiality

All information provided under VAWA including the fact that an individual is a victim of domestic violence, dating violence, or stalking, shall be retained in confidence and shall not be entered into any shared database or provided to any related entity except to the extent that the disclosure is:

A. Requested or consented to by the individual in writing;
B. Required for use in an eviction proceeding; or
C. Otherwise required by applicable law.

The CFHA shall provide its tenants notice of their rights under VAWA including their right to confidentiality and the limits thereof.

B.5 **Significant Amendment or Modification**. Provide a statement on the criteria used for determining a significant amendment or modification to the 5-Year Plan.

1. **Substantial Deviation** from the 5 Year/Annual Plan is an overall change in the direction of the CFHA pertaining to Goals and Objectives.

2. **Significant Amendment of Modification to the Annual Plan** is a change in policy or policies pertaining to the operation of the CFHA. This includes the following:

    a. Changes to rent or admissions policies or organizing the waiting list.
    b. Addition of non-emergency work items (items not included in the current Annual Statement or 5 Year Plan) or change in use of replacement reserve funds under the Capital Fund.
    c. Any changes with regard to demolition, disposition, designation, homeownership programs or conversion activities.

B.6	**Resident Advisory Board (RAB) Comments.** (a) Did the RAB(s) provide comments to the 5-Year PHA Plan? Y N ☐ ☐ (b) If yes, comments must be submitted by the PHA as an attachment to the 5-Year PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.
B.7	**Certification by State or Local Officials.** Form HUD 50077-SL, *Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan*, must be submitted by the PHA as an electronic attachment to the PHA Plan.

Instructions for Preparation of Form HUD-50075-5Y
5-Year PHA Plan for All PHAs

A. PHA Information 24 CFR §903.23(4)(e)

A.1 Include the full **PHA Name**, **PHA Code**, , **PHA Fiscal Year Beginning** (MM/YYYY), **PHA Plan Submission Type**, and the **Availability of Information**, specific location(s) of all information relevant to the hearing and proposed PHA Plan.

PHA Consortia: Check box if submitting a Joint PHA Plan and complete the table.

B. 5-Year Plan.

B.1 Mission. State the PHA's mission for serving the needs of low- income, very low- income, and extremely low- income families in the PHA's jurisdiction for the next five years. (24 CFR §903.6(a)(1))

B.2 Goals and Objectives. Identify the PHA's quantifiable goals and objectives that will enable the PHA to serve the needs of low-income, very low- income, and extremely low- income families for the next five years. (24 CFR §903.6(b)(1)) For Qualified PHAs only, if at any time a PHA proposes to take units offline for modernization, then that action requires a significant amendment to the PHA's 5-Year Plan.

B.3 Progress Report. Include a report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan. (24 CFR §903.6(b)(2))

B.4 Violence Against Women Act (VAWA) Goals. Provide a statement of the PHA's goals, activities objectives, policies, or programs that will enable the PHA to serve the needs of child and adult victims of domestic violence, dating violence, sexual assault, or stalking. (24 CFR §903.6(a)(3))

B.5 Significant Amendment or Modification. Provide a statement on the criteria used for determining a significant amendment or modification to the 5-Year Plan.

B.6 Resident Advisory Board (RAB) comments.

(a) Did the public or RAB provide comments?
(b) If yes, submit comments as an attachment to the Plan and describe the analysis of the comments and the PHA's decision made on these recommendations. (24 CFR §903.17(a), 24 CFR §903.19)

This information collection is authorized by Section 511 of the Quality Housing and Work Responsibility Act, which added a new section 5A to the U.S. Housing Act of 1937, as amended, which introduced the 5-Year PHA Plan. The 5-Year PHA Plan provides the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low-income families and the progress made in meeting the goals and objectives described in the previous 5-Year Plan.

Public reporting burden for this information collection is estimated to average .76 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. HUD may not collect this information, and respondents are not required to complete this form, unless it displays a currently valid OMB Control Number.

Privacy Act Notice. The United States Department of Housing and Urban Development is authorized to solicit the information requested in this form by virtue of Title 12, U.S. Code, Section 1701 et seq., and regulations promulgated thereunder at Title 12, Code of Federal Regulations. Responses to the collection of information are required to obtain a benefit or to retain a benefit. The information requested does not lend itself to confidentiality.

Streamlined Annual PHA Plan *(HCV Only PHAs)*	U.S. Department of Housing and Urban Development Office of Public and Indian Housing	OMB No. 2577-0226 Expires 02/29/2016

Purpose. The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHA's mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families

Applicability. Form HUD-50075-HCV is to be completed annually by **HCV-Only PHAs.** PHAs that meet the definition of a Standard PHA, Troubled PHA, High Performer PHA, Small PHA, or Qualified PHA do not need to submit this form. Where applicable, separate Annual PHA Plan forms are available for each of these types of PHAs.

Definitions.

(1) ***High-Performer PHA*** – A PHA that owns or manages more than 550 combined public housing units and housing choice vouchers, and was designated as a high performer on both of the most recent Public Housing Assessment System (PHAS) and Section Eight Management Assessment Program (SEMAP) assessments if administering both programs, or PHAS if only administering public housing.

(2) ***Small PHA*** - A PHA that is not designated as PHAS or SEMAP troubled, or at risk of being designated as troubled, that owns or manages less than 250 public housing units and any number of vouchers where the total combined units exceeds 550.

(3) ***Housing Choice Voucher (HCV) Only PHA*** - A PHA that administers more than 550 HCVs, was not designated as troubled in its most recent SEMAP assessment, and does not own or manage public housing.

(4) ***Standard PHA*** - A PHA that owns or manages 250 or more public housing units and any number of vouchers where the total combined units exceeds 550, and that was designated as a standard performer in the most recent PHAS and SEMAP assessments.

(5) ***Troubled PHA*** - A PHA that achieves an overall PHAS or SEMAP score of less than 60 percent.

(6) ***Qualified PHA*** - A PHA with 550 or fewer public housing dwelling units and/or housing choice vouchers combined, and is not PHAS or SEMAP troubled.

A. PHA Information

A.1

PHA Name: Housing Authority of the City of Yuma **PHA Code:** AZ035
PHA Plan for Fiscal Year Beginning: (MM/YYYY): 07/2021
PHA Inventory (Based on Annual Contributions Contract (ACC) units at time of FY beginning, above)
Number of Housing Choice Vouchers (HCVs): 1444
PHA Plan Submission Type: ☒ Annual Submission ☐ Revised Annual Submission

Availability of Information. In addition to the items listed in this form, PHAs must have the elements listed below readily available to the public. A PHA must identify the specific location(s) where the proposed PHA Plan, PHA Plan Elements, and all information relevant to the public hearing and proposed PHA Plan are available for inspection by the public. Additionally, the PHA must provide information on how the public may reasonably obtain additional information of the PHA policies contained in the standard Annual Plan, but excluded from their streamlined submissions. At a minimum, PHAs must post PHA Plans, including updates, at the main office or central office of the PHA. PHAs are strongly encouraged to post complete PHA Plans on their official website.

Copies of the 5-Year and Annual PHA Plan are located at the Housing Authority of the City of Yuma Main Office 420 S. Madison Avenue Yuma, AZ 85364 and website-www.hacy.org.

☐ **PHA Consortia:** (Check box if submitting a joint Plan and complete table below)

Participating PHAs	PHA Code	Program(s) in the Consortia	Program(s) not in the Consortia	No. of Units in Each Program
Lead HA:				

B.	**Annual Plan.**
B.1	**Revision of PHA Plan Elements.** (a) Have the following PHA Plan elements been revised by the PHA since its last Annual Plan submission? Y N ☐ ☒ Housing Needs and Strategy for Addressing Housing Needs. ☐ ☒ Deconcentration and Other Policies that Govern Eligibility, Selection, and Admissions. ☒ ☐ Financial Resources. ☐ ☒ Rent Determination. ☐ ☒ Operation and Management. ☐ ☒ Informal Review and Hearing Procedures. ☐ ☒ Homeownership Programs. ☐ ☒ Self Sufficiency Programs and Treatment of Income Changes Resulting from Welfare Program Requirements. ☐ ☒ Substantial Deviation. ☒ ☐ Significant Amendment/Modification. (b) If the PHA answered yes for any element, describe the revisions for each element(s): - Please see attached Changes to Admin Plan, Family Self-Sufficiency Action Plan and FYE 2021 Housing Choice Voucher Program Budget.
B.2	**New Activities** (a) Does the PHA intend to undertake any new activities related to the following in the PHA's current Fiscal Year? Y N ☐ ☒ Project Based Vouchers. (b) If this activity is planned for the current Fiscal Year, describe the activities. Provide the projected number of project-based units and general locations, and describe how project-basing would be consistent with the PHA Plan.
B.3	**Most Recent Fiscal Year Audit.** (a) Were there any findings in the most recent FY Audit? Y N N/A ☐ ☒ ☐ (b) If yes, please describe:
B.4	**Civil Rights Certification** Form HUD-50077, *PHA Certifications of Compliance with the PHA Plans and Related Regulations,* must be submitted by the PHA as an electronic attachment to the PHA Plan.
B.5	**Certification by State or Local Officials.** Form HUD 50077-SL, *Certification by State or Local Officials of PHA Plans Consistency with the Consolidated Plan*, must be submitted by the PHA as an electronic attachment to the PHA Plan.

B.6 **Progress Report.** Provide a description of the PHA's progress in meeting its Mission and Goals described in its 5-Year PHA Plan.

1.Expand the supply of assisted housing by:

- HACY started its VASH program with 25 HUD-Vouchers in October 1, 2014 and by October 1, 2018, the VASH program increased to 71 HUD-VASH Vouchers. In December 1, 2020, HACY became a recipient of $52,749 under the Program Special Fees VASH Grant. The grant will aid by providing a temporary staff to assist on lease up increase, landlord recruitment, transportation, and on-going services.
- Under the Housing Choice Vouchers program, all PHA's had to learn and adapt to a new way of doing business in the mist of the pandemic. COVID presented a new way of life in our community and as a Nation, new barriers surfaced and upon adapting our lease up dropped under 95%. The agency work diligently and efficiently into increasing our lease up to 95% and successfully reached it and continues to work diligently on maintain a high lease up rate. We continue to maximize the impact in our community through our HCV program.
- Additionally, in partnership with the City of Yuma, Arizona Complete Health, AHCCCS, and Arizona Housing Development Corporation, we successfully built three new homes in the Magnolia Avenue Area. The homes now provide new opportunity for families under a vulnerable population such as Serious Mental Illness (SMI). Our application for Phase II of the Magnolia Avenue Home Project for persons with SMI has been approved by AHCCCS.

2. Improve the quality of assisted housing by:

- HACY converted to the YARDI Software; under this software we will improve the quality of assisted housing by giving our families the flexibility to process all new admission, interim-recertification, and annual recertification from the comfort of their home. Families who are unable to process documentation online will continue to have accessibility to our office, if needed. The conversion is only phase I of a multi-phase plan to completely revamp operations for our staff, tenants, landlord, and vendors.

3. Increase assisted housing choices by:

- HACY now administers a Tenant-Based Rental Assistance (TBRA) Emergency Program offered to low- and very low-income residents in Yuma County. Through the program, HACY will assist individuals and/or families who are homeless or in the verge of homelessness or have a rent burden, or have a financial hardships due to COVID. HOME funds will be used to help applicants pay necessary security deposits, utility deposits, and rental assistance. Grant award will approximately offer housing assistance to 60 families for a 12-month period; this is a temporary Emergency Housing Program. A grant application for 2022 was submitted and awaits approval.
- HACY continues to promote homeownership through its Family Self-Sufficiency (FSS) program. As a result in 2020, we had eight (8) first time homeowners from which none were recipients of the homeownership voucher and are now self-sufficient.

4. Improve community quality of life and economic vitality by:

- HACY adopted the SHINE Boys and Girls Center to provide evidence-based youth and family services to the community and HACY clients. The SHINE Center provides free childcare to FSS participants and additional health and wellness services for families in need. The SHINE Center became a "safe heaven" for parents that are able and willing to work, but are unable too as a result of school shutdowns across the Nation. The SHINE Center bridged that barrier for families under the FSS program and low-income families in our community. Additionally, SHINE was awarded $35,000 by the City of Yuma to provide emergency childcare services to youth of essential workers in the summer of 2020. The SHINE Summer Camp proved to be an affordable and safe option for many families, particularly single mothers. The SHINE Summer Camp served a dual purpose by promoting physical, mental and emotional wellness to our low-income children that were impacted by schools shutting down.

5. Promote self-sufficiency and asset development of families and individuals by:

- HACY was approved by AEA Federal Credit Union as a sub-recipient for the WISH/IDEA program. The WISH/IDEA program will match $4 for every $1 our FSS participants invest in a home up to the maximum match of $5,500 for a total grant of $22,000. Funds can only be applied towards the down payment and/or traditional closings costs associated with the purchase. This will help our FSS participants borrow less, so at the end of 15 years when the mortgage assistance payments from HUD end, the mortgage payments will be affordable to them. In addition, it has created the opportunity for many of clients in pursuit of homeownership into becoming a model of self-sufficiency. In 2020, we had eight (8) homeowners from which none were recipients of the homeownership voucher and are now first time homeowners and are self-sufficient.
- HACY has applied and received the 2020 NOFA under Family Self-Sufficiency (FSS) Grant. The FSS Program currently has 268 participants, from which 186 participants built escrows totaling approximately $746,656.43 in escrow funds. Their escrow is available to the clients for the purchase of home, pay off debt, tuition for higher education and other eligible cash out opportunities. During the past year, 24 participants graduated from the program and eight (8) of the 24 became fist-time homeowners who are now self-sufficient.

6. Ensure equal opportunity and affirmatively further fair housing by:

- HACY continues to ensure that housing is provided regardless of race, ethnicity, religion, color, sex, and familial status through its Fair Housing Policy.

B.7 **Resident Advisory Board (RAB) Comments.**

(a) Did the RAB(s) provide comments to the PHA Plan?

Y N
☐ ☒

(a) If yes, comments must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the RAB recommendations and the decisions made on these recommendations.

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021

1C-7 PHA Moving On Preference

The Arizona Balance of State Continuum of Care (AZBOSCOC) at the Local Continuum to End Homelessness (LCEH) is working with local PHAs as applicable (not all communities in the CoC have PHAs) for implementation of Moving On Strategies. As a result, of the Emergency Housing Voucher Initiative and the resulting MOU between CoC and PHA, LCEHs requested guidance on Moving On strategies. The CoC Coordinated Entry Committee developed and approved the Guidance on 7/21/2021 and the Governance Advisory Board approved the Guidance on the 8/16/2021. Although the PHAs don't have formalized Moving On documentation, the CoC guidance provides information about how the LCEHs can work with PHAs and other housing resources related to Moving On. Several LCEHs are using EHVs for moving on.

Addendum to
Arizona Balance of State Continuum of Care
Coordinated Entry Policy
Moving On Strategies
August 2021

- Approved by the Coordinated Entry Committee on July 21, 2021 for consideration by the Governance Advisory Board
- Approved by the Governance Advisory Board on August 16, 2021.

Overview

The purpose of this addendum is to highlight the Moving On Strategy as an additional tool to ensure that all housing resources available in the Local Continuum/Coalition to End Homelessness (LCEH) geographic or covered by a particular Arizona Balance of State Continuum of Care (AZBOSCOC) funded project are used to the highest and best use. As of the date of this addendum, a new resource—the Emergency Housing Vouchers (EHV) (administered through a local Public Housing Authority-PHA) have been released. This has expanded the opportunities to implement moving on strategies.

Moving on strategies primarily apply to households that are housed through CoC permanent supportive housing programs. However, the EHV program also allows for moving on to be used for households in CoC funded rapid rehousing units when appropriate.

The intent of moving on is to move households that have stabilized but who still need rental assistance to maintain their housing. Traditionally –Housing Choice Vouchers have been the primary resource to implement moving on. The EHV currently available provide another option.

Case Conferencing is the critical component for implementing moving on strategies. Moving on should be considered for households presented in case conferencing when the following criteria is present.

- The household is stable and requires minimal support.
- The household has income sufficient to support their rental responsibility related to voucher use.
- The PSH/RRH unit can be quickly used by a household experiencing homelessness.
- In considering whether the moving on strategy is appropriate, the household should be consulted and have a choice in accepting or declining the option presented.

**Note—It is the intent, that households would remain in their current housing unit and only the source of rental assistance would change.

A standardize assessment must be used to ensure equity and transparency for all households. ***The following table provides examples of threshold questions as a foundation of an assessment (These particular questions came from an example from Connecticut). This Assessment is provided as a template only. Each LCEH should revise, make additions or change the questions in their entirety to develop an assessment that is meaningful for the community in which it will be used.***

Ohio also has an assessment which has additional specific and discrete data points that might be appropriate for LCEHs that need to prioritize multiple households for consideration related to moving on. The Ohio assessment can be found here and is also attached to the email that was used to distribute this document:

https://www.csh.org/wp-content/uploads/2016/05/Ohio-Moving-on-Assessment.pdf

(if the LCEH has a logo, it can be added)

_____LCEH Moving On Application and Assessment
Adopted on _____

Referral Date	
Applicant Name	
Current Housing Provider	
Case Manager/Navigator Name and Phone Number	
Date that current CoC rental assistance began in RRH or PSH	
Number of months of the rental assistance	
Is household in project based or scattered site unit?	

Threshold Assessment Questions		
Item	**Financial Threshold Standards**	**Yes Or No**
Income	The household has received benefits or has been employed for at least 18 months.	
Budget*	The household has strong budgeting skills and has a clear understanding of financial and debt matters.	
Debt	The household does not have debt that requires in excess of 50% of household income.	
Item	**Housing**	**Yes Or No**
PSH Participation	Household has been in the supportive housing program for more than _____ months.	
RRH Participation		
Rent Payment	Household has made rental payments on time for _____ consecutive months.	
Lease	The households has maintained housing and has no evictions or unit abandonment within the last _____ months.	
Utilities payments	The household (as applicable) as made utility payments on time for the last _____ months.	
Outstanding rental and/or utility Arrearages	Household has no arrearages within the last ___ months.	

Safe Living Environments	Household has had no police visits, landlord complaints, reports of disruptive activities. (Note does not apply related to domestic violence issues)	
Item	**Services and Mainstream Resources**	**Yes or No**
Connection to mainstream behavioral health/primary health care	Household is connected to health care and keeps appointments as needed.	
Connection to community supports and services	Household is connected to and uses community supports when needed.	
Skills necessary to maintain housing stability	Household, based on current tenancy has the skills necessary to maintain housing stability.	

The assessment can be scored in a variety of ways depending on the needs of the LCEH and its communities.

* If the LCEH has financial education available –this might be an appropriate financial standard to consider.

Next Steps: All LCEHs using moving on strategies, must have an addendum to the LCEH Coordinated Entry and Case Conferencing Policy. A standardized assessment must be a part of that policy and procedure. This addendum is provided as a starting point and can be used and adapted by the LCEH to reduce the development process of a new policy. LCEHs may limit moving on to households currently in PSH units—keeping in mind that the ultimate purpose is to ensure the highest and best use of all rental assistance available in the LCEH geographic area.

Additional Resources that can be found at the HUD Exchange

https://files.hudexchange.info/resources/documents/Moving-On-Services-Guide.pdf

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021

1C-14 CE Assessment Tool

Vulnerability Index -

Service Prioritization Decision Assistance Tool

(VI-SPDAT)

Prescreen Triage Tool for Single Adults

AMERICAN VERSION 2.01

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COMMUNITY SOLUTIONS

ORG CODE

Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0 for Individuals
- VI-SPDAT V 2.0 for Families
- VI-SPDAT V 1.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdat/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- SPDAT V 2.0 for Families
- SPDAT V 1.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

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1 (800) 355-0420 info@orgcode.com www.orgcode.com

SPDAT Training Series

To use the SPDAT, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

http://www.orgcode.com/product-category/training/spdat/

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Administration

Interviewer's Name	**Agency**	☐ Team ☐ Staff ☐ Volunteer
_____	_____	
Survey Date	**Survey Time**	**Survey Location**
DD/MM/YYYY ____/____/_____	__ __ __ __	_____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only "Yes," "No," or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question or the assessor does not understand the question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name	**Nickname**	**Last Name**
_____	_____	_____

In what language do you feel best able to express yourself? _____

Date of Birth	**Age**	**Social Security Number**	**Consent to participate**	
DD/MM/YYYY ____/____/_____	_____	_____	☐ Yes	☐ No

IF THE PERSON IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

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A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

☐ Shelters
☐ Transitional Housing
☐ Safe Haven
☐ **Outdoors**
☐ **Other (specify):** _____
☐ **Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.	**SCORE:**

2. How long has it been since you lived in permanent stable housing? _____ ☐ Refused

3. In the last three years, how many times have you been homeless? _____ ☐ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.	**SCORE:**

B. Risks

4. In the past six months, how many times have you...

a) Received health care at an emergency department/room? ____ ☐ Refused

b) Taken an ambulance to the hospital? ____ ☐ Refused

c) Been hospitalized as an inpatient? ____ ☐ Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? ____ ☐ Refused

e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? ____ ☐ Refused

f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? ____ ☐ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR **EMERGENCY SERVICE USE.**	**SCORE:**

5. Have you been attacked or beaten up since you've become homeless? ☐ **Y** ☐ N ☐ Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF HARM.**	**SCORE:**

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7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **LEGAL ISSUES.** **SCORE:**

8. Does anybody force or trick you to do things that you do not want to do? ☐ **Y** ☐ N ☐ Refused

9. Do you ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **RISK OF EXPLOITATION.** **SCORE:**

C. Socialization & Daily Functioning

10. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? ☐ **Y** ☐ N ☐ Refused

11. Do you get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? ☐ Y ☐ **N** ☐ Refused

IF "YES" TO QUESTION 10 OR "NO" TO QUESTION 11, THEN SCORE 1 FOR **MONEY MANAGEMENT.** **SCORE:**

12. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **MEANINGFUL DAILY ACTIVITY.** **SCORE:**

13. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? ☐ Y ☐ **N** ☐ Refused

IF "NO," THEN SCORE 1 FOR **SELF-CARE.** **SCORE:**

14. Is your current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because family or friends caused you to become evicted? ☐ **Y** ☐ N ☐ Refused

IF "YES," THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS.** **SCORE:**

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D. Wellness

15. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health?	☐ **Y**	☐ N	☐ Refused
16. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart?	☐ **Y**	☐ N	☐ Refused
17. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you?	☐ **Y**	☐ N	☐ Refused
18. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help?	☐ **Y**	☐ N	☐ Refused
19. When you are sick or not feeling well, do you avoid getting help?	☐ **Y**	☐ N	☐ Refused
20. *FOR FEMALE RESPONDENTS ONLY:* Are you currently pregnant?	☐ **Y**	☐ N	☐ N/A or Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH.** **SCORE:**

21. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past?	☐ **Y**	☐ N	☐ Refused
22. Will drinking or drug use make it difficult for you to stay housed or afford your housing?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE.** **SCORE:**

23. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern?	☐ **Y**	☐ N	☐ Refused
b) A past head injury?	☐ **Y**	☐ N	☐ Refused
c) A learning disability, developmental disability, or other impairment?	☐ **Y**	☐ N	☐ Refused
24. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help?	☐ **Y**	☐ N	☐ Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH.** **SCORE:**

IF THE RESPONENT SCORED 1 FOR **PHYSICAL HEALTH** AND 1 FOR **SUBSTANCE USE** AND 1 FOR **MENTAL HEALTH**, SCORE 1 FOR **TRI-MORBIDITY**. **SCORE:**

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25. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? ☐ **Y** ☐ N ☐ Refused

26. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? ☐ **Y** ☐ N ☐ Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS.**	**SCORE:**

27. *YES OR NO:* Has your current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you have experienced? ☐ **Y** ☐ N ☐ Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA.**	**SCORE:**

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/1	**Score: Recommendation:**
A. HISTORY OF HOUSING & HOMELESSNESS	/2	0-3: no housing intervention
B. RISKS	/4	4-7: an assessment for Rapid Re-Housing
C. SOCIALIZATION & DAILY FUNCTIONS	/4	8+: an assessment for Permanent Supportive Housing/Housing First
D. WELLNESS	/6	
GRAND TOTAL:	/17	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ____ or
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	☐ Yes ☐ No ☐ Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

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Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using "gut instincts" in lieu of solid evidence. Communities need practical, evidence-informed tools that enhance their ability to to satisfy federal regulations and quickly implement an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

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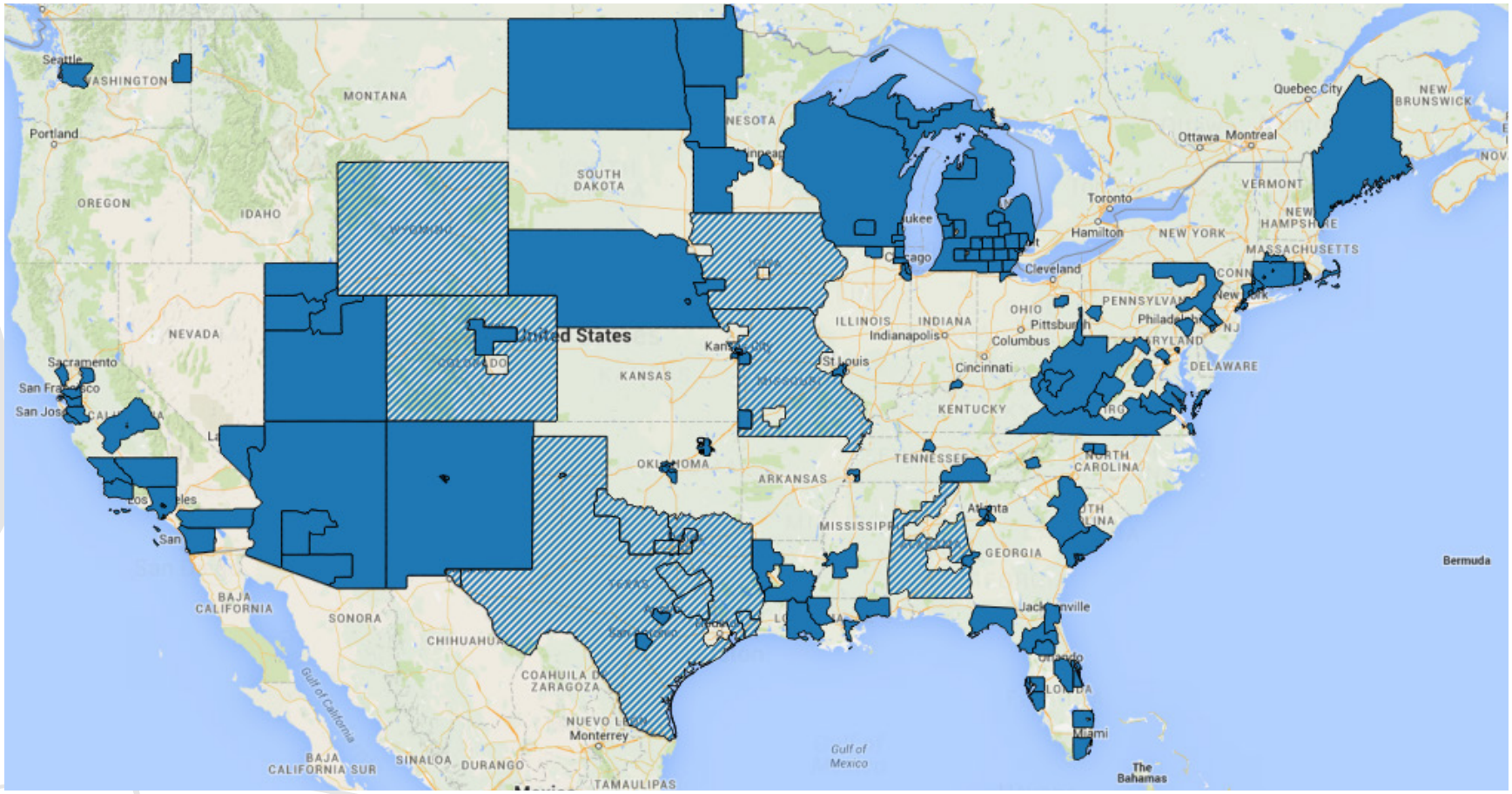
Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



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A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama
- Parts of Alabama Balance of State

Arizona
- Statewide

California
- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado
- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut
- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia
- District of Columbia

Florida
- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia
- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii
- Honolulu

Illinois
- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa
- Parts of Iowa Balance of State

Kansas
- Kansas City/Wyandotte County

Kentucky
- Louisville/Jefferson County

Louisiana
- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts
- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland
- Baltimore City
- Montgomery County

Maine
- Statewide

Michigan
- Statewide

Minnesota
- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri
- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi
- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina
- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota
- Statewide

Nebraska
- Statewide

New Mexico
- Statewide

Nevada
- Las Vegas/Clark County

New York
- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio
- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma
- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania
- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island
- Statewide

South Carolina
- Charleston/Low Country
- Columbia/Midlands

Tennessee
- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas
- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah
- Statewide

Virginia
- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington
- Seattle/King County
- Spokane City & County

Wisconsin
- Statewide

West Virginia
- Statewide

Wyoming
- Wyoming Statewide is in the process of implementing

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Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021
1E-1 Local Competition Announcement

Arizona Department of Housing
2021 Information Bulletin

REGARDING PROGRAM: Balance of State Continuum of Care
REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care

INFORMATION BULLETIN No. 32-21
ISSUED: September 13, 2021
RE: FY 2021 HUD Notice of Funding Opportunity Arizona Balance of State Continuum of Care

Through the US Department of Housing and Urban Development (HUD) 2021 Continuum of Care Program Competition, the Arizona Department of Housing (ADOH) as the United Funding Agency for the Arizona Balance of State Continuum of Care (AZBOSCOC) expects to conditionally allocate up to an estimated $5.6 million through the Continuum of Care process. This amount includes an estimated $4.7 million in potential renewal existing grants, approximately $236,000 for new/bonus project(s), and approximately $675,993 for bonus projects that are dedicated to serve survivors of domestic violence. Final award amounts will be based upon HUD funding availability as well as AZBOSCOC performance in the HUD Continuum of Care (CoC) competitive national funding process. Projects must serve individuals and families experiencing homelessness in the AZBOSCOC geographic area that includes the 13 counties of Apache, Cochise, Coconino, Gila, Graham, Greenlee, La Paz, Mohave, Navajo, Pinal, Santa Cruz, Yavapai, and Yuma.

Eligible Applicants: Eligible renewal applicants are those current AZBOSCOC funded programs with grant expiration dates in calendar year 2021. Eligible applicants for new/bonus project funding including the DV bonus funding include non-profits, recognized Tribal Nations, and instrumentalities of state or local government regardless of prior CoC funding.

CoC and DV Bonus project applications are due September 30, 2021 by 5:00 and must be submitted through ADOH Special Needs Portal.

A pre- proposal webinar will take place on September 16, 2021 from 1:00pm to 2:00 pm. The purpose of the webinar is to provide an overview of the AZBOSCOC bonus project application process. Use the link that follows to join the webinar on September 16th.

https://www.google.com/url?q=https://us02web.zoom.us/j/87094730089?pwd%3DWjRwakg5T1l6c2Z5dE93TWZocUZWdz09&sa=D&source=calendar&ust=1631766728768620&usg=AOvVaw0m7Rq9sv87ToXoJMfKL44n

The bonus project application template and instructions and other documents related to the 2021 AZBOSCOC NOFO process will be available on the ADOH Special Needs Continuum webpage at **https://housing.az.gov/documents-links/forms/special-needs-continuum.** It is the responsibility of sub-recipients and potential applicants for bonus projects to familiarize themselves with these and all HUD documents and to check frequently for updates. All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins. If you have immediate questions, please contact:

Olivia Gutzman
Special Needs Administrator
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007
olivia.gutzman@azhousing.gov
602.771.1085

EQUAL HOUSING OPPORTUNITY

The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or (602-771-1000 or 602-771-1001 TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY

Arizona Department of Housing
2021 Information Bulletin

REGARDING PROGRAM: Balance of State Continuum of Care

REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care

INFORMATION BULLETIN No. 33-21
ISSUED: September 16, 2021
RE: FY 2021 HUD Notice of Funding Opportunity Arizona Balance of State Continuum of Care

The HUD 2021 NOFO process requires publication of a timeline of key processes. The following table provides the timeline for the AZBOSCOC 2021 NOFO Process:

Item	Release Date (if applicable)	Due Date
AZBOSCOC Bonus Application Released	9/13/2021	9/30/2021
Request for Information (to inform collaborative application narrative) sent (via EMAIL) to Local Continuum/Coalitions to End Homelessness (LCEH) Leads. Also posted at ADOH Website.	9/20/2021	10/14/2021
Request for Information (to inform collaborative application narrative) sent (via EMAIL) to Sub-Recipients. Also posted at ADOH Website.	9/20/2021	10/14/2021
AZBOSCOC Bonus Project Application and Renewal Project Scoring Matrices Posted on ADOH Website.	9/22/2021	
Bonus Application Applicants Presentations to the Independent Project Review Committee.		10/5/2021
Bonus Application Applicants notified of status of Application		10/8/2021
ADOH ensures all project applications are in ESNAPS 30 days prior to Collaborative Application due date.		10/17/2021
Formal Notification about final ranking and scoring of renewal and bonus applications including listing of those accepted to be a part of the collaborative application. (Must take place outside of ESNAPS at least 15 days prior to Collaborative Application due date to HUD).	10/29/2021	
AZBOSCOC Collaborative Application Posted on ADOH Website at least two days prior to submission in ESNAPS.	11/12/2021	
ADOH submits AZBOSCOC Collaborative Application on or before due date.		11/16/2021

The ADOH Special Needs Continuum webpage at https://housing.az.gov/documents-links/forms/special-needs-continuum will be updated regularly with documents pertaining to the AZBOSCOC HUD 2021 NOFO process. It is the responsibility of sub-recipients and potential applicants for bonus projects to familiarize themselves with these and all HUD documents and to check frequently for updates.

All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins. If you have immediate questions, please contact:

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602.771.1085

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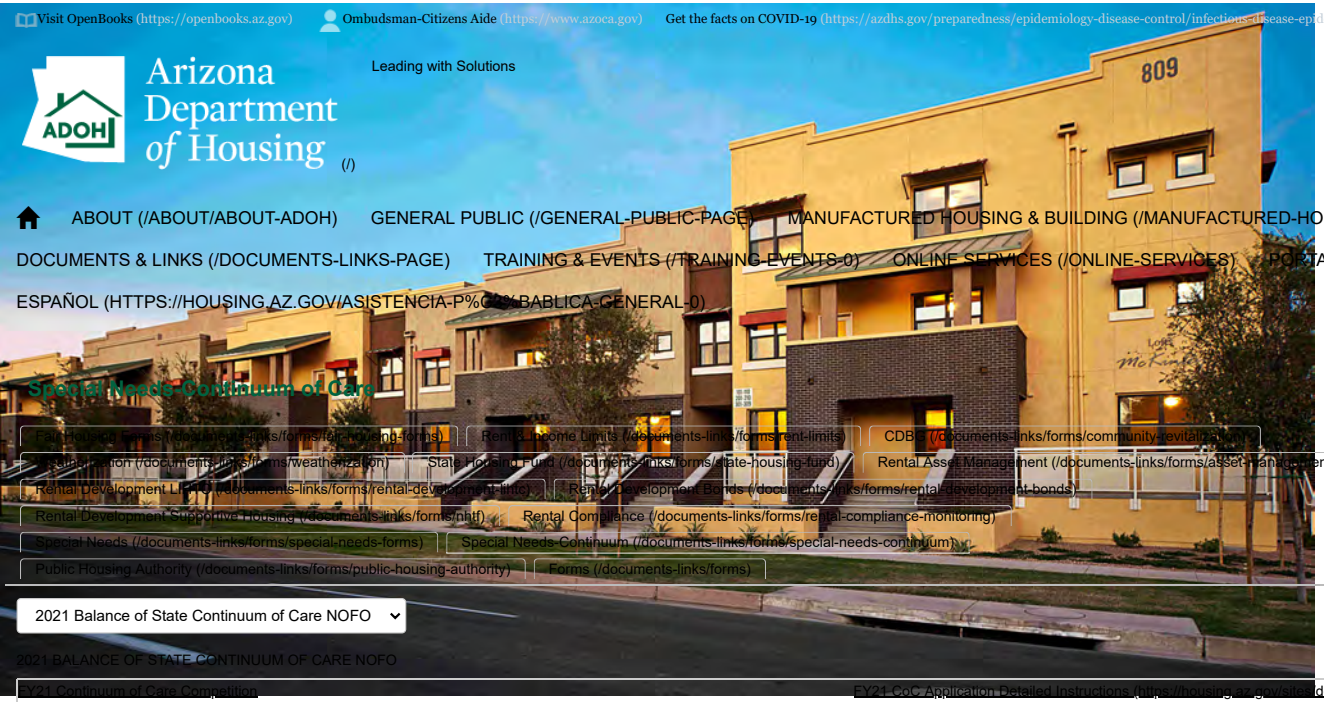

Special Needs-Continuum of Care

Fair Housing Forms (/documents-links/forms/fair-housing-forms) Rental Income Limits (/documents-links/forms/rent-limits) CDBG (/documents-links/forms/community-revitalization)
Weatherization (/documents-links/forms/weatherization) State Housing Fund (/documents-links/forms/state-housing-fund) Rental Asset Management (/documents-links/forms/asset-management)
Rental Development LIHTC (/documents-links/forms/rental-development-lihtc) Rental Development Bonds (/documents-links/forms/rental-development-bonds)
Rental Development Supportive Housing (/documents-links/forms/nhtf) Rental Compliance (/documents-links/forms/rental-compliance-monitoring)
Special Needs (/documents-links/forms/special-needs-forms) Special Needs-Continuum (/documents-links/forms/special-needs-continuum)
Public Housing Authority (/documents-links/forms/public-housing-authority) Forms (/documents-links/forms)

2021 Balance of State Continuum of Care NOFO

2021 BALANCE OF STATE CONTINUUM OF CARE NOFO

FY21 Continuum of Care Competition (https://housing.az.gov/sites/default/files/documents/files/FY21%20Continuum%20of%20Care%20Competition.pdf)	FY21 CoC Application Detailed Instructions (https://housing.az.gov/sites/default/files/documents/files/FY-2021-CoC-Application-Detailed-Instructions.pdf)
2021 AZBOSCOC Bonus Project Template Final September 2021 (https://housing.az.gov/sites/default/files/documents/files/2021-AZBOSCOC-Bonus-Project-Template-Final-Sept2021.docx)	AZBOSCOC HUD NOFO Application Discussion Webinar (https://youtu.be/WlYVvumiscE)
AZBOSCOC Sub-Recipient RFI Template (https://housing.az.gov/sites/default/files/documents/files/AZBOSCOC%20Sub-Recipient%20RFI%20template.docx)	AZBOSCOC LCEH RFI Template (https://housing.az.gov/sites/default/files/documents/files/AZBOSCOC%20LCEH%20RFI%20template.docx)
2021 AZBOSCOC Narrative Q ESNAPS Template (https://housing.az.gov/sites/default/files/documents/files/2021%20AZBOSCOC%20Narrative%20Q%20ESNAPS%20Template.pdf)	2021 Bonus Score Sheet (https://housing.az.gov/sites/default/files/documents/files/2021%20Bonus%20Score%20Sheet%20Final%20September%202021.pdf)
2021 AZBOSCOC Renewal Application Scoring and Ranking Matrix (https://housing.az.gov/sites/default/files/documents/files/2021-Bonus-Score-Sheet-9-2021%20.pdf)	

For questions concerning the Special Needs, contact Special Needs Division (mailto:karia.basta@azhousing.gov?subject=Special Needs%20Questions)

LINKS

SPECIAL NEEDS ARCHIVES (https://housing.az.gov/documents-links/forms/special-needs-archives)

2016 Request for Proposal Questions and Answers (05/24/16) (https://housing.az.gov/sites/default/files/documents/files/RRH%20RFP_QA_05-24-16_POSTING.pdf)

Training Video - Special Needs Housing Manual (https://www.youtube.com/watch?v=jMl9bKQOnFI&feature=youtu.be)

RFP-Rapid Rehousing - La Paz County (https://housing.az.gov/sites/default/files/RFP-La-Paz-RRH.pdf)

(https://www.facebook.com/azhousing/) (http://www.twitter.com/AZHousing)

CONTACT US (/about/contact-us)

Arizona Department of Housing

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Find in Google Maps (https://maps.google.com/maps?f=q&source=s_q&hl=en&geocode=&q=1110+W.+Washington+Street,+Suite+310+Phoenix,+AZ+85007&aq=&sll=44.3)

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AZBOSCOC
2021 Renewal Project
Rating and Ranking Criteria Matrix
September 2021

	Criteria	Source of Information	Scale if Applicable	Score
1	Sub recipients demonstrates equity in staff composition	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
2	Acceptable Audit Review	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
3	Agency Leadership Governance Policies	ADOH Special Needs Monitoring		No findings-4 pts.. Findings-0 pts..
4	Request for payment submitted to ADOH on time for the previous twelve (12) months. *(Submitted within 60 days for the previous month*	ADOH Special Needs Monitoring		100% of payment requests submitted on time – 4 pts. 95%-99% of payment requests submitted on time – 2 pts.. <95% of payment requests submitted on time – 0 pts.
5	Documented Match	ADOH Special Needs Monitoring		2020 Match provided-3 pts.. No Match-0 pts.
6	Bed/Unit Utilization Rate	APR	75%-100% 50%-74% 35%-49% Below 34 %	75%-100%-6 pts. 50%-74%- 4 pts. 35%-49%-2 pts. Below 34 %-0 pts.
7	Head of Household has 1 or more conditions at entry	APR	50% or more of head of households had one or more condition	50% or more-5 pts.. 40%-49%-3 pts.. 30-39%=1 pts.. 38% or less—0 pts..

	Criteria	Source of Information	Scale if Applicable	Score
8	Housing First	Self-Scored	The agency's projects accepts. households that □ who have too little or no income. □ active history of substance use. □ have a criminal record excepts. mandated restrictions. □ history of victimization ADD ONE POINT IF ALL CRITERIA met	1-5 points
9	Low Barrier	Self-Scored	2. Give the agency one point for each reason that participants are not terminated from the program ☐We do not terminate for failure to participate in supportive services ☐ We do not terminate for failure to make progress on service plan ☐ We do not terminate for household's loss of income or failure to improve income ☐ We do not terminate for any other activity not covered in lease agreement typically found for unassisted persons. ADD ONE POINT IF ALL BOXES CHECKED (maximum score available is 5)	1-5 points
10	LCEH Participation	Self-Scored And LCEH quarterly report	How many LCEH meetings have you attended since January 1st	75% or more 3pts. 60%-70%-2pts. 50-59% 1 pts.. 49% or less 0 point
11	The agency's most recent Code of Conduct complies with the HUD requirements. (See link at end of table)	Self-Scored		Our Code complies 2 pts. We cannot update our code to comply with the requirements. – 0 pts.
12	HMIS Data Quality at or above 90%	Solari Quarterly Data Report		100%-5 pts. 90-99-4 pts. 89 and below-0

	Criteria	Source of Information	Scale if Applicable	Score
13	Any Income Growth	Solari SPM Dashboard APR		40-50%-5pts.s 30%-39%-4pts.s 20%-29%-3Pts.s 10-19%%-2pts.s Less than 10 %-0pts.s
14	Earned Income Growth	Solari SPM Dashboard APR		25% and above 5 pts. 16%-24%--4 pts. 15% 3- pts. 5% to14%--1 pts. Less than 5% -0 pts.
15	% of Households with noncash benefits	Solari SPM Dashboard APR		90% and Above-5pts.s 80-89%--4 pts. 70-79%-3 pts. 60-69%-2pts.s 50%-59%-1 pts. Less than 50%0 pts.
16	% of clients entering from shelter or place not meant for human habitation	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
17	Exits to Permanent Housing—Of the leavers only	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
18	In receipts. of health Insurance	Solari SPM Dashboard APR		80%-100%--5 pts. 70%- 79%%--4 pts. 60% -69%--3 pts. 50%-59%--2pts.s Less than 50%-0 pts.
19	Returns to homelessness	Solari SPM Dashboard APR		0 to 15%-5pts. 16%-20%-4 pts. 21%-25%--3pts.s More than 25%--0%
20	% VI -SPDAT Score RRH	Solari SPM Dashboard Dashboard	6 or above-VI-SPDAT 5 or above FVI-SPDAT	5-Met 0-not met

	Criteria	Source of Information	Scale if Applicable	Score
21	Referrals From Coordinated Entry (case conferencing, by name list)	Solari SPM Dashboard		85%-100%-5 pts. 75%-84%---4 pts. 70%-74%---3pts.s Less than 70%-0 pts..
22	% of Chronic Homeless (PSH)	Solari SPM Dashboard	=/> than 50% for PSH	80%-100%-5 pts. 60%-79%-4 pts. 50%-59%-3pts.s Less than 50%-0 pts.

HUD Code of Conduct Link
https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants

Summary of Renewal Project Scoring

	Criteria	Maximum Score
1	Sub recipients demonstrates equity in staff composition	4
2	Acceptable Audit Review	4
3	Agency Leadership Governance Policies	4
4	Request for payment submitted to ADOH on time for the previous twelve (12) months. *(Submitted within 60 days for the previous month*	4
5	Documented Match	3
6	Bed/Unit Utilization Rate	6
7	Head of Household has 1 or more conditions at entry	5
8	Housing First	5
9	Low Barrier	5
10	LCEH Participation	3
11	The agency's most recent Code of Conduct complies with the HUD requirements. (See link at end of table)	2
12	HMIS Data Quality at or above 90%	5
13	Any Income Growth	5
14	Earned Income Growth	5
15	% of Households with noncash benefits	5
16	% of clients entering from shelter or place not meant for human habitation	5
17	Exits to Permanent Housing—Of the leavers only	5
18	In receipts. of Health Insurance	5
19	Returns to homelessness	5
20	Average VI -SPDAT Score	5
21	Referrals From Coordinated Entry (case conferencing, by name list)	5
22	% of Chronic Homeless (PSH)	5
		100

2021 Balance of State Continuum of Care Application
Bonus Project Scoring Worksheet
(Please complete one scoring worksheet for each application)
Final -September 2021

Your Name_____

Name of Agency_____

Project Name_____

Type of application
☐ **CoC Bonus—PSH**
☐ **CoC Bonus—RRH**
☐ **DV Bonus-RRH**

Area	Criteria	Scale	Application Questions Reference that informs score
A.. Financial Management Structure	**Did the applicant demonstrate that they have a functioning accounting system operated in accordance with generally accepted accounting principles?**	• **Applicant demonstrated functioning accounting system—4 points** • **Applicant did not demonstrate functioning accounting system-0 points**	**Threshold—Q1, Q5** **Financial—Q6, Q7, Q9**
Comments		**Place score here**	
B. Local Continuum to End Homelessness (LCEH) involvement	• **Is the applicant involved with LCEH in the communities they serve?**	• **Not Scored**	**Threshold-Q2, Q3, and Q4**
Comments—Question not scored place any comments from responses here			

Area	Criteria	Scale	Application Questions Reference that informs score
C. Leveraging Funds	**Did the applicant demonstrate** • **Current experience in leveraging funds from multiple sources (i.e., federal, state, local, private sector)**	• **Applicant provided clear examples of how they leverage funds-4 points** • **Applicant provided minimal examples about how they leverage funds-2 point** • **Applicant provided no examples of leveraging funds-0 points**	**Financial Q8**
Comments		**Place score here**	
D. Project Description	**Did the applicant provide a complete and clear description about the project and target population?**	• **Project Description was complete-8 points** • **Project Description was adequate-4 points** • **Project Description was insufficient and did not provide a full overview—0 points**	**Project Narrative—Q1, Q2, Q3, Q4, Q5, Q6, Q7, Q9, Q10**
Comments		**Place score here**	
E. Unmet Need	**Was the unmet need in the community that this project will address described sufficiently? Was local data used to describe need? Was the 2019 Unsheltered Count cited as part of the data used?**	• **Unmet need information was complete and compelling—8 points** • **Unmet need was adequate—4 points** • **Unmet need did not provide a compelling reason for the project—0 points**	**Project Narrative-Q8**
Comments		**Place Score Here**	

Area	Criteria	Scale	Application Questions Reference that informs score
F. Housing, Supportive Services, Wrap Around Services	**Did the applicant explain how they will provide supportive and wrapping around services**	• **Applicant demonstrated clear plans to meeting program participants service needs-8 points** • **Applicant demonstrated basic plans to provide minimal support to program participant service needs 4 points** • **Applicant demonstrated no understanding of how to provide support services to program participants–0 points**	**Project Narrative Q9**
Comments		**Place score here**	
G. HMIS	**Did the applicant explain how they will use HMIS or if a DV provider, use a comparable database?**	• **HMIS use or comparable database description was complete and clear—4 points** • **HMIS use or comparable database description was adequate—2 points** • **Agency did not provide sufficient information to indicate competent use of a client level database—0 points**	**Project Narrative—Q11, Q12**
Comments		**Place score here**	
H. Coordination with Other Agencies, Partnerships	**Did the applicant clearly demonstrate how referrals and outreach will occur and how the agencies and programs that they coordinate and collaborate with to ensure program participants access need services and resources**	• **Applicant demonstrated clear collaborations and partnerships-4 points** • **Applicant demonstrated basic minimal partnerships and collaborations 2 points** • **Applicant demonstrated partnerships or collaborations**	**Project Narrative Q10, Q14, Q17**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
I. Coordinated Entry (CE) and Case Conferencing (CC)	**Did the applicant include the use of the VI-SPDAT and the local coordinated entry process?** **Did the agency describe how it will participate in case conferencing?**	• **CE/CC activity and collaborations were clearly articulated—8 points** • **CE/CC activities and collaboration was adequate—4 points** • **CE/CC activities description was incomplete—0 points**	**Program Narrative -Q11, Q12**
Comments		**Place score here**	
J. Housing First	**Did the applicant demonstrate an understanding of Housing First principles and how they will be implemented through the project?** • **No barriers to entry** • **No preconditions** • **Does not terminate program participants for lack of participation in services beyond normal tenancy rules.** • **Supportive services participation is voluntary**	• **Applicant demonstrated clear understanding of Housing First and strategies to implement—8 points** • **Applicant demonstrated basic of understanding of Housing First and will need support for implementation—4 points** • **Applicant demonstrated no understanding of Housing First –0 points**	**Project Narrative –Q13, 13a, 13b,13c, 13d, 13e, Q18, Q19, Q25, Q25a**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
K. Social Justice and Racial Equity Equitable processes—services	**Did the applicant describe how strategies to ensure social justice and racial equity will be implemented as a part of the program?** • **Use of appropriate assessments** • **How outreach and referral will take place with to ensure racial equity** • **How individuals coming from the justice system (i.e., jail or corrections) or other institutions will be served through the program.**	• **Applicant clearly explained and proposed activities that will promote social justice and racial equity—8 points** • **Applicant demonstrated basic of understanding of implementing services through a social justice and racial equity lens but will need additional support for implementation —4 points** • **Applicant demonstrated no understanding of how to implement strategies through a social justice/racial equity lens –0 points**	**Project Narrative-Q15, Q15a, Q15b, Q15c, Q15d, Q15e**
Comments		**Place score here**	
L. Cultural Understanding	**Did the applicant demonstrate cultural understanding and sufficient resources to effectively serve individuals with different cultures including cultures i.e., ethnic, elder, military, and languages?**	• **Cultural Understanding was clearly demonstrated—4 points** • **Cultural Competency description was adequate —2 points** • **Agency did not provide sufficient information to indicate that it has policies and practices that demonstrate cultural competence.—0 points**	**Project Narrative Q16**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
M. Outreach and Referral	**Did the applicant describe how outreach and referral will take place and how participants will be identified for the project?**	• **Outreach descriptions was complete—4 points** • **Outreach description was not adequate—0 points**	**Q15, Q15a**
Comments		**Place score here**	
N. Permanent Housing	**Did the applicant describe how program participants will be supported in remaining or obtaining permanent housing?**	• **Description articulated clearly how connections to permanent housing will be implemented--8 points** • **Description was adequate—4 points** • **Description was incomplete—0 points**	**Program Narrative Q20, Q20a, Q20b, Q26**
Comments		**Place score here**	
O. Mainstream Resources	**Did the applicant describe how the program participant will be connected to mainstream resources including SSI, SSDI, Food Stamps, Veteran Benefits and others?**	• **Description articulated clearly how connections to mainstream resources will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative—Q21, Q21a-Q21n**
Comments		**Place score here**	
P. Social Services	**Did the applicant describe how the program participant will be connected/provided social services to assist with obtaining childcare, food assistance, TANF, early childhood education, and access to health care benefits and resources**	• **Description articulated clearly how socials services will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q9, Q21, Q24, Q24a-24f**
Comments		**Place score here**	

Area	Criteria	Scale	Application Questions Reference that informs score
Q. Education	**Did the applicant describe how the agency works with homeless school liaisons or help clients/tenants in enrolling in education activities?**	• **Description articulated clearly how connections to education will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q21, Q24, Q24a-24f**
Comments		**Place score here**	
R. Insurance SSDI/SOAR	**Did the applicant describe how clients/tenant are connected to insurance and social security (SSI/SSDI) benefits or a SOAR trained individual to apply for benefits?**	• **Description articulated clearly how individuals are connected--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative Q21, Q24, Q24a-24f**
Comments		**Place score here**	
S. Employment	**Did the applicant describe how the program participant would be connected to employment support and what types of employment support are provided?**	• **Description articulated clearly how connections to employment will be implemented--4 points** • **Description was adequate—2 points** • **Description was incomplete—0 points**	**Project Narrative—Q22**
Comments		**Place score here**	

Summary Scoring Matrix

Question	Maximum Points
A. Financial Management Structure	4
B. Local Continuum/Coalition to End Homelessness	NA
C. Leveraging Funds	4
D. Project Description	8
E. Unmet Need	8
F. Supportive/Wraparound Services	8
G. HMIS	4
H. Coordination with Other Agencies	4
I. Coordinated Entry/Case Conferencing	8
J. Housing First	8
K. Social Justice	8
L. Cultural Understanding	4
M. Outreach and Referral	4
N. Permanent Housing	8
O. Mainstream Resources	4
P. Social Services	4
Q. Education	4
R. Insurance/SSDI/SOAR	4
S. Employment	4
	100

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021
1E-5 Public Posting Projects Rejected Reduced

Arizona Department of Housing
2021 Information Bulletin

REGARDING PROGRAM: Balance of State Continuum of Care
REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care

INFORMATION BULLETIN No. 39-21
ISSUED: October 20, 2021
RE: FY 2021 AZBOSCOC Collaborative Application
Arizona Balance of State Continuum of Care

Projects Accepted and To Be Included 2021 in Arizona Balance of State Continuum of Care (AZBOSCOC) Consolidated Application in Response to U.S. Department of Housing and Urban Development HUD NOFO FR-6500-N-25

The Arizona Department of Housing (ADOH), as the Collaborative Applicant and United Funding Agency (UFA) for the Arizona Balance of State Continuum of Care (AZBOSCOC), provides this notice outside of ESNAPS that 19 renewal projects, and 5 bonus projects are accepted for inclusion in the 2021 AZBOSCOC Collaborative Application in response to U.S. Department of Housing and Urban Development HUD NOFO FR-6500-N-25. No projects were rejected.

Renewal Projects	Bonus Projects
Achieve-Permanent Housing-Yuma	CAHRA-DV Bonus Dreamcatcher
Against Abuse 2019 DV Bonus	CBI Cochise RRH Expansion
CBI Cochise RRH	CBI Gila PSH Expansion
CBI Gila PSH	CCCS Skypointe RRH DV Bonus Expansion 2021
CCCS Northern Sky Consolidated	CCCS Sycamore Canyon Expansion 2021
CCCS Skypointe Consolidated	
CCCS Sycamore Canyon Consolidated	
CPSA Casas Primeras	
CPSA SPC Rural	
Kingman Aid To Abused People-DV Bonus RRH	
Mohave/OCCAC Bridging Northern Arizona	
Mohave County PSH 2011 Fresh Start	
OCCAC—Little Colorado Housing Program	
OCCAC—Good Shepherd Support Housing	
OCCAC—New Start Housing Project PSH	
U.S. Veterans Initiative-Victory Place Consolidated	
U.S. Veterans Initiative-Veterans In Progress TH-PH/RRH	
Arizona Department of Housing—HMIS	
Arizona Department of Housing-Coordinated Entry Hotline	

All future notices regarding scoring tools, ranking, updates, timelines, instructions, links to HUD documents or other application related materials will be noticed through additional ADOH Information Bulletins. If you have immediate questions, please contact:

Olivia Gutzman,
Special Needs Programs Administrator
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007
olivia.gutzman@azhousing.gov
602.771.1085

The Arizona Department of Housing (ADOH) does not discriminate on the basis of disability, actual or perceived sexual orientation, gender identity, or marital status in the admission access, treatment, or employment in any programs or activities. ADOH's Fair Housing Specialist, at the address on this communication or (602-771-1000 or 602-771-1001 TTY accessible), has been designated to coordinate Limited English Proficiency and compliance with the nondiscrimination requirements contained in the Department of Housing and Urban Development's Section 504 (24 CFR, part 8 dated June 2, 1988). EQUAL HOUSING OPPORTUNITY

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021
1E-5a Public Posting Projects Accepted

Arizona Department of Housing
2021 Information Bulletin

REGARDING PROGRAM: Balance of State Continuum of Care
REGARDING FUNDING SOURCES: HUD McKinney-Vento Continuum of Care

INFORMATION BULLETIN No. 43-21
ISSUED: October 29, 2021
RE: FY2021 Ranking of Projects and Applications - HUD Notice of Funding Opportunity Arizona Balance of State Continuum of Care

The Arizona Department of Housing as Collaborative Applicant and United Funding Agency for the Arizona Balance of State Continuum of Care (AZBOSCOC) announces the final ranking of renewal and bonus applications that will be included in the 2021 Collaborative Application in response to the U.S. Department of Housing and Urban Development 2021 Continuum of Care NOFO Competition-- FR-6500-N-25. All renewal projects and bonus applications were accepted. No projects or applications were rejected.

This public posting is in compliance with the requirement that the project ranking be published publicly at least 15 days prior to the NOFO due date of November 16, 2021. The final ranking was approved by the AZBOSCOC Governance Advisory Board on October 28, 2021. The final ranking follows:

TIER 1	Agency	Project Name	County if Applicable	Total ARD
1	ADOH	HMIS Project		$213,140
2	ADOH	Coordinated Entry Hotline		$28,622
3	CCCS	Northern Sky Consolidated	Coconino	$517,752
4	CCCS	Sycamore Canyon Consolidated	Coconino	$387,623
5	Mohave and OCCAC	Mohave County Permanent Housing (BNA)	Mohave	$233,646
6	U.S. Vets	Arizona Veterans In Progress TH-PH/RRH	Yavapai	$368,979
7	CCCS	Catholic Charities Skypointe Consolidated	Coconino	$142,922
8	Against Abuse	AAI DV Bonus RRH	Pinal	$221,997
9	CBI	Gila PSH	Gila	$105,130
10	KAAP	KAAP DV Bonus RRH	Mohave	$208,173
11	ACHIEVE	Permanent Housing Consolidated	Yuma	$804,310
12	CPSA	SPC Rural	Cochise	$439,193
13	CPSA	Casas Primeras	Cochise	$184,866
14	OCCAC	Good Shepherd Support Housing	Navajo	$50,280
15	OCCAC	Little Colorado Housing Program	Apache	$91,226

TIER 1	Agency	Project Name	County if Applicable	Total ARD
16	OCCAC	New Start Housing Project PSH	Navajo	$227,180
17	U.S. Vets	Victory Place Consolidated	Yavapai	$172,606
18	CBI	Cochise County RRH	Cochise	$133,607
19	Mohave	Mohave County PSH 2011 Fresh Start	Mohave	$189,345
				$4,720,597

Tier 2	Agency	Bonus Project Name	DV Bonus	CoC Bonus
20	CBI	Cochise RRH Expansion DV Bonus	$118,000	
21	CBI	Gila PSH Expansion		$118,000
22	CAHRA	Dreamcatcher DV Bonus	$236,030	
23	CCCS	Sycamore Canyon Expansion		$118,000
24	CCCS	Skypointe Expansion DV Bonus	$321,963	
			$675,993	$236,000
			Total bonus available 2021	**$911,993**

If you have immediate questions, please contact:

Olivia Gutzman,
Special Needs Programs Administrator
1110 W. Washington St., Suite 280, Phoenix, Arizona 85007
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602.771.1085

EQUAL HOUSING OPPORTUNITY

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Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021
1E-6 Web Posting CoC Approved Consolidated Application

The Arizona Balance of State Continuum of Care Governance Advisory Board met on October 27, 2021 and approved the submittal of the Consolidated Application on behalf of the CoC.

The Priority Listing, Consolidated Application and related attachments was posted to the Arizona Department of Housing website on November 10, 2021

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021

3A-1a.
New PH-PSH/PH-RRH Project Leveraging Housing Commitment

Not Applicable

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
Arizona Balance of State Continuum of Care
AZ-500
Attachments in Response to
FR-6500-N-25-CoC NOFO FY 2021

3A 2a. Formal Written Agreements Value of Commitment

Not Applicable

Arizona Department of Housing
Collaborative Applicant and United Funding Agency
For
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AZ-500
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3C 2 Project List for Other Federal Statutes